

## Report LTCR-SS-04-15

**To:** Chair Burley and Members of the Social Services Committee  
**From:** Lynne Johnson, Director of Long Term Care  
**Meeting Date:** February 11, 2015  
**Subject:** **Rockwood Terrace Capital Redevelopment**  
**Status:** Recommendation adopted by Committee as presented per Resolution SSC36-15; Endorsed by County Council March 3, 2015 per Resolution CC43-15;

### Recommendation(s)

**WHEREAS it is a stated Strategic Objective of Grey County Council to undertake a review of its ongoing investment and involvement in the provision of long term care services in the county;**

**AND WHEREAS during 2012-2013, a Long-Term Care Task Force reviewed the advantages and disadvantages of long term care service delivery options in fulfilling its mandate;**

**AND WHEREAS a survey from the Ministry of Health and Long Term Care is expected to be released which will support the Ministry and Local Health Integration Networks develop a schedule for redevelopment;**

**NOW THEREFORE BE IT RESOLVED THAT Report LTCR-SS-04-15 be received;**

**AND THAT staff be directed to complete and submit the redevelopment survey indicating an immediate interest in pursuing redevelopment of Rockwood Terrace.**

### Background

Rockwood Terrace is a 100 bed long term care home that was built by the County and opened in 1984. The home has a mix of private, semi-private and basic accommodations. It is classified by the Ministry of Health and Long-Term Care

(MOHLTC) as a Class “B” facility, meaning the building does not fully meet design standards expected of long term care facilities in Ontario today.

Resident care needs have drastically changed over the years. More equipment and supplies are required and older designed buildings do not have sufficient storage or accessible features that would be found in newer buildings. The MOHLTC has set a mandate that all long term care (LTC) homes must meet the new design standards within the next few years and are currently establishing the details of the revised redevelopment program.

An environmental assessment of Rockwood Terrace was completed, in early 2012, to review the physical structure of the facility, identify options for redeveloping existing space, potential costs and funding sources. Several options were explored and a preferred scenario was identified that addressed the structural requirements of the Ministry standards while providing an opportunity to improve operational efficiencies and minimize the impact on residents and staff during renovations. An estimated cost for construction was \$10,500,000. Since that time, an inflationary price increase of 2% per annum has been applied and used as a foundation for further consideration of the needs and expense in the context of the County’s broader financial picture.

In May of 2012, a Long-Term Care Task Force was formed to review the advantages and disadvantages of long term care service delivery options available to the county in fulfilling its obligation and determine its desired level of ongoing investment to provide the service. The task force reviewed the demographic trends, financial contributions that other municipalities make to LTC, and the possibility of amalgamation of homes as a cost saving measure. Demographics indicate that the pressure for long term care placement will continue to grow. To meet the demand for services and improve operational efficiencies, Council endorsed the recommendation resulting from the task force and staff was directed to commence dialogue with the South West Local Health Integration Network (SWLHIN) to indicate an interest in increasing the current bed allocation at Rockwood Terrace in preparation of a future capital renewal announcement.

### *Current State*

In October 2014, the Enhanced Long-Term Care Home Renewal Strategy was announced. The ministry has engaged with the LTC home sector and other groups through a Stakeholder Advisory Committee to develop a sustainable redevelopment program. Initial planning stages will require operators to complete a survey to gauge their willingness and readiness to participate in redevelopment. Communication from the ministry indicates the process for scheduling construction projects will be in place by

the end of 2015. Staff has been informed that completion of the home renewal survey will not be a binding commitment to proceed, but used to assist the ministry in developing a multi-year redevelopment plan.

## Financial / Staffing / Legal / Information Technology

### Considerations

Staff met with the SWLHIN regarding bed allocation and was directed to the MOHLTC. Return communication from the MOHLTC has not occurred to date. General messaging provided to the long term care sector, is that adding additional beds to the system is not a provincial priority at the present time.

Each municipality in Ontario is obligated to provide long term care services or combine with other municipalities to provide these services. The local municipalities in Grey County fulfill their legislative obligations collectively through support of three county operated long term care homes: Grey Gables (Markdale- 66 beds), Lee Manor (Owen Sound- 150 beds) and Rockwood Terrace (Durham- 100 beds).

Capital redevelopment at Lee Manor was completed in 2006. The project was self-funded by two debentures. The first Lee Manor debenture matured at the end of 2014 and the second matures in 2016. Based on a preliminary review of the potential ministry redevelopment funding and the funding available when the Lee Manor debentures are paid off, the redevelopment of Rockwood Terrace could commence as early as 2016 with potentially no budgetary impact.

### Link to Strategic Goals / Priorities

Goal Number 2 of the County's strategic plan is Enabling Healthy and Resilient Communities. According to the plan, this means to "pursue strategies and offer services that strengthen communities, put people first and improve quality of life opportunities".

The 2012-2015 Corporate Strategic Plan was established following extensive consultation with a number of stakeholders including household communities throughout the county. Participants were asked whether the county should be spending more, less or the same on the various county services. The respondents indicated with a 63% affirmative response to more spending being allocated to LTC.

Respectfully submitted by,

Lynne Johnson  
Director of Long Term Care