



Year End Report for
County of Grey
December 31, 2019

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Financial Report 2019

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We have audited the consolidated financial statements of the County of Grey which comprise the consolidated statement of financial position as at December 31, 2019 and the consolidated statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information, and have issued our report thereon dated June 25, 2020.

The audit was performed to form an opinion on the consolidated financial statements as a whole. The information in this year-end report is presented for the purposes of additional analysis and is not a required part of the consolidated financial statements. The information was derived from the underlying accounting and other records used to prepare the consolidated financial statements. The information in this year-end report has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling the information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves.

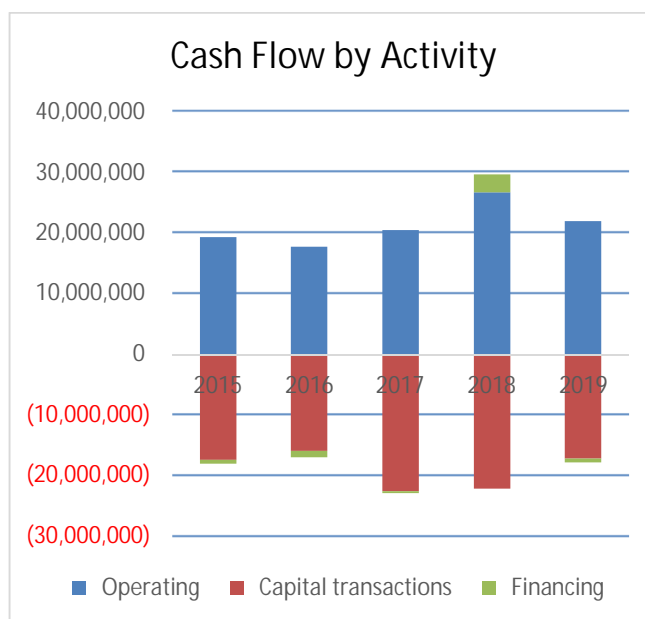
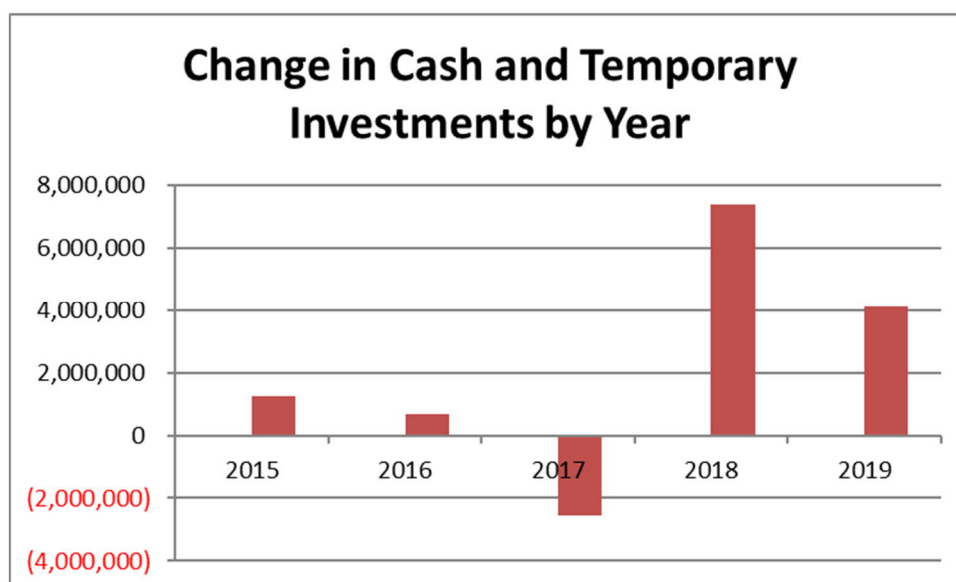
The year-end report is prepared to provide Council with more detailed financial information and graphical analysis of the consolidated financial statements. As a result, the year-end report may not be suitable for other purposes. Our year-end report is intended solely for the use of Council and should not be distributed to or used by parties other than Council in conjunction with the audited consolidated financial statements.

WHERE ARE YOU TODAY?

	2015	2016	2017	2018	2019
Cash and temporary investments	58,928,067	59,619,551	57,084,235	64,477,827	68,581,792
Trade and other receivables	3,659,837	2,450,026	3,080,701	3,174,940	4,832,862
Other	11,539	11,138	11,473	10,024	6,536
	<u>62,599,443</u>	<u>62,080,715</u>	<u>60,176,409</u>	<u>67,662,791</u>	<u>73,421,190</u>
Liabilities					
Accounts payable and accrued liabilities	10,768,924	8,945,687	10,485,315	16,289,339	12,850,971
Vacation pay, post-employment benefits and WSIB					
Schedule II liabilities	6,201,179	8,265,984	7,661,908	7,619,250	8,533,791
Deferred Revenue	6,114,239	7,379,465	9,883,345	11,316,965	16,050,270
Net long-term liabilities	2,993,195	2,000,000	1,600,000	4,493,973	3,860,878
	<u>26,077,537</u>	<u>26,591,136</u>	<u>29,630,568</u>	<u>39,719,527</u>	<u>41,295,910</u>
Net financial assets	<u>36,521,906</u>	<u>35,489,579</u>	<u>30,545,841</u>	<u>27,943,264</u>	<u>32,125,280</u>
Accumulated surplus					
Invested in tangible capital assets					
Net book value of tangible capital assets	172,294,241	174,169,747	183,721,051	201,217,731	207,149,677
Unexpended financing (Unfinanced capital)	(853,565)	(779,503)	(7,295,143)	(8,607,784)	(1,290,794)
Capital assets financed by internal debentures and to be funded in future years					(6,733,303)
Capital assets financed by long-term liabilities and to be funded in future years	(593,195)	-		(3,293,973)	(2,860,878)
Total invested in capital assets	<u>170,847,481</u>	<u>173,390,244</u>	<u>176,425,908</u>	<u>189,315,974</u>	<u>196,264,702</u>
Unfunded post-employment benefits	(5,615,745)	(7,664,899)	(7,071,121)	(7,040,495)	(7,947,382)
Unfunded commitment to Grey Bruce Health Services	(600,000)	(400,000)	(200,000)	-	-
Unfunded commitment to Georgian College	(1,800,000)	(1,600,000)	(1,400,000)	(1,200,000)	(1,000,000)
Other surplus	1,405,741	1,209,825	1,070,647	1,269,853	1,276,720
	<u>164,237,477</u>	<u>164,935,170</u>	<u>168,825,434</u>	<u>182,345,332</u>	<u>188,594,040</u>
Reserves	46,019,475	46,131,947	46,553,044	48,112,282	52,045,115
	<u>210,256,952</u>	<u>211,067,117</u>	<u>215,378,478</u>	<u>230,457,614</u>	<u>240,639,155</u>

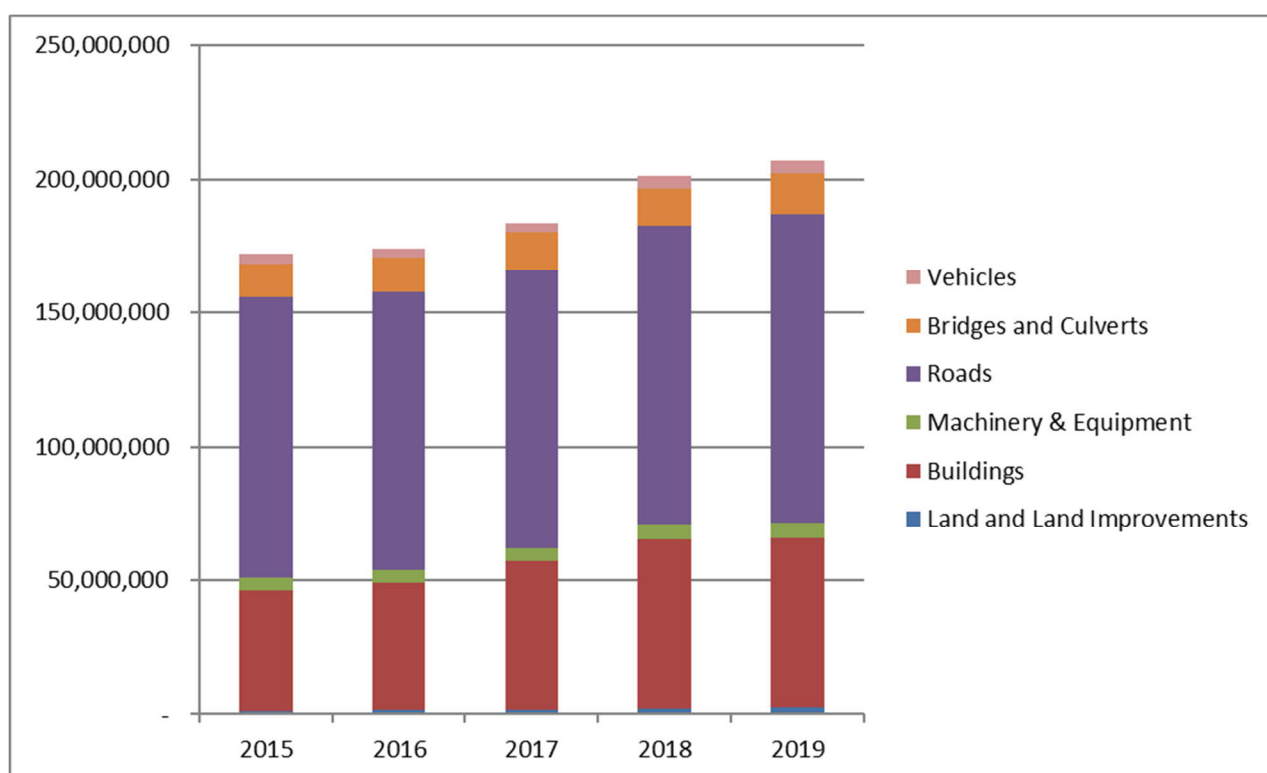
CASH FLOWS

	2015	2016	2017	2018	2019
Cash and temporary investments	58,928,067	59,619,551	57,084,235	64,477,827	68,581,792
Cash Flows					
Operating	19,333,154	17,686,420	20,434,569	26,699,910	21,954,955
Capital transactions	(17,480,641)	(16,001,741)	(22,569,885)	(22,200,291)	(17,217,895)
Financing	(588,082)	(993,195)	(400,000)	2,893,973	(633,095)
Increase (decrease) in cash	1,264,431	691,484	(2,535,316)	7,393,592	4,103,965



TANGIBLE CAPITAL ASSETS

	2015	2016	2017	2018	2019
Land and Land Improvements	1,340,994	1,746,686	1,675,515	2,291,919	2,492,445
Buildings	44,979,392	47,193,752	55,465,422	63,185,147	63,105,643
Machinery & Equipment	4,416,708	4,802,898	4,813,798	5,734,252	6,136,400
Roads	105,005,018	103,783,882	103,734,268	111,167,147	114,978,315
Bridges and Culverts	12,650,839	13,247,688	14,370,920	14,330,065	15,545,831
Vehicles	3,901,290	3,394,841	3,661,128	4,509,201	4,891,043
Net Book Value	172,294,241	174,169,747	183,721,051	201,217,731	207,149,677
Historical Cost	408,260,450	420,469,488	437,739,002	462,714,131	475,394,686



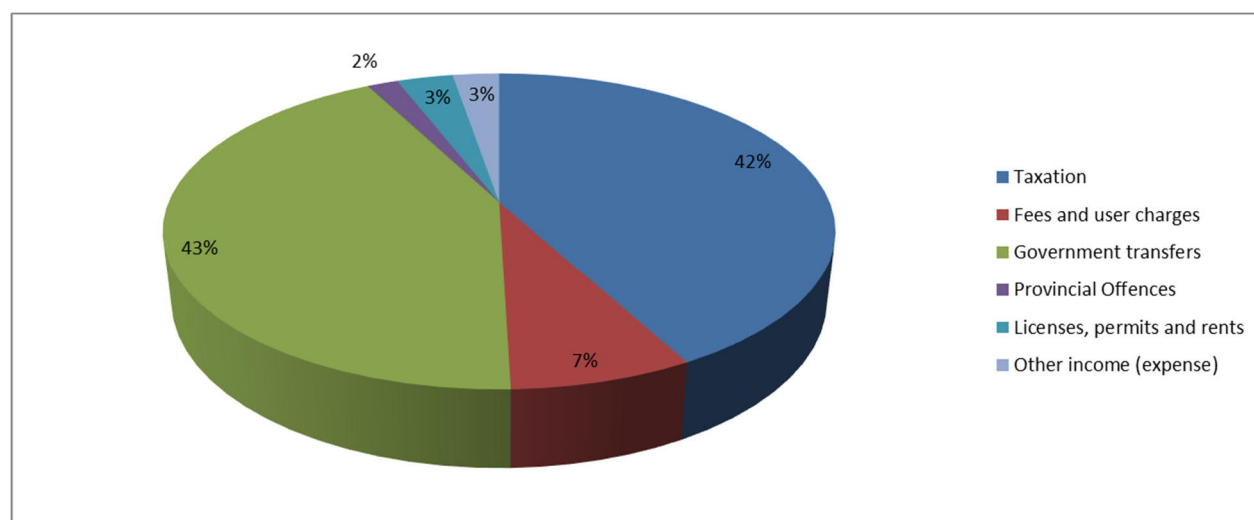
Definitions:

- Historical Cost - the price of an asset on the balance sheet based on its original cost when acquired
- Net Book Value - the amount recorded for an asset based on its historical cost less accumulated amortization
- Amortization - the allocation of the cost of an asset over its useful life

FOUR YEAR AND BUDGET COMPARISON OF REVENUES

	2016	2017	2018	2019	Budget
Taxation	\$ 52,760,353	\$ 54,844,864	\$ 55,557,664	\$ 58,254,078	\$ 57,357,860
Fees and user charges	10,476,788	9,866,339	10,189,431	10,269,121	9,729,281
Government transfers	50,494,104	53,982,270	60,519,460	59,185,152	63,108,767
Provincial Offences	2,374,188	2,186,128	2,281,651	2,446,412	2,350,000
Licenses, permits and rents	3,781,531	3,834,869	4,014,981	4,461,818	4,726,819
Assumption of non-profit housing	-	-	5,009,255	-	-
Other income (expense)	2,316,732	2,918,394	2,885,166	3,694,707	3,977,372
	<u>\$ 122,203,696</u>	<u>\$ 127,632,864</u>	<u>\$ 140,457,608</u>	<u>\$ 138,311,288</u>	<u>\$ 141,250,099</u>

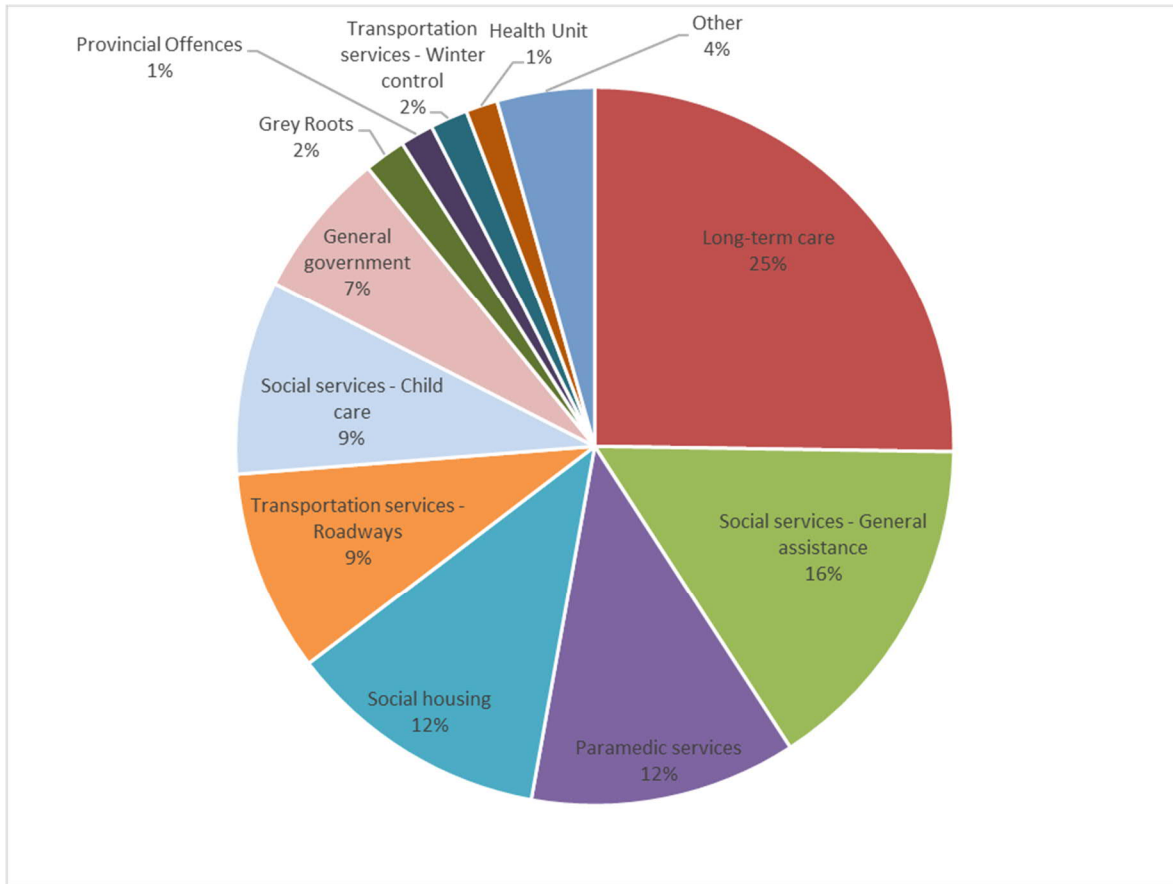
2019 REVENUES



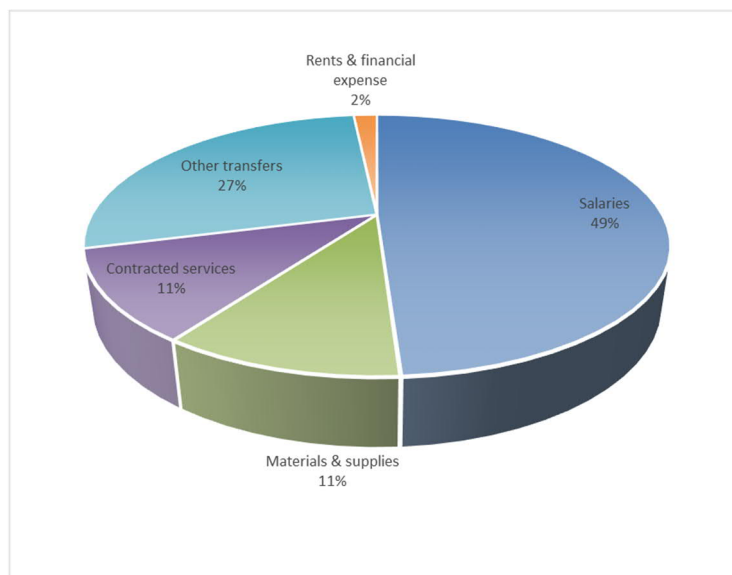
FOUR YEAR COMPARISON OF OPERATING EXPENSES AND BUDGET (excluding amortization)

	2016	2017	2018	2019	Budget
Council	587,239	624,764	625,123	745,292	753,200
General government	6,888,098	6,887,355	6,850,596	7,758,691	7,858,700
Corporate overhead	424,199	477,900	786,604	594,332	592,600
Emergency management	155,289	178,165	214,417	293,751	256,600
Provincial Offences	1,826,187	1,694,682	1,713,174	1,753,410	1,700,400
Transportation services - Roadways	10,240,965	10,649,102	10,483,269	10,654,685	8,950,700
Transportation services - Winter control	1,817,625	1,974,294	1,710,501	1,977,265	1,727,900
Health Unit	1,695,252	1,853,813	1,676,724	1,676,829	1,691,900
Paramedic services	13,092,287	12,934,178	13,547,835	14,035,306	13,478,750
Social services - General assistance	18,371,982	18,387,214	18,779,338	18,250,688	19,437,378
Social services - Child care	8,228,296	8,797,906	11,028,694	10,211,047	11,509,836
Social services - Other assistance	1,764,119	1,754,133	1,970,703	305,348	311,310
Long-term care	27,272,403	26,965,780	28,202,835	29,530,169	29,707,587
Social housing	10,949,522	12,280,702	12,960,035	13,847,764	13,258,927
Grey Roots	1,941,510	1,973,572	2,049,412	2,185,969	2,102,800
Planning and Development	812,969	753,962	715,123	822,930	843,527
Tourism and Economic Development	953,247	1,527,758	1,508,735	2,063,677	2,412,772
Agriculture and forestry	448,103	436,755	383,713	308,885	453,300
Long-term commitments	-	-	-	-	-
Total	107,469,292	110,152,035	115,206,830	117,016,038	117,048,187
Salaries	53,163,520	52,451,865	54,477,583	57,287,554	56,243,383
Interest	56,580	32,621	47,028	60,005	60,675
Materials & supplies	11,931,882	12,143,564	12,205,016	12,546,536	13,696,433
Contracted services	11,853,571	12,395,012	14,100,011	13,013,401	12,212,782
Other transfers	28,474,514	30,745,363	32,423,815	32,216,435	32,885,042
Rents & financial expense	1,989,225	2,383,610	1,953,377	1,892,107	1,949,872
Total	107,469,292	110,152,035	115,206,830	117,016,038	117,048,187

2019 OPERATING EXPENSES BY FUNCTION



2019 OPERATING EXPENSES BY OBJECT



DEPARTMENTAL SUMMARY OF SURPLUS TRANSFERRED TO RESERVES

	Budget Revenue	Actual Revenue	Budget Expenditure	Actual Expenditure	Surplus / (Deficit) Before Allocations and Transfers	Internal Allocations	Transfer to (from) Reserve	Surplus (Deficit)
CORPORATE SERVICES								
Taxation & Grants	\$ 58,084,060	\$ 59,995,712	\$ 726,200	\$ 1,741,634	\$ 896,218	\$ -	\$ 896,218	\$ -
Council	\$ 17,000	\$ 720	\$ 769,400	\$ 761,435	\$ (8,315)	\$ 8,315	\$ -	\$ -
Admin. Departments	\$ 1,769,200	\$ 1,763,654	\$ 6,465,250	\$ 5,995,301	\$ 464,403	\$ (220,775)	\$ 243,628	\$ -
Information Services	\$ 307,100	\$ 228,754	\$ 307,100	\$ 226,075	\$ 2,679	\$ (2,679)	\$ -	\$ -
Weekly Indemnity	\$ -	\$ -	\$ -	\$ 534	\$ (534)	\$ 534	\$ -	\$ -
Workers Compensation	\$ (200)	\$ (318)	\$ (200)	\$ 260,445	\$ (260,763)	\$ 260,763	\$ -	\$ -
Property	\$ 229,500	\$ 84,684	\$ 1,316,431	\$ 1,126,156	\$ 45,459	\$ (45,459)	\$ -	\$ -
Provincial Offences	\$ 2,590,800	\$ 2,653,421	\$ 2,171,900	\$ 2,180,657	\$ 53,864	\$ (53,864)	\$ -	\$ -
Assessment	\$ -	\$ -	\$ 1,849,200	\$ 1,849,131	\$ 69	\$ (69)	\$ -	\$ -
Health Care and Education	\$ 44,200	\$ 217,955	\$ 2,169,200	\$ 2,154,129	\$ 188,826	\$ (188,826)	\$ -	\$ -
	\$ 63,041,660	\$ 64,944,582	\$ 15,774,481	\$ 16,295,497	\$ 1,381,906	\$ (242,060)	\$ 1,139,846	\$ -
PLANNING & COMMUNITY DEVELOPMENT								
Planning & Development	\$ 257,967	\$ 193,054	\$ 994,777	\$ 920,976	\$ 8,888	\$ -	\$ 8,888	\$ -
Econ. Dev., Tourism, Forestry & Agriculture	\$ 2,419,945	\$ 1,066,165	\$ 4,197,531	\$ 2,921,354	\$ (77,603)	\$ (5,160)	\$ (82,763)	\$ -
Grey Roots	\$ 1,524,869	\$ 1,231,576	\$ 3,698,974	\$ 3,442,423	\$ (36,742)	\$ -	\$ (36,742)	\$ -
	\$ 4,202,781	\$ 2,490,795	\$ 8,891,282	\$ 7,284,753	\$ (105,457)	\$ (5,160)	\$ (110,617)	\$ -
SOCIAL SERVICES								
Ontario Works and Child Care	\$ 28,214,131	\$ 24,757,106	\$ 31,871,974	\$ 28,107,659	\$ 307,290	\$ (301,390)	\$ 5,900	\$ -
Housing	\$ 10,299,300	\$ 10,234,767	\$ 17,381,464	\$ 17,319,903	\$ (2,972)	\$ -	\$ (2,972)	\$ -
Grey Gables	\$ 5,699,047	\$ 5,528,790	\$ 7,150,014	\$ 7,086,402	\$ (106,645)	\$ 106,645	\$ -	\$ -
Lee Manor	\$ 12,522,535	\$ 12,220,576	\$ 14,305,691	\$ 14,140,079	\$ (136,347)	\$ 140,987	\$ 4,640	\$ -
Rockwood Terrace	\$ 8,826,016	\$ 8,268,704	\$ 10,500,529	\$ 9,695,584	\$ 247,633	\$ (247,633)	\$ -	\$ -
Long Term Care Redevelopment	\$ -	\$ -	\$ 1,361,010	\$ 1,402,686	\$ (41,676)	\$ -	\$ (41,676)	\$ -
	\$ 65,561,029	\$ 61,009,943	\$ 82,570,682	\$ 77,752,313	\$ 267,283	\$ (301,391)	\$ (34,108)	\$ -
TRANSPORTATION & PUBLIC SAFETY								
Paramedic Services	\$ 8,398,027	\$ 8,283,312	\$ 15,048,946	\$ 15,566,247	\$ (632,016)	\$ 548,611	\$ (83,405)	\$ -
Transportation Services	\$ 13,802,485	\$ 11,161,140	\$ 32,720,591	\$ 29,355,285	\$ 723,961	\$ -	\$ 723,961	\$ -
	\$ 22,200,512	\$ 19,444,452	\$ 47,769,537	\$ 44,921,532	\$ 91,945	\$ 548,611	\$ 640,556	\$ -
	\$ 155,005,982	\$ 147,889,772	\$ 155,005,982	\$ 146,254,095	\$ 1,635,677	\$ -	\$ 1,635,677	\$ -

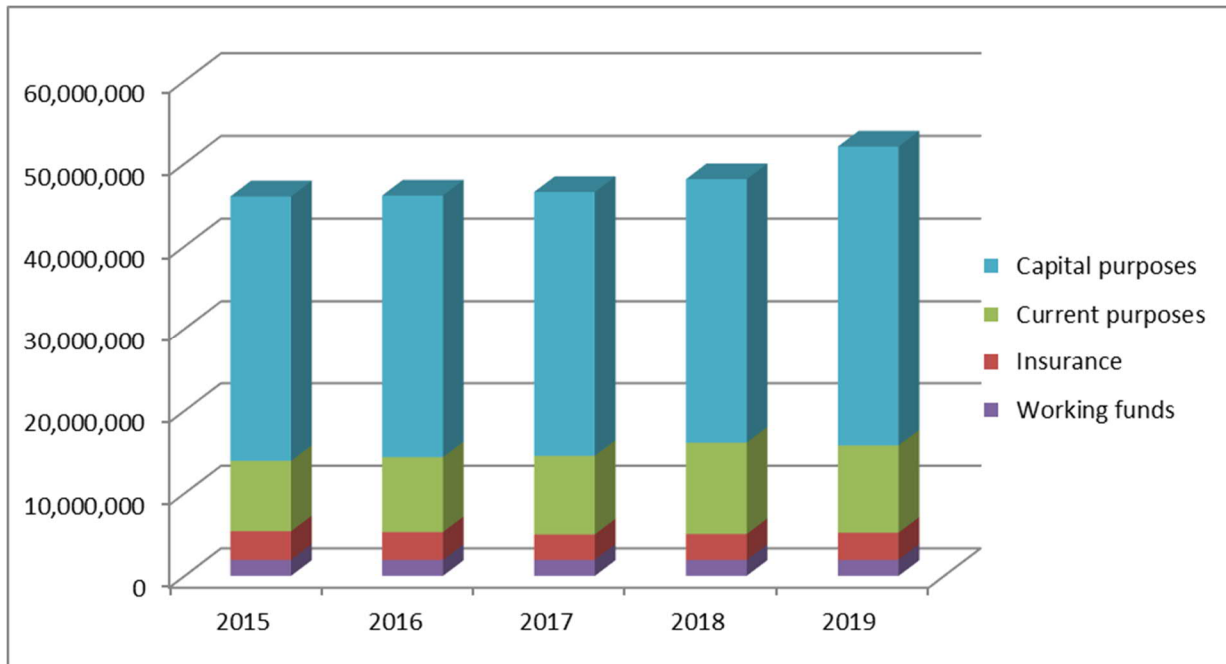
The departmental summary has been prepared by management. It does not include the expenditures for WSIB Schedule 2 costs, vacation pay and post employment benefits and amortization.

Revenues and expenditures include transfers to and from reserves and debt principal repayments and therefore columns do not agree to the consolidated statement of operations.

Internal allocations refers to the approved transfers required to fund departmental deficits.

WHAT YOU HAVE FOR THE FUTURE - RESERVES

Reserves	2015	2016	2017	2018	2019
Working funds	1,930,799	1,930,799	1,930,799	1,930,799	1,930,799
Insurance	3,461,496	3,374,622	3,084,428	3,136,183	3,303,683
Current purposes	8,526,130	9,060,933	9,519,037	11,059,712	10,564,343
Capital purposes	32,101,050	31,765,593	32,018,780	31,985,588	36,246,290
	46,019,475	46,131,947	46,553,044	48,112,282	52,045,115



	2015	2016	2017	2018	2019
Reserves as a % of Total Expenses	42.53%	42.93%	42.26%	41.76%	44.48%
Reserves as a % of Taxation	89.57%	89.79%	84.88%	86.60%	89.34%

WHAT YOU HAVE FOR THE FUTURE - OBLIGATORY RESERVE FUNDS

	2015	2016	2017	2018	2019
Obligatory Reserve Funds					
Development Charges	3,585,057	4,462,419	6,408,480	7,804,714	10,008,883
Federal Gas Tax	2,348,672	2,561,990	3,034,313	2,585,510	5,412,752
	5,933,729	7,024,409	9,442,793	10,390,224	15,421,635

