

Committee of Management January 12, 2021 – 9:30 AM

The Committee met on the above date through electronic means with the following members participating:

Present: Councillors Dwight Burley, Scott Mackey, Christine Robinson, Barb Clumpus, John Woodbury, Brian O'Leary and Warden Hicks

Staff

Present: Kim Wingrove, Chief Administrative Officer; Jennifer Cornell, Director of Long-Term Care; Stacey Goldie, Karen Kraus, Shannon Cox; Executive Directors; Renate Cowan, Quality and Accreditation Specialist; Joanna Alpajaro, Deputy Treasurer; Heather Morrison, Clerk, Rob Hatten, Communications Manager and Tara Warder, Deputy Clerk/Legislative Coordinator

Call to Order

Heather Morrison called the meeting to order at 9:30 AM.

Election of the Chair and Vice Chair

Heather Morrison called for nominations for Chair and Vice Chair of the Committee.

CM01-21 Moved by: Councillor Robinson Seconded by: Councillor Woodbury

That Councillor Mackey be nominated as Chair of the Committee of Management for 2021.

On motion by Councillor Burley, nominations closed.

Councillor Mackey accepted the nomination and was acclaimed Chair.

CM02-21 Moved by: Councillor Woodbury Seconded by: Councillor O'Leary

That Councillor Burley be nominated as Vice Chair of the Committee of Management for 2021.

CM03-21 Moved by: Councillor Mackey Seconded by: Councillor Clumpus

**That Councillor Robinson be nominated as Vice Chair of the
Committee of Management for 2021.**

On motion by Councillor Clumpus, nominations closed.

Councillor Burley declined the nomination and Councillor Robinson accepted the nomination and was acclaimed Vice Chair.

Councillor Mackey then assumed the Chair.

Declaration of Interest

There were no declarations of interest.

Reports

LTQR-CM-01-21 Long-Term Care Operational Report – October 15, 2020 – December 14, 2020

Renate Cowan began by presenting the quality indicators. It was noted that the indicator results are likely reflective of the pandemic in areas where the homes are above the provincial average.

Shannon Cox, Karen Kraus and Stacey Goldie presented information from their respective homes. Information was shared regarding inspection results, compliance orders and good news stories.

The Committee asked questions regarding the investigation and inspection results over this time period and what the Committee can do to improve the results. Jennifer Cornell noted that newly recruited Clinical Specialist role will include supporting the development and implementation of improvement plans and compliance plans with a focus on improved clinical outcomes for residents.

CM04-21 Moved by: Councillor Burley Seconded by: Councillor Robinson

**That LTQR-CM-01-21 Long-Term Care Operational Report to the
Committee of Management for the period of October 15, 2020 –
December 14, 2020 be received for information.**

Carried

LTQR-CM-02-21 Long-Term Care COVID-19 Update

Jennifer Cornell provided an update on COVID-19 in long-term care to the Committee.

Testing for staff and designated care providers (DCPs) has evolved from 14-day mandatory surveillance testing to testing every 7 days, which aligns with the provincial lockdown. All three homes are offering the testing on site.

The Province updated the directive to include rapid antigen testing. All homes have the opportunity to move to this test. If Grey County were to switch, the requirement to test is 2-3 times per week and results are seen within 15 minutes. This type of testing is to be done where you expect the results to be negative. Ms. Cornell noted that the homes are not going to switch to this rapid testing immediately so that efforts can be focused on preparing for the vaccine rollout. Grey County Long-term Care will be getting 200-400 rapid tests to have on site which can be used if there are any suspected false positives. These tests will be done under the direction of public health.

Ms. Cornell then outlined the changes that have had to happen because of the lockdown in terms of general visits and visits from DCPs. There are no general visitors allowed during the lockdown and DCPs are permitted to come in one at a time per resident. Prior to lockdown, they could come in two at a time. The homes have made some modifications to the window stations to protect the visitors from the elements and create unique spaces to help with the window visits.

A survey was sent out to the DCPs to evaluate their satisfaction with the program. Staff are still working on putting those responses together, however DCPs, residents and staff are satisfied with the program. The survey also reflects the positive shift in acknowledging the importance of family caregivers.

The homes continue to recruit. Most recently, the Clinical Specialist position has been filled by Denna Leach, RN, who will begin in the role next month.

Pandemic pay is continuing to be rolled out.

Ms. Cornell noted that 1000 doses of the Pfizer COVID-19 vaccine will be arriving the week of January 25th, 2021. Work is being done to prepare for the rollout to this area. The committee discussed the process on the vaccine distribution for staff, residents and across the homes. It was noted that personal protective equipment will still be required to be worn, as it is unclear whether a vaccinated individual can pass the virus onto another person. Discussion occurred on people who refuse the vaccine for medical or other reasons.

CM05-21 Moved by: Councillor Burley Seconded by: Councillor O'Leary

That report LTCR-CM-02-21 regarding a Long-Term Care COVID-19 Status Update be received for information.

Carried

LTCCR-CM-03-21 2020 Write Off of Uncollectible Accounts

Joanna Alpajaro presented the above noted report. It was noted that the Ministry covers 50% of the arrears as long as the County makes an active effort to collect. Although the County writes off the amount for accounting purposes, it is done only for the purpose of receiving the reimbursement and staff continue to make efforts to collect.

It was noted that if the resident continues to reside in the home, there is a chance that arrears will continue. If the resident is not already residing in a basic room, staff will take the steps to move them to basic accommodations and will stop any non-funded services like hairdressing or cable TV. Efforts will be made to have the resident apply to any funding opportunities they are eligible for.

CM06-21 Moved by: Councillor O'Leary Seconded by: Councillor Clumpus

That Report LTCCR-CM-03-21 titled 2021 Long Term Care Write Off of Uncollectible Accounts be received; and

That the recommended write offs in the amount of \$8,629 as outlined in the report be approved.

Carried

CAOR-CM-03-21 Behavioural Supports Transitional Unit Proposal Update

Kim Wingrove presented the above report regarding an update to the Committee on the status of the County's application to implement a BSTU at Grey Gables and to seek approval to undertake further negotiations with the South West Local Health Integration Network (SWLHIN) and province regarding the terms of an agreement.

The County was approached by the SWLHIN several years ago about hosting a BSTU. Staff worked with the LHIN and the province on an operating and financing model but ultimately couldn't come to an agreement that would work for everyone.

After the Lee Manor project lapsed, Grey County was approached again, and the discussion shifted to Grey Gables. It was felt that with smaller resident home areas there could be a better fit for the residents (ultimately a dedicated BSTU space rather than an integrated one) and more financially viable for everyone. That proposal also included resources to document the operating plan and implementation as a proof of concept for other rural long-term care homes to benefit from.

With the Committee's support, the project was submitted on March 10, 2020. No status updates were heard due to the pandemic until last week when funding approval was

received. The funding approval is back dated to November 2020 and the project is set to be a pilot until March 31, 2022. The LHIN has asked that Grey County sign back the approval by Monday, January 18th, at which point the home could begin accepting placements once a bed becomes available. Staff have several concerns given the changes to circumstances in the environment since the submission and the short project window available.

Staff are seeking support from the Committee to pursue discussions with the province surrounding the terms of the project. It was noted that the project cannot have an impact on the levy, and staff resources can't be diverted to support the project. More time is needed to recruit new staff and make the project worthwhile and meet the objectives. Further understanding is needed on how the waitlist at Grey Gables will be impacted.

CM07-21 Moved by: Councillor Robinson Seconded by: Councillor Burley

That Report CAOR-CM-03-21 Behavioural Supports Transitional Unit Proposal Update be received; and

That the Committee of Management direct staff to undertake further consultation and negotiation with the Southwest Local Health Integration Network and bring back a report to the next Committee of Management.

Carried

Redevelopment Update

Kim Wingrove updated the Committee on Redevelopment at Rockwood Terrace and Grey Gables.

With respect to Rockwood Terrace, the consulting team of SHS and Salter Pilon are hard at work on phase one which is the market assessment for housing on the site.

SHS were able to set up meetings with all of the groups identified in the stakeholder plan and have held these meetings. They will be putting together a summary later this week. A draft market assessment is expected shortly.

Habitat for Humanity asked to contribute as well, as they have knowledge of housing need in the area.

Randy Scherzer is connecting with the Bluewater District School Board regarding the adjacent Spruce Ridge school to see if they have any future plans and how these might align with the County's plans.

Phase Two is the business case and business plan to support the model that addresses the market needs and the County's requirements. Some of the planning specific work has begun and phase two is to be complete by end of April 2021.

The RFP is out for a consultant to consider what the highest and best use would be for the Grey Gables Facility once the new home is built. It is important to understand how the existing facility will be used and how it will connect to a new home. It is expected that the successful proponent will undertake an appropriate level of analysis to substantiate their recommendations for Council consideration. The feasibility study for the repurposing of the existing facility should consider market demand, revenue potential, operating models and costs, as well as renovation costs.

The conversion of the current facility will commence once the new long-term care facility can be occupied, ideally no later than 2025.

Redevelopment oversight will now transition to the Long-Term Care Redevelopment Planning Taskforce. The first meeting of that group is Friday, January 22nd, 2021.

Discussion occurred on the mandates of the Committee of Management and the Redevelopment Planning Task Force.

There is a need for clarity on what the connection looks like between the new building and the existing building and the expectations from the Province on the campus of care model based on their project announcement. Staff noted that the definition of campus of care from the Province was very broad and is about providing housing options and care options for the community. They are not prescriptive about that aspect.

Other Business

There was no other business.

Next Meeting Dates

February 16, 2021

On motion by Councillors Robinson and Councillor Woodbury, the meeting adjourned at 11:19 AM.