

Long-Term Care Committee of Management May 14, 2019 – 10:00 AM

The Long-Term Care Committee of Management met on the above date at the Grey County Administration Building with the following members in attendance:

Present: Chair Dwight Burley; Councillors Scott Mackey, John Woodbury, Christine Robinson; and Warden Selwyn Hicks

Staff

Present: Kim Wingrove, Chief Administrative Officer; Lynne Johnson, Director of Long-Term Care; Heather Morrison, Clerk; and Jacquelyn Morrison, Deputy Clerk/ Legislative Coordinator

Call to Order

The Chair called the meeting to order at 10:00 AM.

Declaration of Pecuniary Interest

There were no declarations of pecuniary interest.

Review of Committee Mandate and Statutory Obligations

Kim Wingrove framed the discussion on the Committee's mandate and asked for input.

Councillor Robinson raised a concern regarding the initial cancellation of the May meeting. Ms. Wingrove noted that the May meeting was originally deferred because there was not a full agenda.

Chair Burley advised that the Long-Term Care Committee of Management has operational responsibilities, which are mandated by legislation. He highlighted the Terms of Reference.

Lynne Johnson discussed the *Long-Term Care Homes Act, 2007* and Ontario Regulation 79/10. She advised that there are financial penalties if certain standards are not met. She discussed governance and highlighted the strategic pillars: financial, quality, human resources, and operating platforms. Ms. Johnson reviewed how information is provided to committee members. She noted that meetings may not necessarily occur each month and discussed the timeline for reports.

Ms. Johnson addressed Sienna's role and advised that the homes complete weekly operations reports for Sienna's review. Ms. Johnson highlighted the extensive operational assistance that Sienna provides. Sienna is preparing the homes for accreditation. The operations support provided by Sienna is independent of redevelopment.

Ms. Johnson discussed staffing challenges and how this is being addressed, including reviewing training, focusing on retention, and consideration of creative solutions. The industry is working to expand the definition of individuals that are qualified to work at the homes. Discussion occurred on full-time and part-time staff.

Discussion occurred on the accreditation process and Ms. Johnson advised that a gap analysis has been completed. The application will occur in June with the goal of the accreditation survey being completed in October.

Kim Wingrove discussed the Terms of Reference and redevelopment. The Committee's role is to provide advice to Council and oversight of redevelopment projects. Council retains final decision-making authority.

Redevelopment

Chair Burley noted that there are two separate projects, namely Rockwood Terrace and Grey Gables.

Rockwood Terrace

Ms. Johnson noted that under the legislation, Class 'A' homes have 20-year licenses and Class 'B' homes have 15-year licenses for beds. The application to apply for additional beds from the Ministry has not been released yet. She advised that a site needs to be chosen and she provided information on minimum site requirements to consider. A significant challenge is the supply and demand of trades and noted that construction costs have increased substantially since the initial costing was completed. Currently, the funding allocations from the province have not changed.

Ms. Johnson discussed reviewing Sienna's provision of services relating to redevelopment. A long-term care home redevelopment project is complex. The Ministry is involved at each step. The expectations for redevelopment support need to be clarified now that the project is closer to being underway.

Councillor Robinson noted that West Grey has an inventory of land available in the area. There are numerous considerations when selecting a property. Discussion occurred on community hubs, retirement homes, and senior apartments and Councillor Mackey suggested touring Simcoe County's home. Warden Hicks discussed strategic planning, noting that this is one priority of many.

Ms. Wingrove noted the challenge of the deadline on Rockwood Terrace. She also noted the impact that the provincial changes may have across the organization.

CM32-19 Moved by: Councillor Robinson Seconded by: Councillor Mackey

That staff be directed to bring back a report to the Committee of Management with an updated financial analysis for the redevelopment of Rockwood at 128 beds; and

That Grey County staff contact West Grey staff to review and bring back an updated land inventory list.

Carried

The Committee recessed briefly and then reconvened.

CM33-19 Moved by: Councillor Robinson Seconded by: Councillor Woodbury

That staff be directed to bring back a report to the Committee of Management on the provision of redevelopment services from Sienna Senior Living regarding Rockwood Terrace.

Carried

Grey Gables

The Committee discussed opportunities and considerations for additional beds at Grey Gables, including the financial impacts, timelines, and priorities. Additional beds will have an impact on the net levy. The provincial budget will impact the County's financial position.

Discussion occurred on consideration of a consultant to provide options for Grey Gables. Ms. Wingrove noted that the parameters for a scope of work need to be established.

Discussion occurred on priorities and financial impacts. Warden Hicks noted that the conservation needs to occur at County Council and that the public should be aware of Council's priorities in consideration of all the services provided by the county.

The Committee discussed providing County Council with information regarding financial impacts, tax rate increases, and staffing impacts of different options relating to additional beds. Ms. Johnson noted that the capital budget includes numerous projects for maintaining the environmental condition of Grey Gables.

The Committee discussed that the optimal number of additional beds for Grey Gables has not been determined.

CM34-19 Moved by: Councillor Mackey Seconded by: Councillor Woodbury

That staff be directed to bring back a report to the Committee of Management on the financial impact of adding the additional home areas to Grey Gables.

Carried

Other Business

Warden Hicks requested that concerns on staffing be included as a future agenda item.

Councillor Mackey inquired whether correspondence was sent to the Premier thanking him for his visit to Grey Gables and to update him on the County's progress.

Councillor Robinson suggested providing County Council with an update. The Vice Chair will update County Council at the May 23rd meeting.

Councillor Robinson left the meeting.

Next Meeting Dates

The next meeting will be held on June 11, 2019 at Grey Gables.

On a motion by Councillors Woodbury and Mackey, the meeting adjourned at 12:29 PM.

Dwight Burley, Chair