

To:	Warden Hicks and Members of Grey County Council
Committee Date:	June 27, 2019
Subject / Report No:	FR-CW-19-19
Title:	2020-2029 Ten Year Capital Forecast
Prepared by:	Kevin Wepler, Director of Corporate Services
Reviewed by:	Kim Wingrove, CAO
Lower Tier(s) Affected:	
Status:	Recommendation adopted by Committee of the Whole as presented as per Resolution <i>CW146-19</i> ; Endorsed by County Council on July 11, 2019 as per Resolution <i>CC52-19</i> .

Recommendation

1. That Report FR-CW-19-19 regarding the 2020-2029 Ten Year Capital Forecast be received; and
2. That the First Year of the 2020-2029 Ten Year Capital Forecast identified in Report FR-CW-19-19 be included in the County's 2020 Budget for consideration by County Council and that it be used for planning purposes for the 2020 Budget; and
3. That as per the County's Purchasing Procedures, staff be authorized to procure up to 50% of gross expenditures contained in the first year of the current Ten Year Capital Forecast, prior to the annual budget being approved, once Council has authorized these expenditures being procured via resolution.

Executive Summary

This report provides Grey County's 2020-2029 Ten Year Capital Forecast. It presents anticipated capital expenditures over a 10 year planning horizon. While the Municipal Act precludes the adoption of budgets which extend more than five years or extend into the first year of a new council, this is a planning tool that forecasts the County's capital requirements over a longer time horizon. With this information, Council will be better able to set strategies and policies to ensure the long term financial health of the County.

The consolidated package represents the corporate capital funding needs for 2020 in the amount of \$16,118,170, which is \$965,799 (or 1.69%) higher than the Net Capital funding in the 2019 approved budget.

With Council's approval, the first year of the capital forecast will be used in preparing the 2020 annual budget. This is a "living document". Any changes to capital spending made during the budget process will be incorporated into an updated forecast as will necessary revisions due to resource availability, inflationary adjustments, needs studies and building condition assessments, and available funding levels.

Background and Discussion

Each department has reviewed and submitted a Ten Year Capital Forecast and these departmental submissions are incorporated into the overall package as presented for the Committee of the Whole's review.

Council's review of the proposed capital spending by each department and the financial impacts of the entire capital spending program are important in order to ensure that projects move forward based on Council priorities. As well, this review provides Council members with an opportunity to recommend projects that are deemed important that may not have been put forward by staff in the Ten Year Capital Forecast.

The 2020-2029 represents the second production of a Ten Year Capital Forecast. Projects in the years 2025 through to 2029 are not as well developed as those in the first few years of the Forecast. It is expected that the first year of program, 2020, will closely resemble the budget numbers submitted to County Council in the overall 2020 annual budget package.

The Corporate 2020-2029 Ten Year Capital Forecast being proposed for consideration requires a 2020 levy commitment of \$16,118,170, which is an increase of \$965,799 to the approved 2019 capital budget.

The County's Asset Management Plan 2016, was completed on all of the County's asset categories. The Asset Management Plan examined and graded the County's state of the infrastructure, both the current condition of these asset classes and the County's financial capacity to fund the asset's average annual requirement for sustainability. Considering the current asset management data inputs, the Asset Management Plan recommended a 15 year option of increasing tax revenues 1.0% each year for the next 15 years solely for the purpose of phasing in full funding to the tax funded asset classes covered in the Plan.

The Ten Year Capital Forecast has been developed by increasing the net funding requirement for the Transportation Services - Construction, Resurfacing and Minor Capital program by approximately 1% per year for the purpose of phasing in full funding for these asset classes.

Grey County also updated its tangible capital asset accounting policies in March 2019 for use in preparing the County's 2018 financial statements. This has resulted in a lower amount of amortization per year and these lifespans now more accurately reflect the reality of the useful life of the assets.

This will also improve the reporting appearance of the financial health of the County's assets as the application of the updated useful lifespans will have an impact on the amount of depreciation recorded for 2018 and future years.

The Tangible Capital Asset (TCA) Financial Indicator is a ratio that reveals as an asset ages, the TCA Financial Indicator percentage will decrease. The newer the assets, the longer the

remaining life of the asset and the higher the percentage. With the updating of the County's tangible capital asset accounting policies and with the funding for capital being increased, this has resulted in a positive impact to the County's TCA Financial Indicator for 2018.

Tangible Capital Asset Financial Indicator Ratio

	2013	2014	2015	2016	2017	2018
Grey County	43.57	42.67%	42.20%	41.42	41.97%	43.49%

County Council has also just recommended a Strategic Asset Management Policy that with the implementation of this policy and asset management practices will lead to more transparent and justifiable budgeting for capital expenditures.

The following Table 1 - Corporate Capital Summary 2020-2029 provides a summary by Function and Department for the 2020-2029 years. The numbers contained in this table are the net levy requirements. The forecasted numbers include both transfers of funds to reserve as well as funds from reserves, funding from senior levels of government, or other municipalities, and or other partners. The net balance remaining represents the funding required through taxation to proceed with these projects.

The Ten Year Capital Forecast for 2020-2029 is a long term financial tool developed to provide information to help guide the annual budget decision-making process. This Forecast does not eliminate the need for the annual budget process but provides more information with a longer term view of the financial outlook of the corporation.

Table 1 - Corporate Capital Summary 2020-2029

2020-2029 Ten Year Capital Forecast												
Function	2019 Approved Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total 2020-2029
Corporate Services												
Clerk & Council Services	\$25,000	\$31,900	\$32,100	\$32,300	\$32,500	\$32,700	\$32,900	\$33,100	\$33,300	\$33,500	\$33,700	\$328,000
Finance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Administration	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Human Resources	\$50,850	\$80,850	\$80,850	\$80,850	\$81,500	\$81,500	\$81,500	\$81,500	\$82,600	\$82,600	\$82,600	\$816,350
Information Technology	\$81,000	\$97,000	\$101,000	\$102,400	\$103,800	\$105,200	\$106,600	\$108,000	\$109,400	\$110,800	\$112,200	\$1,056,400
Property - Administration Building	\$788,439	\$790,039	\$791,739	\$793,439	\$800,239	\$802,039	\$803,839	\$805,739	\$807,639	\$809,539	\$811,539	\$8,015,790
Sub-Total	\$945,289	\$999,789	\$1,005,689	\$1,008,989	\$1,018,039	\$1,021,439	\$1,024,839	\$1,028,339	\$1,032,939	\$1,036,439	\$1,040,039	\$10,216,540
Planning & Community Development												
Planning & Development	\$17,650	\$17,850	\$17,850	\$17,850	\$17,850	\$17,850	\$18,050	\$18,050	\$18,050	\$18,050	\$18,050	\$179,500
Trails	\$75,000	\$76,500	\$78,000	\$79,600	\$81,200	\$82,800	\$84,500	\$86,200	\$87,900	\$89,700	\$91,500	\$837,900
Economic Development	\$82,500	\$187,400	\$187,400	\$187,500	\$187,500	\$7,600	\$7,600	\$7,600	\$7,700	\$7,700	\$7,800	\$795,800
Tourism	\$20,460	\$10,700	\$10,900	\$11,100	\$11,300	\$11,500	\$11,700	\$11,900	\$12,100	\$12,300	\$12,500	\$116,000
Heritage	\$308,700	\$314,900	\$321,200	\$327,600	\$334,200	\$340,900	\$347,700	\$354,700	\$361,800	\$369,000	\$376,400	\$3,448,400
Sub-Total	\$504,310	\$607,350	\$615,350	\$623,650	\$632,050	\$640,650	\$649,550	\$658,450	\$667,350	\$676,250	\$685,150	\$5,377,600
Social Services												
Social Services	\$44,350	\$44,750	\$45,150	\$45,550	\$45,950	\$46,400	\$46,800	\$47,300	\$47,700	\$48,150	\$48,600	\$466,350
Housing	\$1,369,500	\$1,396,900	\$1,424,800	\$1,453,300	\$1,482,400	\$1,512,000	\$1,542,300	\$1,573,100	\$1,604,600	\$1,636,700	\$1,669,400	\$15,295,500
Grey Gables	\$281,892	\$287,500	\$293,300	\$299,200	\$305,200	\$311,300	\$317,500	\$323,900	\$330,400	\$337,000	\$343,700	\$3,149,000
Lee Manor	\$219,109	\$223,500	\$228,000	\$232,600	\$237,300	\$242,000	\$246,800	\$251,800	\$256,700	\$261,800	\$267,000	\$2,447,500
Rockwood Terrace	\$290,009	\$295,800	\$301,700	\$307,700	\$313,900	\$320,200	\$326,600	\$333,100	\$339,800	\$346,600	\$353,500	\$3,238,900
Long Term Care Redevelopment	\$1,361,010	\$1,361,010	\$1,361,010	\$1,361,010	\$1,361,010	\$1,361,010	\$1,361,010	\$0	\$0	\$0	\$0	\$8,166,060
Sub-Total	\$3,565,870	\$3,609,460	\$3,653,960	\$3,699,360	\$3,745,760	\$3,792,910	\$3,841,010	\$2,529,200	\$2,579,200	\$2,630,250	\$2,682,200	\$32,763,310
Transportation & Public Safet												
Paramedic Services	\$639,896	\$656,596	\$673,696	\$691,496	\$709,696	\$728,496	\$747,796	\$767,796	\$788,196	\$809,396	\$831,096	\$7,404,260
Construction, Resurfacing and Minor Capital	\$8,357,006	\$9,051,875	\$9,771,197	\$10,515,669	\$11,286,013	\$12,082,964	\$12,907,278	\$13,759,733	\$14,641,123	\$15,552,264	\$16,493,994	\$126,062,110
Facilities - Depots & Domes	\$306,000	\$312,100	\$318,400	\$324,700	\$331,200	\$337,800	\$344,600	\$351,500	\$358,500	\$365,600	\$372,900	\$3,417,300
Machinery	\$834,000	\$881,000	\$928,000	\$975,000	\$994,500	\$1,014,400	\$1,034,700	\$1,055,400	\$1,076,500	\$1,098,000	\$1,119,900	\$10,177,400
Sub-Total	\$10,136,902	\$10,901,571	\$11,691,293	\$12,506,865	\$13,321,409	\$14,163,660	\$15,034,374	\$15,934,429	\$16,864,319	\$17,825,260	\$18,817,890	\$147,061,070
Net Levy Requirements	\$15,152,371	\$16,118,170	\$16,966,292	\$17,838,864	\$18,717,258	\$19,438,659	\$20,369,773	\$19,970,418	\$20,964,008	\$21,988,699	\$23,046,379	\$195,418,520
Change Increase / (Decrease)		\$965,799	\$848,122	\$872,572	\$878,394	\$721,401	\$931,114	(\$399,355)	\$993,590	\$1,024,691	\$1,057,680	
Corporate Annual Increase / Decrease 1% = \$572,210		1.69%	1.48%	1.52%	1.54%	1.26%	1.63%	-0.70%	1.74%	1.79%	1.85%	

Detail

The 2020-2029 Ten Year Capital Forecast has been broken down into four functions: Corporate Services, Planning and Community Development, Social Services, and Transportation and Public Safety. Along with the consolidated capital summary are attached summaries by these four functions detailing each project proposed in the 2020-2029 Forecast.

The consolidated package represents the corporate capital funding needs for 2020 in the amount of \$16,118,170, which is \$965,799 higher than the Net Capital funding in the 2019 approved budget.

The 2019-2028 Ten Year Capital Forecast was the first ten year capital forecast developed by staff. Previously staff had only presented five year capital plans. The development of a ten year capital forecast has been done in order to provide longer range forecasts and therefore provide better information for estimates on future funding requirements.

Staff has used assumptions in order to develop these ten year capital forecasts. These assumptions do have funding risks. Future funding items, where confirmed, such as funding from Federal Gas Tax funding, and the Ontario Community Infrastructure Fund, have only been confirmed for the short term, and therefore these funding levels could be subject to change.

The Ten Year Capital Forecasts are also using estimates for inflation, building condition cost assessments, condition assessment data, risk assessment and various studies. To project the timing of future capital projects and their costs, projects are prioritized based on a number of factors, including risk, legislative requirements, and what is the most effective timing of rehabilitation to maximize the lifecycle of the asset.

The capital needs of Rockwood Terrace have been reviewed and capital building needs for this building have not been included past the year 2025, with the requirement and Council's endorsement for this building to be redeveloped by 2025.

The County's forecasted funding needs summarized in the above Table 1 – Corporate Capital Summary 2020-2029 and as well in the attached summaries, include both transfers of funds to reserve as well as funds from reserves. Funding from senior levels of government, or other municipalities, and or other partners, has also been included. The net balance remaining represents the funding required through taxation or the application of any one-time funding to proceed with these projects.

The 10 Year Capital Forecast for 2020-2029 and each capital project sheet can be viewed electronically at the following link [2020-2029 Capital Forecasts](#).

Table 2 - Notable Items in 2020-2022 of the 2020-2029 Ten Year Capital Forecast

The following table provides a list of notable items that are being budgeted in the first three years of the ten year capital forecast. These items include items that are new to the capital program, where the timing of the projects has been changed from the 2019-2028 plan, and/or where budgeted amounts have been changed significantly.

Function / Department	Budget Item	Capital Budget Amount	Notable Change
Corporate Services			
Clerk & Council Services	Audio Visual Upgrades to Council Chambers	\$6,900	Annual reserve funding beginning in 2020 to provide future funding to replace camera system and microphones and speakers in the Council Chambers. New to capital program.
Finance	Corporate Asset Management Plan Policies, Strategies and Long Term Financial Planning	\$100,000	Included in 2019 annual budget \$100,000 for the hiring of a consultant to undertake this Corporate Asset Management Plan work. Based on information received from municipalities that have procured this work, a multi-year project will occur and additional funds will be required in 2020.
	Multi-User Budgeting Software	\$71,400	Included in 2019-2028 Forecast to occur in 2020. Have delayed budgeted project to 2021 or until Work Management software implementation in Transportation Services has been completed.
Human Resources	Service Review – HR Department	\$50,000	Included in 2019 budget. Based on changes with Long Term Care and Provincial Budget announcements, Review has been re-budgeted to be undertaken in 2020 budget. New to capital program.
	Job Hazard and Demands Analysis	\$10,000	Annual reserve funding beginning in 2020 to undertake Job future Job Hazard and Demand Analysis. New to capital program.

Function / Department	Budget Item	Capital Budget Amount	Notable Change
Information Technology	IT Network Cabinets	\$10,000	2020 New to capital program.
	Network Hardware Lifecycle Replacement	\$372,000	Increased expenditures occurring in 2020 with 2019 projects being carried forward.
	Long Term Care Hardware Lifecycle Management	\$93,000	2020 New to capital program. Required replacement of server hardware at each of the long term care homes and annual reserve funding for future lifecycle replacements.
Planning and Community Development			
Trails	Culvert 80 Replacement	\$300,000	2020 project. New to capital program. Geotechnical work being completed in 2019 as budgeted, which will provide final cost estimates. Staff are exploring cheaper options.
Tourism	Tourism Vehicle Replacement	\$49,800	Updated lifecycle and vehicle replacement. Replacement is now budgeted to occur in 2024.
Grey Roots	Store	\$314,000	2020 project. New to capital program
	Flat Roof Replacement	\$112,000 in 2020, \$210,000 in 2021	Estimates for 2019-2021 adjusted based on roofing management program by Garland Canada Inc. 2019 budget includes \$115,000 with \$112,000 in 2020 and \$210,000 in 2021.
	Front of House Update	\$10,000	Annual reserve funding beginning in 2020 in order to provide future funding for the update of the interior space of the museum

Function / Department	Budget Item	Capital Budget Amount	Notable Change
			atrium/foyer in order to provide a welcoming space for visitors and provide a positive first impression.
	Replacement of Equipment – Archives Microfiche Reader	\$1,500	Annual reserve funding beginning in 2020 in order to provide future funding for the Archives microfiche reader. \$20,000 purchase in 2021.
	Church	\$200,000	Budgeted in 2019 Annual budget. Project now has been budgeted as a 2021 project. New to capital program.
	Repair asphalt and curbs in parking lot	\$11,000	2021 project. New to capital program.
	Repair drywall in temporary exhibit Hall	\$26,500	2021 project. New to capital program.
	Heritage Village – paint farm house exterior	\$5,500	2021 project. New to capital program.
	Replace Package Rooftop Units	\$375,000	Estimate adjusted from \$353,300 for 2021.
	Heat Pumps	\$345,000	Estimate adjusted from \$331,200 for 2021.

Function / Department	Budget Item	Capital Budget Amount	Notable Change
Social Services			
Social Services (OW and Childcare)	Retaining Walls & Landscaping Repairs at Ontario Early Years Centre	\$29,200	2020 project. Estimate adjusted from \$54,200 for 2020. Portion of project (\$25,000) was included in the 2019 approved budget and may be carried forward to 2020 for a combined total of \$54,200.
Housing	Common Room Furniture	\$20,000	Replace existing common room furniture in 2020 and 2021. New to capital program.
	Duty to Accommodate Requests	\$15,000	Funding for accommodation requests such as walk in showers, raised toilets and door operations. New to capital program.
	Landscaping – 16 th Street Family Units, Owen Sound	\$15,000	Funding to remove and limb existing trees that have become overgrown. New to capital program.
	Landscaping – Meaford 80 Victoria Street	\$10,000	2020 project. Golden Town properties new to County in 2018.
	Site Improvements (Various Locations)	\$20,000	Funding for parking lot spraying, sewer pipe blasting, catch basing cleanouts, etc. New to capital program.
	Air Make Up Replacement – Markdale 41 Mark Street	\$30,000	2020 project. New to capital program.
	Brick Repointing – Chatsworth 50 McNab St.	\$15,000	2020 project. New to capital program.
	Common Area Lighting – Meaford 130 Victoria Street	\$10,000	2020 project. Golden Town properties new to County in 2018.
	Window Replacement – Meaford 121 William Street	\$40,000	2020 project. Golden Town properties new to County in 2018.
	Window Replacement – Meaford 80 Victoria Street	\$75,000	2020 project. Golden Town properties new to County in 2018.
	Roof Replacement – Meaford 159 Parker St.	\$150,000	2020 project. Moved forward from 2021.

	Sidewalk Repair/Replacement – Owen Sound 490 7 th Ave. E.	\$20,000	2020 project. Moved forward from 2028.
	Asphalt Parking Lot –Owen Sound 305 14 th St. W.	\$75,000	2021 project. Moved forward from 2022.
	Asphalt Paving – Owen Sound 225 14 th St. W.	\$36,000	2021 project. Moved back from 2020.
	Balcony Decks and Railings – Chatsworth 50 McNab St.	\$35,000	2021 project. Moved forward from 2024.
	Common Area Flooring – Meaford 130 Albert Street	\$55,000	2021 project. Golden Town properties new to County in 2018.
Function / Department	Budget Item	Capital Budget Amount	Notable Change
Housing (continued)	Roof Replacement & Eavestrough – Markdale 100 Margaret Elizabeth	\$100,000	2021 project. Moved back from 2020.
	Air Make Up Replacement – Flesherton 43 Hill St.	\$40,000	2022 project. New to capital program.
	Common Area Flooring – Meaford 121 William St.	\$75,000	2022 project. New to capital program.
	Roof and Eavestrough Replacement – Hanover 481 11 St.	\$55,000	2022 project. Moved back from 2020.
	Roof Replacement – 130 Albert Street	\$50,000	2023 project. Golden Town properties new to County in 2018.
	Water Pipe Replacement – Owen Sound 248 7 th Ave. E.	\$55,000	2023 project. Moved back from 2021.
	Patio Door Replacement - Meaford 121 William Street	\$20,000	2024 project. Golden Town properties new to County in 2018.
	Exterior Suite Doors – Hanover 481 11 th St.	\$20,000	2024 project. Moved back from 2020.
	Interior Suite Doors – Hanover 250 12 th Ave.	\$16,000	2024 project. Moved back from 2020.

	Main Entrance Doors – Meaford 130 Albert Street	\$12,000	2025 project. Golden Town properties new to County in 2018.
	Bathroom renovations – Meaford 121 William Street	\$120,000	2026 project. Golden Town properties new to County in 2018.
	Exterior Doors – Meaford 80 Victoria Street	\$60,000	2025 project. Golden Town properties new to County in 2018.
	Roof Replacement – Meaford 80 Victoria Street	\$150,000	2027 project. Golden Town properties new to County in 2018.
	Concrete pads and screens – Meaford 81 Victoria Street	\$150,000	2028 project. Golden Town properties new to County in 2018.
	Ceiling and Lighting Upgrades – Markdale 100 Margaret Elizabeth	\$25,000	2029 project. Moved back from 2020.
	Ceiling and Lighting Upgrades – Durham 248 Queen Street	\$30,000	2029 project. Moved back from 2022.
	Common Area Flooring & Lighting – Thornbury 85 Lemon Street	\$50,000	2029 project. Moved back from 2021.
	Common Area Upgrades/Washrooms/Laundry Room – Dundalk 181 Victoria Street	\$30,000	2029 project. Moved back from 2022.
	Corridor Wall Replacement – Dundalk 130 Rowe’s Lane	\$15,000	2029 project. Moved back from 2020.
	Exterior Cladding – Owen Sound 490 7 th Ave. E.	\$20,000	2029 project. Moved back from 2020,
	Interior Suite Doors – Hanover 481 11 th St.	\$12,000	2029 project. Moved back from 2020.
		Capital Budget Amount	Notable Change
Housing (continued)	Siding Replacement – Dundalk 40 Artemesia St.	\$10,000	2029 project. Moved back from 2020.
	Water Pipe Replacement – Durham 315 Bruce St.	\$40,000	2029 project. Moved back from 2022.

Grey Gables	Laundry Equipment	\$35,000	2020 project. Additional funding requested for project.
	Premise Back Flow Protection	\$25,000	2021 project. New to capital program.
Lee Manor	Floor Replacement	\$15,000	Project amount reduced from \$90,000 for 2020.
	Redevelopment of Resident Common Area and Staff Area on Main Floor	\$100,000	2020 project. New to capital program.
	Sanitary Waste Removal System and Storm Water including Drains	\$15,000	2020-2022 project with \$15,000 spent each year (adjusted for inflation).
	Driveway and Sidewalk Repair	\$10,000	2021 project. Additional funding new for 2021.
Rockwood Terrace	Kitchen Equipment	\$7,500	2010 project. Additional funding included for 2020.
Transportation and Public Safety			
Transportation Services			
Transportation Services – Construction, Resurfacing and Minor Capital	Grey Road 15 Pulverize & Pave Rehabilitation: Tom Thomson Lane - 4.1 km North of Highway 26, South Limit Annan (15060-15067)	\$919,530	2020 project. Moved back from 2019.
	Grey Road 16 Pulverize & Pave Rehabilitation: Grey Road 10 - 300m west of Grey Road 3 (16003)	\$1,967,198	2020 project. Moved forward from 2022.

	Grey Road 2 Microsurfacing:Dufferin County Line to Grey Road 4 (2003-2009)	\$306,000	2020 project. Moved back from 2019.
	Grey Road 2 Pulverize and Pave - 18th Sideroad to 24th Sideroad (2045-2048)	\$1,416,398	2020 project. Moved forward from 2021.
	Grey Road 29 Pulverize and Pave Rehabilitation; Grey Road 40 to Holland Sydenham Townline (29003-29015)	\$1,300,118	2020 project. Moved forward from 2021.
Function / Department	Budget Item	Capital Budget Amount	Notable Change
Construction, Resurfacing and Minor Capital (continued)	Grey Road 40 Overlay: Gore Crescent to Veterans Road North (40033, 40034)	\$464,630	2020 project. Moved forward from 2024.
	Structure 009-900 Grey Road 9 Lot 13, Conc XIII/XIV, Normanby	\$1,122,000	2020 project. Moved forward from 2021.
	Structure 900-272: Orchardville Bridge Removal	\$127,500	2020 project. New to capital program.
	Grey Road 10 Reconstruction: South Limit of Elmwood (Parker Street) - North Limit of Elmwood (300 m North of Church Street) (10045-10048)	\$2,813,242	Project cost increased from \$1,700,000 in 2019-2021 plan.
	Grey Road 17B Pulverize and Pave Rehabilitation: Highway 21 to Grey Road 17 (17B006-17B012)	\$5,722,200	2021 project. Moved back from 2020.
	Grey Road 19 Urban 4 Laning: Grey Road 21 to Grey Road 119 (19030)	\$5,838,725	2021 project. Moved forward from 2025.
	Grey Road 2 Pulverize & Pave Rehabilitation: Grey Road 19 - Grey Road 119 (2030-2036)	\$2,340,900	2021 project. Moved forward from 2022.

	Grey Road 5 Grind and Pave - 9th Ave E to 16th Ave E, Owen Sound (5045 - 5048)	\$312,120	2021 project. New to capital program.
	Structure 009-354 Grey Road 9	\$624,240	2021 project. Moved forward from 2022.
	Grey Road 8 Overlay: Highway 89 to Grey Road 9 (8003-8015)	\$1,400,108	2021 project. Moved forward from 2027.
	Grey Road 27 Urban Reconstruction: Grey Road 4 to Highway 6 (27003)	\$1,562,629	2021 project. Moved forward from 2028. Municipality driven.
	Grey Road 19 and Grey Road 21 Intersection Upgrades	\$3,714,228	2022 project. Moved back from 2020.
	Grey Road 10 Scone: Grey Road 25 to South Side of Bridge (Part 10057)	\$106,120	Project costs decreased from \$357,300 in 2019-2021 plan. Change in scope of work.
	Grey Road 15 - Reconstruction - 18th St to 20th St E (15027 - part 15030)	\$1,724,463	Project costs increased from \$1,082,500 in 2019-2021 plan.
	Grey Road 19 and Jozo Weider Intersection Improvements	\$53,060	2022 project. New to capital program.

Function / Department	Budget Item	Capital Budget Amount	Notable Change
Construction, Resurfacing and Minor Capital (continued)	Grey Road 19 Pulverize & Pave Rehabilitation: The Blue Mountains/Clearview Townline - Grey Road	\$1,235,246	2022 project. Moved back from 2020.
	Grey Road 2 Realign Clark St Intersection	\$106,121	2022 project. New to capital program.
	Grey Road 3 Pulverize & Pave Rehabilitation: West Jct. Grey Road 5 - East Jct. Grey Road 5 (3063)	\$732,631	2022 project. Moved back from 2020.
	Grey Road 3 Pulverize and Pave Rehabilitation: 250m north of Grey Road 16 - Grey Road 5 West Jct. (3060)	\$1,364,581	2022 project. Moved forward from 2025.
	Grey Road 5 Pulverize & Pave Rehabilitation: 0.6 km West of Grey Road 3 to Grey Road 3 (5005)	\$238,772	2022 project. Moved back from 2020.
	Grey Road 9 Rehabilitation: Melancthon-Osprey Townline - Grey Road 124 (9060-9069)	\$3,554,914	2022 project. Moved forward from 2025.
	Grey Road 30 Pulverize and Pave Rehabilitation: Lower Valley Road to Grey Road 13 (30006-30007)	\$1,413,131	2022 project. Moved forward from 2024.
	Grey Road 31 Overlay: Grey Road 2 to Simcoe Road 91 (31003-31015)	\$1,318,615	2022 project. Moved forward from 2027.
Transportation Services – Facilities – Depots and Domes	Patrol C Egremont Roll Up Door	\$6,600	2020 project. Moved forward from 2021.
	Patrol C Ayton Cameras and CCTV	\$6,100	2020 project. Moved forward from 2026.
	Patrol D New Facility	\$300,000	2020 project. Purchase of land. New to capital program.

	Patrol D New Facility	\$3,545,900	2021 project. Construction of Building. New to capital program.
	Patrol B Clarksburg Infra-Red Radiant Heaters	\$10,000	2021 project. Moved back from 2019
	Patrol A Chatsworth Bridge Crew Storage Shed	\$114,400	2022 project. Moved back from 2020.
	Patrol B Clarksburg Roll Up Doors	\$58,500	2022 project. Moved forward from 2026.

Function / Department	Budget Item	Capital Budget Amount	Notable Change
Transportation Services – Machinery			
	Purchase of Loader Backhoe	\$138,000	2021 project. Moved back from 2020.
	Purchase of Sign Shop Plotter	\$6,800	2020 project. New to capital program.
	Purchase of Sign Shop Printer	\$13,100	2020 project. New to capital program.
	Purchase of Grader	\$470,000	Project costs increased from \$400,000.

Legal and Legislated Requirements

Section 291 of the *Municipal Act* provides parameters and limitations which preclude the adoption of budgets that extend more than five years. A multi-year forecast, is not encumbered by such limitation. A multi-year forecast is a useful budgeting tool to provide information to help guide annual budget decision-making.

Financial and Resource Implications

The 2020-2029 Ten Year Capital Forecast as presented will require \$16,118,170 in taxation for the 2020 budget year or an additional \$965,799 in taxation, or a 1.69% levy increase.

To undertake all of the capital budget projects as presented in this corporate budget package, a budget increase would need to occur or the application of other one time funding sources would be required.

Relevant Consultation

Internal (list) – Senior Management Team, Senior Managers and Finance Staff

External (list)

Appendices and Attachments

[Attachment to FR-CW-19-19 Corporate Capital Forecast Summary 2020-2029](#)

[Attachment to FR-CW-19-19 Corporate Services Capital Forecast Summary 2020-2029](#)

[Attachment to FR-CW-19-19 Planning and Community Development Capital Forecast Summary 2020-2029](#)

[Attachment to FR-CW-19-19 Social Services Capital Forecast Summary 2020-2029](#)

[Attachment to FR-CW-19-19 Transportation and Public Safety Capital Forecast Summary 2020-2029](#)

[Attachment to FR-CW-19-19 Transportation Services Capital Projects Map 2020-2029](#)