



**SUMMARY OF FIVE YEAR CAPITAL &  
EXTRA-ORDINARY EXPENDITURES  
Rockwood Terrace**

PROJECT	2016 Approved Budget	2017-2021 Five Year Capital & Extra-Ordinary Expenditures					TOTAL
		2017	2018	2019	2020	2021	
<b>Replacement of Chain Link Fence</b>	9,000						
From Reserve - Rockwood Terrace Reserve	(9,000)						
<b>Parking Lots, Curbs and Sidewalks</b>	154,500						
From Reserve - Rockwood Terrace Reserve	(154,500)						
<b>Shower Chairs</b>	12,000						
<b>Wiring for Maglocks</b>	37,100						
From Reserve - Rockwood Terrace Reserve	(37,100)						
<b>Washer-disinfector</b>	20,000						
<b>Building Pumps</b>	10,000	10,200					10,200
From Reserve - Rockwood Terrace Reserve	(10,000)	(10,200)					(10,200)
<b>Key Pad Entry</b>	24,750	25,250					25,250
From Reserve - Rockwood Terrace Reserve	(24,750)	(25,250)					(25,250)
<b>Exterior Door Replacement</b>	39,800	15,100					15,100
From Reserve - Rockwood Terrace Reserve	(39,800)	(15,100)					(15,100)
<b>Vinyl Flooring Replacement</b>	444,400	453,300					453,300
From Reserve - Rockwood Terrace Reserve	(444,400)	(453,300)					(453,300)
<b>Interior Doors and Suite Door Power Assists</b>	225,200	178,700					178,700
From Reserve - Rockwood Terrace Reserve	(225,200)	(178,700)					(178,700)
<b>Replacement of Plumbing Fixtures</b>	234,600	219,000					219,000
From Reserve - Rockwood Terrace Reserve	(234,600)	(219,000)					(219,000)

PROJECT	2016 Approved Budget	2017-2021 Five Year Capital & Extra-Ordinary Expenditures					
		2017	2018	2019	2020	2021	TOTAL
<b>Mechanical Systems</b>	160,000	163,300					163,300
From Reserve - Rockwood Terrace Reserve	(160,000)	(163,300)					(163,300)
<b>Domestic Water Supply and Distribution</b>	212,000	216,200					216,200
From Reserve - Rockwood Terrace Reserve	(54,830)	(216,200)					(216,200)
<b>Make-up Air Units (Penthouse)</b>	34,800	35,500					35,500
From Reserve - Rockwood Reserve	(34,800)	(35,500)					(35,500)
<b>Exterior Lighting</b>	19,400	19,800					19,800
From Reserve - Rockwood Terrace Reserve	(19,400)	(19,800)					(19,800)
<b>Interior Lighting</b>	24,200	24,600					24,600
From Reserve - Rockwood Terrace Reserve	(24,200)	(24,600)					(24,600)
<b>Radiator Valve Replacement</b>		60,000					60,000
<b>Home Enhancements</b>		30,000					30,000
From Reserve - Rockwood Donation Reserve		(20,000)					(20,000)
<b>Ration Cook Centre</b>		25,000					25,000
<b>Window Replacement</b>	100,000	182,500	120,000				302,500
From Reserve - Rockwood Terrace Reserve	(100,000)	(82,500)					(82,500)
<b>Resident Lifts</b>	13,000	40,500	40,750	57,000	16,250	16,500	171,000
<b>Computers</b>	15,000	36,640	20,000	40,000	15,000	15,210	126,850
From Reserve - Rockwood Terrace Reserve	(3,000)						
<b>High-Low Beds/Mattresses</b>	21,000	21,000	21,500	22,000	22,500	23,000	110,000
From Reserve - Rockwood Terrace Reserve	(21,000)						
<b>Whirlpool Tub</b>				33,000		35,000	68,000
<b>Dryer</b>					8,600		8,600
<b>Electrical Systems</b>					13,500		13,500
<b>Sprinkler Installation-First Floor</b>	163,200					92,000	92,000

PROJECT	2016 Approved Budget	2017-2021 Five Year Capital & Extra-Ordinary Expenditures					
		2017	2018	2019	2020	2021	TOTAL
From Reserve - Rockwood Terrace Reserve	(163,200)					(92,000)	(92,000)
<b>Balcony Upgrades</b>	38,700					26,200	26,200
From Reserve - Rockwood Terrace Reserve	(38,700)					(26,200)	(26,200)
<b>Replacement of Fire Pumps</b>						54,855	54,855
<b>Redevelopment Project</b>					23,000,000		23,000,000
From Reserve - From Rockwood Terrace Reserve					(2,800,000)		(2,800,000)
To Reserve - Rockwood Terrace Reserve	746,690	1,361,010	1,361,010	1,361,010			4,083,030
Debenture					(20,200,000)		(20,200,000)
Debenture Payment					1,417,046	1,417,046	2,834,092
<b>Transfer To Reserve (BCA) Capital Asset Repairs &amp; Replacement</b>							
To Reserve - Rockwood Terrace Reserve	26,820	17,549	117,759	177,610	263,648	205,118	781,684
<b>NET LEVY REQUIREMENTS</b>	<b>987,680</b>	<b>1,671,699</b>	<b>1,681,019</b>	<b>1,690,620</b>	<b>1,756,544</b>	<b>1,766,729</b>	<b>8,566,611</b>

1. **Department / Function: Rockwood Terrace**  
**Details of Project/Study: Building Pumps**

2. **Total Gross Cost of Proposed Capital Project/Study: \$10,200**

Construction	Consultant/Contractor	Equipment	Other (Specify)
	\$10,200		

This project was in the 2016 budget, at a cost of \$10,000. The work will not be undertaken in 2016, and has been re-scheduled for 2017, at a cost of \$10,200, assuming 2% inflation.

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$10,200	\$0	\$0	\$0	\$0	<b>\$10,200</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

3. **Estimated Useful Life:**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Rockwood Terrace	Municipality of West Grey

5. **Need or Benefit(s) of Project (including safety issues):**

These pumps (2) are used to circulate hot water to the in suite radiators. They have exceeded their life expectancy and these funds will be used to replace the pumps when necessary.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

End of useful life.

8. **Identify Sources and Amounts of Funding**

	From Reserve - Rockwood Terrace Reserve
2017	\$10,200
2018	\$0
2019	\$0
2020	\$0
2021	\$0
<b>Total</b>	<b>\$10,200</b>

9. **Compliance with Council objective/strategic plan (if applicable):**

10. **Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

1. **Department / Function: Rockwood Terrace**  
**Details of Project/Study: Key Pad Entry**

2. **Total Gross Cost of Proposed Capital Project/Study: \$25,250**

Construction	Consultant/Contractor	Equipment	Other (Specify)
		\$25,250	

This project was in the 2016 budget, at a cost of \$24,750. The work will not be undertaken in 2016, and has been re-scheduled for 2017, at a cost of \$25,250, assuming 2% inflation.

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$25,250	\$0	\$0	\$0	\$0	<b>\$25,250</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

3. **Estimated Useful Life: 20 years**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Rockwood Terrace	Municipality of West Grey

5. **Need or Benefit(s) of Project (including safety issues):**

Currently there are key pad entry systems at the front and side doors, and the staff entry at the rear of the building. The systems are original to the construction of the building, and have exceeded the life expectancy and buttons are sticking

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:** 2014 Project carried forward

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

Doors not opening or releasing when code is entered

8. **Identify Sources and Amounts of Funding**

	From Reserve - Rockwood Terrace Reserve
2017	\$25,250
2018	\$0
2019	\$0
2020	\$0
2021	\$0
<b>Total</b>	<b>\$25,250</b>

**9. Compliance with Council objective/strategic plan (if applicable):**

Capital investment complies with Goal 1 - Expanding the prosperity base.

**10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

1. **Department / Function: Rockwood Terrace**

**Details of Project/Study: Exterior Door Replacement**

2. **Total Gross Cost of Proposed Capital Project/Study: \$15,100**

Construction	Consultant/Contractor	Equipment	Other (Specify)
	\$15,100		

This project was in the 2016 budget, at a cost of \$39,800. It is estimated that \$25,000 will be spent in 2016, with the rest of the work re-scheduled for 2017, at a cost of \$15,100, assuming 2% inflation.

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$15,100	\$0	\$0	\$0	\$0	<b>\$15,100</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

3. **Estimated Useful Life: 30 years**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Rockwood Terrace	Municipality of West Grey

5. **Need or Benefit(s) of Project (including safety issues):**

Current exterior doors are original with the building. They are starting to show signs of deterioration-broken seals and cloudiness between the panes of glass. These doors are also not very energy efficient. This project has been modified based on the 2011 Building Condition Assessment Report. The cost was updated to account for inflation.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$39,800	\$0	\$0	\$0	\$0	<b>\$39,800</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

Loss of energy, public relations and comfort.

8. **Identify Sources and Amounts of Funding**

	From Reserve - Rockwood Terrace Reserve
2017	\$15,100
2018	\$0
2019	\$0
2020	\$0
2021	\$0
<b>Total</b>	<b>\$15,100</b>

**9. Compliance with Council objective/strategic plan (if applicable):**

Capital investment complies with Goal 1-Expanding the prosperity base.

**10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**



1. **Department / Function: Rockwood Terrace**

**Details of Project/Study: Vinyl Flooring Replacement**

2. **Total Gross Cost of Proposed Capital Project/Study: \$453,300**

Construction	Consultant/Contractor	Equipment	Other (Specify)
	\$453,300		

This project was in the 2016 budget, at a cost of \$444,400. The work will not be undertaken in 2016, and has been re-scheduled for 2017, at a cost of \$453,300, assuming 2% inflation.

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$453,300	\$0	\$0	\$0	\$0	<b>\$453,300</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

3. **Estimated Useful Life: 30 years**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Rockwood Terrace	Municipality of West Grey

5. **Need or Benefit(s) of Project (including safety issues):**

Currently, hallways, resident rooms and dining rooms are vinyl tile. Provisions would be made to start replacing these tiled areas which are starting to crack and show signs of wear. Some of these tiles contain asbestos. Failure to complete could result in a tripping/fall hazard as well as odour and infection control issues. This project has been modified based on the 2011 Building Condition Assessment Report.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$444,400	\$0	\$0	\$0	\$0	<b>\$444,400</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

Health and Safety as well as Public Relations concerns-failure to meet Ministry of Health standards.

8. **Identify Sources and Amounts of Funding**

	Taxation	From Reserve - Rockwood Terrace Reserve
2017	\$0	\$453,300
2018	\$0	\$0
2019	\$0	\$0
2020	\$0	\$0
2021	\$0	\$0
<b>Total</b>	<b>\$0</b>	<b>\$453,300</b>

**9. Compliance with Council objective/strategic plan (if applicable):**  
Capital investment complies with Goal 1-Expanding the prosperity base.

**10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

1. **Department / Function: Rockwood Terrace**

Details of Project/Study: **Interior Doors and Suite Door Power Assists**

2. **Total Gross Cost of Proposed Capital Project/Study: \$178,700**

Construction	Consultant/Contractor	Equipment	Other (Specify)
	\$178,700		

This project was in the 2016 budget, at a cost of \$225,200. It is estimated that \$50,000 will be spent in 2016, with the remainder of the work re-scheduled for 2017, at a cost of \$178,700, assuming 2% inflation.

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$178,700	\$0	\$0	\$0	\$0	<b>\$178,700</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

3. **Estimated Useful Life: 15 years**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Rockwood Terrace	Municipality of West Grey

5. **Need or Benefit(s) of Project (including safety issues):**

The interior doors are original and in poor condition. Many of the doors are twisting and in some cases welds are failing. The operation of each suite door is assisted by an electric door operator which is connected to the fire alarm system. These door assists are nearing the end of their useful life as we are starting to see issues with them not holding the door completely open, or not releasing the door when the fire alarm is activated. We are budgeting \$1500.00 (900 for the door and 600 for the door assists) per door to complete this project. This project was modified to include interior doors as per the 2011 Building Condition Assessment Report.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$225,200	\$0	\$0	\$0	\$0	<b>\$225,200</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

Doors not being held completely open, or not closing in the event of a fire.

8. **Identify Sources and Amounts of Funding**

	Taxation -	From Reserve - Rockwood Terrace Reserve
2017	\$0	\$178,700
2018	\$0	\$0
2019	\$0	\$0
2020	\$0	\$0

2021	\$0	\$0
<b>Total</b>	<b>\$0</b>	<b>\$178,700</b>

9. **Compliance with Council objective/strategic plan (if applicable):**  
Capital investment complies with Goal 1-Expanding the prosperity base.
10. **Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

1. **Department / Function: Rockwood Terrace**

Details of Project/Study: **Replacement of Plumbing Fixtures**

2. **Total Gross Cost of Proposed Capital Project/Study: \$219,000**

Construction	Consultant/Contractor	Equipment	Other (Specify)
	\$219,000		

This project was in the 2016 budget, at a cost of \$234,600. It is estimated that \$20,000 will be spent in 2016, and the rest of the work will be re-scheduled for 2017, at a cost of \$219,000, assuming 2% inflation.

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$219,000	\$0	\$0	\$0	\$0	<b>\$219,000</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

3. **Estimated Useful Life: 30 years**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Rockwood Terrace	Municipality of West Grey

5. **Need or Benefit(s) of Project (including safety issues):**

Current fixtures are old and in need of replacement-they are original to the building and showing signs of wear and tear. This project has been added based on the 2011 Building Condition Assessment Report.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$234,600	\$0	\$0	\$0	\$0	<b>\$234,600</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

Leaks and water damage. Negative Public Relations.

8. **Identify Sources and Amounts of Funding**

	From Reserve - Rockwood Terrace Reserve
2017	\$219,000
2018	\$0
2019	\$0
2020	\$0
2021	\$0
<b>Total</b>	<b>\$219,000</b>

**9. Compliance with Council objective/strategic plan (if applicable):**

This capital investment complies with Goal 1-Expanding the prosperity base.

**10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

There is a water conservation opportunity when replacing the sinks and toilets.

1. **Department / Function: Rockwood Terrace**  
**Details of Project/Study: Mechanical Systems**

2. **Total Gross Cost of Proposed Capital Project/Study: \$163,300**

Construction	Consultant/Contractor	Equipment	Other (Specify)
	\$163,300		

This project was in the 2016 budget, at a cost of \$160,000. The work will not be undertaken in 2016, and has been re-scheduled for 2017, at a cost of \$163,300, assuming 2% inflation.

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$163,300	\$0	\$0	\$0	\$0	<b>\$163,300</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

3. **Estimated Useful Life: 20 years**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Rockwood Terrace	Municipality of West Grey

5. **Need or Benefit(s) of Project (including safety issues):**

Heating is supplied by three natural gas boilers. The boilers are original to the construction of the building, and are not very efficient. These boilers have reached the end of their service life, and replacing them with high efficiency units will reduce repair and operating costs. Situated in the penthouse is a steam boiler to control humidification with the home. This unit is about 27 years old and is in poor condition. The Building Condition Assessment study recommends replacing this unit immediately. There are two air conditioning units over the office areas. These units are over 20 years old, and have reached the end of their service life.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$160,000	\$0	\$0	\$0	\$0	<b>\$160,000</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

Poor air quality and extreme temperatures withing the building.

8. **Identify Sources and Amounts of Funding**

	From Reserve - Rockwood Terrace Reserve
2017	\$163,300
2018	\$0
2019	\$0
2020	\$0
2021	\$0
<b>Total</b>	<b>\$163,300</b>

**9. Compliance with Council objective/strategic plan (if applicable):**

**10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

Replacement of these items with high energy efficiency models will reduce future operating costs.



1. **Department / Function: Rockwood Terrace**

**Details of Project/Study: Domestic Water Supply and Distribution**

2. **Total Gross Cost of Proposed Capital Project/Study: \$216,200**

Construction	Consultant/Contractor	Equipment	Other (Specify)
	\$216,200		

This project was in the 2016 budget, at a cost of \$212,000. The work will not be undertaken in 2016, and has been re-scheduled for 2017, at a cost of \$216,200, assuming 2% inflation.

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$216,200	\$0	\$0	\$0	\$0	<b>\$216,200</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

3. **Estimated Useful Life: 20-35 years**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Rockwood Terrace	Municipality of West Grey

5. **Need or Benefit(s) of Project (including safety issues):**

The copper plumbing is original and approximately 27 years old. Due to the recirculation pumps it can be expected that the copper hot water distribution pipes have reached the end of their service life as per the Building Condition Assessment Report.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$212,000	\$0	\$0	\$0	\$0	<b>\$212,000</b>
<b>Net</b>	\$157,170	\$0	\$0	\$0	\$0	<b>\$157,170</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

Leaks and water damage. Hot water shortage and low pressure.

8. **Identify Sources and Amounts of Funding**

	Taxation	From Reserve - Rockwood Terrace Reserve
2017	\$0	\$216,200
2018	\$0	\$0
2019	\$0	\$0
2020	\$0	\$0
2021	\$0	\$0
<b>Total</b>	<b>\$0</b>	<b>\$216,200</b>

**9. Compliance with Council objective/strategic plan (if applicable):**

**10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

1. **Department / Function: Rockwood Terrace**

**Details of Project/Study: Make-up Air Units (Penthouse)**

2. **Total Gross Cost of Proposed Capital Project/Study: \$35,500**

Construction	Consultant/Contractor	Equipment	Other (Specify)
	\$35,500		

This project was in the 2016 budget, at a cost of \$34,800. The work will not be undertaken in 2016, and has been re-scheduled for 2017, at a cost of \$35,500, assuming 2% inflation.

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$35,500	\$0	\$0	\$0	\$0	<b>\$35,500</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

3. **Estimated Useful Life:**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality

5. **Need or Benefit(s) of Project (including safety issues):**

On the roof of the mechanical penthouse is one air make-up unit and one exhaust unit. These units provide air exchange for the second and third floors. These units are original, and have exceeded their life expectancy. These funds would be used to replace these unit when the need arises.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$34,800	\$0	\$0	\$0	\$0	<b>\$34,800</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

End of Life

8. **Identify Sources and Amounts of Funding**

	From Reserve - Rockwood Reserve
2017	\$35,500
2018	\$0
2019	\$0
2020	\$0
2021	\$0
<b>Total</b>	<b>\$35,500</b>

9. **Compliance with Council objective/strategic plan (if applicable):**

10. **Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

1. **Department / Function: Rockwood Terrace**  
**Details of Project/Study: Exterior Lighting**

2. **Total Gross Cost of Proposed Capital Project/Study: \$19,800**

Construction	Consultant/Contractor	Equipment	Other (Specify)
	\$19,800		

This project was in the 2016 budget, at a cost of \$19,400. The work will not be undertaken in 2016, and has been re-scheduled for 2017, at a cost of \$19,800, assuming 2% inflation.

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$19,800	\$0	\$0	\$0	\$0	<b>\$19,800</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

3. **Estimated Useful Life:**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality

5. **Need or Benefit(s) of Project (including safety issues):**

End of life, health and safety.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$19,400	\$0	\$0	\$0	\$0	<b>\$19,400</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

End of life, health and safety.

8. **Identify Sources and Amounts of Funding**

	Taxation	From Reserve - Rockwood Terrace Reserve
2017	\$0	\$19,800
2018	\$0	\$0
2019	\$0	\$0
2020	\$0	\$0
2021	\$0	\$0
<b>Total</b>	<b>\$0</b>	<b>\$19,800</b>

9. **Compliance with Council objective/strategic plan (if applicable):**

10. **Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

1. **Department / Function: Rockwood Terrace**  
**Details of Project/Study: Balcony Upgrades**

2. **Total Gross Cost of Proposed Capital Project/Study: \$26,200**

Construction	Consultant/Contractor	Equipment	Other (Specify)
	\$26,200		

This project was in the 2016 budget, at a cost of \$38,700. It is estimated that \$15,000 will be spent in 2016, and the rest of the work will be re-scheduled for 2021, at a cost of \$26,200, assuming 2% inflation per year.

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$0	\$0	\$0	\$0	\$26,200	<b>\$26,200</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

3. **Estimated Useful Life:**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality

5. **Need or Benefit(s) of Project (including safety issues):**  
 Health and Safety

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$38,700	\$0	\$0	\$0	\$0	<b>\$38,700</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**  
 Health and Safety.

8. **Identify Sources and Amounts of Funding**

	From Reserve - Rockwood Terrace Reserve
2017	\$0
2018	\$0
2019	\$0
2020	\$0
2021	\$26,200
<b>Total</b>	<b>\$26,200</b>

9. **Compliance with Council objective/strategic plan (if applicable):**

10. **Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

1. **Department / Function: Rockwood Terrace**

**Details of Project/Study: Sprinkler Installation-First Floor**

2. **Total Gross Cost of Proposed Capital Project/Study: \$92,000**

Construction	Consultant/Contractor	Equipment	Other (Specify)
	\$92,000		

This project was in the 2016 budget, at a cost of \$163,200. This figure was incorrect, and should have been \$83,200. The work will not be undertaken in 2016, and has been re-scheduled for 2021, at a cost of \$92,000, assuming 2% inflation per year.

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$0	\$0	\$0	\$0	\$92,000	<b>\$92,000</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

3. **Estimated Useful Life: 25 years**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Rockwood Terrace	Municipality of West Grey

5. **Need or Benefit(s) of Project (including safety issues):**

First floor sprinkler installation was not done at the time sprinklers were installed on the other two floors because if a renovation occurs, this floor will be affected the most, and there are also no resident bedrooms currently on this floor. This capital project has been added to ensure sprinklers get installed on first floor if the renovation does not occur.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$83,200	\$0	\$0	\$0	\$0	<b>\$83,200</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

Sprinklers have been proven to save lives and reduce damage due to fire and smoke. May be legislated to install in the future.

8. **Identify Sources and Amounts of Funding**

	From Reserve - Rockwood Terrace Reserve
2017	\$0
2018	\$0
2019	\$0
2020	\$0
2021	\$92,000
<b>Total</b>	<b>\$92,000</b>

**9. Compliance with Council objective/strategic plan (if applicable):**  
Capital investment complies with Goal 1-Expanding the prosperity base.

**10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

1. **Department / Function: Rockwood Terrace**  
**Details of Project/Study: Interior Lighting**

2. **Total Gross Cost of Proposed Capital Project/Study: \$24,600**

Construction	Consultant/Contractor	Equipment	Other (Specify)
	\$24,600		

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$24,600	\$0	\$0	\$0	\$0	<b>\$24,600</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

3. **Estimated Useful Life:**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality

5. **Need or Benefit(s) of Project (including safety issues):**  
 End of useful life.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$24,200	\$0	\$0	\$0	\$0	<b>\$24,200</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**  
 End of useful life.

8. **Identify Sources and Amounts of Funding**

	From Reserve - Rockwood Terrace Reserve
2017	\$24,600
2018	\$0
2019	\$0
2020	\$0
2021	\$0
<b>Total</b>	<b>\$24,600</b>

9. **Compliance with Council objective/strategic plan (if applicable):**

10. **Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**



1. **Department / Function: Rockwood Terrace**  
**Details of Project/Study: Resident Lifts**

2. **Total Gross Cost of Proposed Capital Project/Study: \$171,000**

Construction	Consultant/Contractor	Equipment	Other (Specify)
		\$171,000	

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$40,500	\$40,750	\$57,000	\$16,250	\$16,500	<b>\$171,000</b>
<b>Net</b>	\$40,500	\$40,750	\$57,000	\$16,250	\$16,500	<b>\$171,000</b>

3. **Estimated Useful Life: 10 years**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Rockwood Terrace	Municipality of West Grey

5. **Need or Benefit(s) of Project (including safety issues):**

As the care levels in Long Term Care Homes increase so does the need for new and replacement resident lifts and slings. The County has a zero lift policy for resident lifting. The home maintains a fleet of about 29 lifting devices. This money would allow us to replace one floor style mechanical lift (2 lifts in 2019) and approximately five slings each year as lifts and slings reach the end of their life expectancy-a lift and sling inventory is maintained. In 2017, these funds would be used to purchase a floor lift, two ceiling lifts for tub rooms and five slings. Due to the increased acuity of residents, the size of the tub rooms and staff health and safety, 2 ceiling lifts for tub rooms have been included for 2017, 2018 and 2019.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$13,000	\$13,000	\$13,000	\$26,000	\$13,000	<b>\$78,000</b>
<b>Net</b>	\$13,000	\$13,000	\$13,000	\$26,000	\$13,000	<b>\$78,000</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

Insufficient number of lifts could lead to issues of non-compliance and also put the safety of residents and staff at risk.

8. **Identify Sources and Amounts of Funding**

	Taxation
2017	\$40,500
2018	\$40,750
2019	\$57,000
2020	\$16,250
2021	\$16,500
<b>Total</b>	<b>\$171,000</b>

**9. Compliance with Council objective/strategic plan (if applicable):**

This capital investment would comply with Goal 1-Expanding the prosperity base.

**10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

The home is required to provide a safe environment for residents and staff. Financial liability and injury to residents and staff could result from the use of unsafe equipment. The annual inspection and maintenance cost to recertify equipment is part of the operational budget.

1. **Department / Function: Rockwood Terrace**

**Details of Project/Study: Computers**

2. **Total Gross Cost of Proposed Capital Project/Study: \$126,850**

Construction	Consultant/Contractor	Equipment	Other (Specify)
		\$126,850	

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$36,640	\$20,000	\$40,000	\$15,000	\$15,210	<b>\$126,850</b>
<b>Net</b>	\$36,640	\$20,000	\$40,000	\$15,000	\$15,210	<b>\$126,850</b>

3. **Estimated Useful Life: 4 years**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Rockwood Terrace	Municipality of West Grey

5. **Need or Benefit(s) of Project (including safety issues):**

Continue program of replacing all computers every four years. In 2017, replacement computers will be required for the Administrator, Nutrition Manager, RAI Coordinator, Nursing (2), Medical Advisor and staff room. In 2017, the additional funds will be used to replace OTN (Ontario Telemedicine Network) equipment. In 2018, the additional funds will be used to replace the three menu boards. In 2019, the additional funds will be used to replace the Point of Care Kiosks.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$15,000	\$36,640	\$20,000	\$40,000	\$15,000	<b>\$126,640</b>
<b>Net</b>	\$12,000	\$15,000	\$18,000	\$40,000	\$15,000	<b>\$100,000</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

Staff working with obsolete equipment leads to inefficiency in day to day tasks as well as in communication with other County departments and outside agencies.

8. **Identify Sources and Amounts of Funding**

	Taxation	From Reserve - Rockwood Terrace Reserve
2017	\$36,640	\$0
2018	\$20,000	\$0
2019	\$40,000	\$0
2020	\$15,000	\$0
2021	\$15,210	\$0
<b>Total</b>	<b>\$126,850</b>	<b>\$0</b>

**9. Compliance with Council objective/strategic plan (if applicable):**

This capital investment complies with Goal 1-Expanding the prosperity base.

**10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

Inefficiency of staff; Increased need to additional IT support.

1. **Department / Function: Rockwood Terrace**

Details of Project/Study: **High-Low Beds/Mattresses**

2. **Total Gross Cost of Proposed Capital Project/Study: \$108,500**

Construction	Consultant/Contractor	Equipment	Other (Specify)
		\$108,500	

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$21,000	\$21,000	\$22,000	\$22,000	\$22,500	<b>\$108,500</b>
<b>Net</b>	\$21,000	\$21,000	\$22,000	\$22,000	\$22,500	<b>\$108,500</b>

3. **Estimated Useful Life: 10 years**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Rockwood Terrace	Municipality of West Grey

5. **Need or Benefit(s) of Project (including safety issues):**

Rockwood Terrace has adopted a restraint free approach to resident care. Specialized beds (high/low) are more in demand especially in light of MOHLTC “no/least” restraint policies. These beds lower to 6 inches from the floor which almost eliminates resident injury when attempting to crawl out of bed, and also raise to a safe level that allows staff to provide care. These funds allow for 10 beds and mattresses to be replaced each year based on age of the bed. This plan was re-inforced recently with the completion of a bed entrapment audit.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$21,000	\$21,000	\$21,000	\$22,000	\$22,000	<b>\$107,000</b>
<b>Net</b>	\$0	\$21,000	\$21,000	\$22,000	\$22,000	<b>\$86,000</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

There is a potential risk to resident safety and MOHLTC non-compliance. High low beds reduce the risk of injury to residents related to falls and restraints and increases their level of independence.

8. **Identify Sources and Amounts of Funding**

	Taxation	Taxation
2017	\$21,000	\$0
2018	\$21,000	\$0
2019	\$22,000	\$0
2020	\$22,000	\$0
2021	\$22,500	\$0
<b>Total</b>	<b>\$108,500</b>	<b>\$0</b>

**9. Compliance with Council objective/strategic plan (if applicable):**

The capital investment complies with Goal 1-Expanding the prosperity base.

**10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

See #8 above.

1. **Department / Function: Rockwood Terrace**

**Details of Project/Study: Window Replacement**

2. **Total Gross Cost of Proposed Capital Project/Study: \$320,000**

Construction	Consultant/Contractor	Equipment	Other (Specify)
	\$320,000		

Propose replacing windows over three years (one floor per year) at a cost of \$100,000 per year commencing in 2016.

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$100,000	\$120,000	\$0	\$0	\$0	<b>\$220,000</b>
<b>Net</b>	\$100,000	\$120,000	\$0	\$0	\$0	<b>\$220,000</b>

3. **Estimated Useful Life: 30 years**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Rockwood Terrace	Municipality of West Grey

5. **Need or Benefit(s) of Project (including safety issues):**

Current windows are original to the building. We are starting to see some break down-broken seals and cloudiness in between the window panes. Current windows are not very energy efficient resulting in some drafts. There is also a new requirement from the Ministry of Health that windows only open 10 centimetres. They are a resident safety issue, as they have been taken apart and used to escape from the building-we have a home designed temporary measure in place to prevent this, but would like to correct on a more permanent basis. Plan would be to complete one floor per year.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$100,000	\$100,000	\$120,000	\$0	\$0	<b>\$320,000</b>
<b>Net</b>	\$0	\$100,000	\$120,000	\$0	\$0	<b>\$220,000</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

Failure to replace the windows will result in a waste of energy and become a public relations issue due to the cloudiness and drafts. Also has been a resident safety issue.

8. **Identify Sources and Amounts of Funding**

	Taxation	From Reserve - Rockwood Terrace Reserve
2017	\$100,000	\$0
2018	\$120,000	\$0
2019	\$0	\$0
2020	\$0	\$0
2021	\$0	\$0
<b>Total</b>	<b>\$220,000</b>	<b>\$0</b>

**9. Compliance with Council objective/strategic plan (if applicable):**

This capital investment complies with Goals 1-Expanding the prosperity base.

**10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

We are proposing that we complete one floor per year over a three year time span commencing in 2016.



1. **Department / Function: Rockwood Terrace**

**Details of Project/Study: Radiator Valve Replacement**

2. **Total Gross Cost of Proposed Capital Project/Study: \$60,000**

Construction	Consultant/Contractor	Equipment	Other (Specify)
		\$60,000	

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$60,000	\$0	\$0	\$0	\$0	<b>\$60,000</b>
<b>Net</b>	\$60,000	\$0	\$0	\$0	\$0	<b>\$60,000</b>

3. **Estimated Useful Life: 30 years**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Rockwood Terrace	Municipality of West Grey

5. **Need or Benefit(s) of Project (including safety issues):**

Radiator valves have become corroded over time making it difficult to adjust the heat in individual rooms.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

If residents and staff are unable to adjust the temperature within rooms it could result in rooms being too hot or too cold and waste energy.

8. **Identify Sources and Amounts of Funding**

	Taxation
2017	\$60,000
2018	\$0
2019	\$0
2020	\$0
2021	\$0
<b>Total</b>	<b>\$60,000</b>

9. **Compliance with Council objective/strategic plan (if applicable):**

This capital investment would comply with Goal 1-Expanding the prosperity base.

10. **Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

See #7 above.

1. **Department / Function: Rockwood Terrace**

**Details of Project/Study: Home Enhancements**

2. **Total Gross Cost of Proposed Capital Project/Study: \$20,000**

Construction	Consultant/Contractor	Equipment	Other (Specify)
		\$20,000	

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$20,000	\$0	\$0	\$0	\$0	<b>\$20,000</b>
<b>Net</b>	\$20,000	\$0	\$0	\$0	\$0	<b>\$20,000</b>

3. **Estimated Useful Life: 10 years**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Rockwood Terrace	Municipality of West Grey

5. **Need or Benefit(s) of Project (including safety issues):**

There is an ongoing need for upgrading and replacement of furniture, finishing's ( for example: artwork, curtains, signage, etc.) and audio/visual equipment in resident lounge and common areas, dining rooms, resident rooms and offices. Normal wear and tear, changing resident needs and ensuring resident and staff safety are key considerations when items are replaced. This addresses the Ministry of Health and Long Term Care regulation ensuring that resident furniture and equipment is in a state of good repair and meet the needs of the resident population.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

Potential non-compliance to Ministry of Health and Long Term Care regulations to provide furnishings/equipment for the residents in good condition. Health and safety concerns for staff and the potential for infection control issues.

8. **Identify Sources and Amounts of Funding**

	Taxation
2017	\$20,000
2018	\$0
2019	\$0
2020	\$0
2021	\$0
<b>Total</b>	<b>\$20,000</b>

**9. Compliance with Council objective/strategic plan (if applicable):**

The upkeep, maintenance and replacement of equipment assist in achieving excellence in service, as goal 6 identifies in the Grey County Strategic Plan.

**10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

1. **Department / Function: Rockwood Terrace**  
**Details of Project/Study: Ration Cook Centre**

2. **Total Gross Cost of Proposed Capital Project/Study: \$25,000**

Construction	Consultant/Contractor	Equipment	Other (Specify)
		\$25,000	

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$25,000	\$0	\$0	\$0	\$0	<b>\$25,000</b>
<b>Net</b>	\$25,000	\$0	\$0	\$0	\$0	<b>\$25,000</b>

3. **Estimated Useful Life: 20 years**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Rockwood Terrace	Municipality of West Grey

5. **Need or Benefit(s) of Project (including safety issues):**

This centre would replace 2 steamers currently reaching the end of useful life. This cooking centre can be used as a steamer or oven which makes it very versatile-we currently have 1 of these units in use. It is preferred over steamer replacement due to the fact that it is safer to use and requires less preventative maintenance.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

Loss of steamers would require staff to boil items on top of the stove providing a decreased food quality and increased risk of staff injury.

8. **Identify Sources and Amounts of Funding**

	Taxation
2017	\$25,000
2018	\$0
2019	\$0
2020	\$0
2021	\$0
<b>Total</b>	<b>\$25,000</b>

9. **Compliance with Council objective/strategic plan (if applicable):**

This capital investment complies with Goal 1-Expanding the prosperity base.

10. **Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

1. **Department / Function: Rockwood Terrace**  
**Details of Project/Study: Whirlpool Tub**

2. **Total Gross Cost of Proposed Capital Project/Study: \$68,000**

Construction	Consultant/Contractor	Equipment	Other (Specify)
		\$68,000	

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$0	\$0	\$33,000	\$0	\$35,000	<b>\$68,000</b>
<b>Net</b>	\$0	\$0	\$33,000	\$0	\$35,000	<b>\$68,000</b>

3. **Estimated Useful Life: 10 Years**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Rockwood Terrace	Municipality of West Grey

5. **Need or Benefit(s) of Project (including safety issues):**

Tubs are needed in order to continue providing quality care to residents. This will allow for replacement of a tub that will be reaching the end of life expectancy (14 years). The amount for 2019 has been reduced based on the request for ceiling lifts in the tub rooms, thereby eliminating the need for a tub lift.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$0	\$0	\$0	\$45,000	\$0	<b>\$45,000</b>
<b>Net</b>	\$0	\$0	\$0	\$45,000	\$0	<b>\$45,000</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

Unable to provide adequate service to residents and risk of non-compliance with MOHLTC.

8. **Identify Sources and Amounts of Funding**

	Taxation
2017	\$0
2018	\$0
2019	\$33,000
2020	\$0
2021	\$35,000
<b>Total</b>	<b>\$68,000</b>

9. **Compliance with Council objective/strategic plan (if applicable):**

Capital investment complies with Goal 1-Expanding the prosperity base.

10. **Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

See #8 above.

1. **Department / Function: Rockwood Terrace**

**Details of Project/Study: Dryer**

2. **Total Gross Cost of Proposed Capital Project/Study: \$8,600**

Construction	Consultant/Contractor	Equipment	Other (Specify)
		\$8,600	

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$0	\$0	\$0	\$8,600	\$0	<b>\$8,600</b>
<b>Net</b>	\$0	\$0	\$0	\$8,600	\$0	<b>\$8,600</b>

3. **Estimated Useful Life: 10-15 years**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Rockwood Terrace	Municipality of West Grey

5. **Need or Benefit(s) of Project (including safety issues):**

This is an end of life cycle replacement for one clothes dryer. Price adjusted to address inflation-quote from supplier.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$0	\$0	\$0	\$0	\$7,500	<b>\$7,500</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$7,500	<b>\$7,500</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

Potential for interruption of service to residents and EMS department.

8. **Identify Sources and Amounts of Funding**

	Taxation
2017	\$0
2018	\$0
2019	\$0
2020	\$8,600
2021	\$0
<b>Total</b>	<b>\$8,600</b>

9. **Compliance with Council objective/strategic plan (if applicable):**

The upkeep, maintenance and replacement of equipment assist in achieving excellence in service, as goal 6 identifies in the Grey County Strategic Plan.

10. **Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

Potential non-compliance of Ministry of Health and Long Term Care regulation regarding the return of resident's personal laundry.

1. **Department / Function: Rockwood Terrace**  
**Details of Project/Study: Electrical Systems**

2. **Total Gross Cost of Proposed Capital Project/Study: \$13,500**

Construction	Consultant/Contractor	Equipment	Other (Specify)
		\$13,500	

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$0	\$0	\$0	\$13,500	\$0	<b>\$13,500</b>
<b>Net</b>	\$0	\$0	\$0	\$13,500	\$0	<b>\$13,500</b>

3. **Estimated Useful Life: 4 years** (as per Building Condition Assessment)

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Rockwood Terrace	Municipality of West Grey

5. **Need or Benefit(s) of Project (including safety issues):**

Although the life expectancy of this equipment is 40 years plus, the Building Condition Assessment plan suggests an allowance every four years for repairs.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$0	\$0	\$0	\$0	\$13,500	<b>\$13,500</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$13,500	<b>\$13,500</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

There is a potential risk to resident safety and MOHLTC non-compliance.

8. **Identify Sources and Amounts of Funding**

	Taxation
2017	\$0
2018	\$0
2019	\$0
2020	\$13,500
2021	\$0
<b>Total</b>	<b>\$13,500</b>

9. **Compliance with Council objective/strategic plan (if applicable):**

This capital investment complies with Goal 1-Expanding the prosperity base.

10. **Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

Failure to address could result in emergency repairs.

1. **Department / Function: Rockwood Terrace**

**Details of Project/Study: Replacement of Fire Pumps**

2. **Total Gross Cost of Proposed Capital Project/Study: \$54,855**

Construction	Consultant/Contractor	Equipment	Other (Specify)
		\$54,855	

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$0	\$0	\$0	\$0	\$54,855	<b>\$54,855</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$54,855	<b>\$54,855</b>

3. **Estimated Useful Life: 30-35 Years**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Rockwood Terrace	Municipality of West Grey

5. **Need or Benefit(s) of Project (including safety issues):**

The fire pumps (3) are original to the building construction. These pumps are nearing the end of expected service life as identified in the 2011 Building Condition Assessment and Reserve Fund Study.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>
<b>Net</b>	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

Failure to replace these pumps could result in them not operating properly or at all in the case of an emergency.

8. **Identify Sources and Amounts of Funding**

	Taxation
2017	\$0
2018	\$0
2019	\$0
2020	\$0
2021	\$54,855
<b>Total</b>	<b>\$54,855</b>

9. **Compliance with Council objective/strategic plan (if applicable):**

This capital investment would comply with Goal 1-Expanding the prosperity base.

10. **Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

The home is required to provide a safe environment for residents and staff. Financial liability and injury to residents and staff could result from inoperable equipment at the time of an emergency. Inoperable pumps may also be a violation of the Fire Code.



1. **Department / Function: Rockwood Terrace**

**Details of Project/Study: Redevelopment Project**

2. **Total Gross Cost of Proposed Capital Project/Study: \$23,000,000**

Construction	Consultant/Contractor	Equipment	Other (Specify)
\$23,000,000			

A Redevelopment Discussion presentation prepared by Sienna Senior Living identified three options for the redevelopment of Rockwood Terrace, a 100 bed home. As a decision on the preferred option has not yet been made; for the purposes of the 5 Year Capital Forecast, staff has used scenario 3B (rebuild Rockwood Terrace 100 beds on same or different site in the Municipality of West Grey). It is estimated that construction would occur over two years with occupancy in the third year; it is assumed that construction would occur in 2018-2019 with occupancy in 2020. Redevelopment is estimated to cost \$230,000 per bed (\$23,000,000); \$2,800,000 in reserve funding will be available for the project with the remaining \$20,200,000 funded by issuing a debenture (calculations currently based on issuing one debenture but possible that borrowing will be split over two debenture issues as was the case with Lee Manor. Upon project completion, Rockwood Terrace would receive construction funding from the Ministry for 25 years (beginning in 2020) totaling \$635,100 per year. A transfer to reserve of \$746,690 began in 2015 (represents funds required for first Lee Manor debenture that was paid off in 2014) and increases to \$1,361,010 in 2017 as the second Lee Manor debenture will be fully paid in 2016. The funds are shown as transferred to reserve until such time as a redevelopment decision is made and it is determined the funds are required for this project or alternately, to assist the County in addressing the funding of asset management.

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$1,361,010	\$1,361,010	\$1,361,010	\$24,417,046	\$1,417,046	<b>\$29,917,122</b>
<b>Net</b>	\$1,361,010	\$1,361,010	\$1,361,010	\$1,417,046	\$1,417,046	<b>\$6,917,122</b>

3. **Estimated Useful Life: 25 Years**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Rockwood Terrace	Municipality of West Grey

5. **Need or Benefit(s) of Project (including safety issues):**

Although the home has been well maintained through a capital improvement plan, the Ministry classifies Rockwood Terrace (built in 1985) as a "B" rated home and as such, it must be brought to an "A" or "A Retrofit" design standard by December 31, 2025 or turn the beds back to the Ministry at that time.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$12,246,690	\$633,799	\$633,799	\$633,799	\$633,799	<b>\$14,781,886</b>
<b>Net</b>	\$746,690	\$633,799	\$633,799	\$633,799	\$633,799	<b>\$3,281,886</b>

**7. Consequences/Implications of Not Undertaking Project (including alternatives):**

If Rockwood Terrace is not redeveloped to meet the "A" or "A Retrofit" design standard by December 31, 2025, the beds will be turned back to the Ministry. This would result in 100 residents being displaced from the community; if Grey County does not choose to redevelop the home, there is no assurance from the Ministry that the beds would remain in Grey County.

**8. Identify Sources and Amounts of Funding**

	<b>To Reserve - Rockwood Terrace Reserve</b>	<b>Debenture Payment</b>	<b>From Reserve - From Rockwood Terrace Reserve</b>	<b>Debenture</b>
2017	\$1,361,010	\$0	\$0	\$0
2018	\$1,361,010	\$0	\$0	\$0
2019	\$1,361,010	\$0	\$0	\$0
2020	\$0	\$1,417,046	\$2,800,000	\$20,200,000
2021	\$0	\$1,417,046	\$0	\$0
<b>Total</b>	<b>\$4,083,030</b>	<b>\$2,834,092</b>	<b>\$2,800,000</b>	<b>\$20,200,000</b>

**9. Compliance with Council objective/strategic plan (if applicable):**

This capital investment complies with Goal 1-Expanding the prosperity base.

**10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

1. **Department / Function: Rockwood Terrace**

**Details of Project/Study: Transfer To Reserve (BCA) Capital  
Asset Repairs & Replacement**

2. **Total Gross Cost of Proposed Capital Project/Study: \$781,684**

Construction	Consultant/Contractor	Equipment	Other (Specify)
			\$781,684

Transfer to reserve to fund future capital repairs

**Cost of Proposed Capital Project/Study in 2017-2021 Program:**

	2017	2018	2019	2020	2021	Total
<b>Gross</b>	\$17,549	\$117,759	\$177,610	\$263,648	\$205,118	<b>\$781,684</b>
<b>Net</b>	\$17,549	\$117,759	\$177,610	\$263,648	\$205,118	<b>\$781,684</b>

3. **Estimated Useful Life:** Ongoing for the life of the building

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
557 Saddler Street East, Durham, ON	Municipality of West Grey

5. **Need or Benefit(s) of Project (including safety issues):**

All buildings soon show signs of aging, and it is important that a plan be established to build funding for the capital maintenance and repairs which will eventually become necessary for the facility, its equipment, and site. As recommended in the 2011 Building Condition Assessment Study, sufficient annual contributions need to be made to reserve in order to ensure adequate funds are available for the replacement of building and equipment components when they reach the end of their lifecycles.

6. **Scheduling and Cost of Project/Study in 2016-2020 Capital Plan:**

	2016	2017	2018	2019	2020	Total
<b>Gross</b>	\$11,820	\$161,689	\$148,009	\$196,610	\$268,498	<b>\$786,626</b>
<b>Net</b>	\$11,820	\$161,689	\$148,009	\$196,610	\$268,498	<b>\$786,626</b>

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

If this project does not proceed, there could be mechanical or structural failures to major components of the building. Not having sufficient funds being set aside will have serious impact on budgets.

8. **Identify Sources and Amounts of Funding**

	To Reserve - Rockwood Terrace Reserve
2017	\$17,549
2018	\$117,759
2019	\$177,610
2020	\$263,648
2021	\$205,118

<b>Total</b>	<b>\$781,684</b>
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**9. Compliance with Council objective/strategic plan (if applicable):**

1.6 Accelerate the commitment to lifecycle planning for long term investment in county owned capital assets.

**10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):**

The potential for loss of operations, loss of revenue, ministry enforcement and poor marketability.