

<b>To:</b>	Warden Halliday and Members of Grey County Council
<b>Committee Date:</b>	June 28, 2018
<b>Subject / Report No:</b>	FR-CW-17-18
<b>Title:</b>	2019-2028 Ten Year Capital Forecast
<b>Prepared by:</b>	Kevin Wepler, Director of Corporate Services
<b>Reviewed by:</b>	Kim Wingrove
<b>Lower Tier(s) Affected:</b>	
<b>Status:</b>	Recommendation adopted by Committee of the Whole as presented as per Resolution CW170-18; Endorsed by County Council on July 12, 2018.

## Recommendation

1. That Report FR-CW-17-18 regarding the 2019-2028 Ten Year Capital Forecast be received; and
2. That the First Year of the 2019-2028 Ten Year Capital Forecast identified in Report FR-CW-17-18 be included in the County's 2019 Budget for consideration by County Council and that it be used for planning purposes for the 2019 Budget; and
3. That as per the County's Purchasing Procedures, staff be authorized to procure up to 50% of gross expenditures contained in the first year of the current Ten Year Capital Forecast, prior to the annual budget being approved, once Council has authorized these expenditures being procured via resolution.

## Executive Summary

This report provides Grey County's first Ten Year Capital Forecast. It presents anticipated capital expenditures over a 10 year planning horizon. While the Municipal Act precludes the adoption of budgets which extend more than five years or extend into the first year of a new council, this is a planning tool that forecasts the County's capital requirements over a longer time horizon. With this information, Council will be better able to set strategies and polices to ensure the long term financial health of the County.

The consolidated package represents the corporate capital funding needs for 2019 in the amount of \$15,293,568, which is \$816,251 (or 1.47%) higher than the Net Capital funding in the 2018 approved budget.

With Council's approval, the first year of the capital forecast will be used in setting the annual budget. This is a "living document". Any changes to capital spending made during the budget process will be incorporated into an updated forecast as will necessary revisions due to resource availability, inflationary adjustments, needs studies and building condition assessments, and available funding levels.

## Background and Discussion

Each department has reviewed and submitted a Ten Year Capital Forecasts and these departmental submissions are incorporated into the overall package as presented for the Committee of the Whole's review.

Council's review of the proposed capital spending by each department and the financial impacts of the entire capital spending program are important in order to ensure that projects move forward based on Council priorities. As well, this review provides Council members with an opportunity to recommend projects that are deemed important that may not have been put forward by staff in the Ten Year Capital Forecast.

As this is the first production of a Ten Year Capital Forecast, projects in the years 2024 through to 2028 are not as well developed as those in the first few years of the Forecast. It is expected that the first year of program, 2019, will closely resemble the budget numbers submitted to County Council in the overall 2019 budget package.

The Corporate 2019-2028 Ten Year Capital Forecast being proposed for consideration requires a 2019 levy commitment of \$15,293,568, which is an increase of \$816,251 to the approved 2018 capital budget.

The County's Asset Management Plan 2016, was completed on all of the County's asset categories. The Asset Management Plan examined and graded the County's state of the infrastructure, both the current condition of these asset classes and the County's financial capacity to fund the asset's average annual requirement for sustainability. Considering the current asset management data inputs, the Asset Management Plan recommended a 15 year option of increasing tax revenues 1.0% each year for the next 15 years solely for the purpose of phasing in full funding to the tax funded asset classes covered in the Plan.

The Ten Year Capital Forecast has been developed by increasing the net funding requirement for the Transportation Services - Construction, Resurfacing and Minor Capital program by approximately 1% per year for the purpose of phasing in full funding for these asset classes.

The County is currently recruiting for an Asset Management Coordinator. This position will work closely with asset owner departments and senior finance staff in a lead role in the development and ongoing maintenance of the corporate asset management and financial plans. This position, while working with asset owner departments, will attain additional data that will help the County in preparing future ten year capital forecasts.

This position will also assist the County in preparing to meet the requirements of the Province's approved O.Reg. 588/17 that took effect January 1, 2018. This regulation sets out new requirements for undertaking asset management planning. By July 1, 2019, all municipal governments are to have a finalized initial strategic asset management policy.

The following Table 1 - Corporate Capital Summary 2019-2028 provides a summary by Function and Department for the 2019-2028 years. The numbers contained in this table are the net levy requirements. The forecasted numbers include both transfers of funds to reserve as well as funds from reserves, funding from senior levels of government, or other municipalities, and or other partners. The net balance remaining represents the funding required through taxation to proceed with these projects.

The Ten Year Capital Forecast for 2019-2028 is a long term financial tool developed to provide information to help guide the annual budget decision-making process. This Forecast does not eliminate the need for the annual budget process but provides more information with a longer term view of the financial outlook of the corporation.

**Table 1 - Corporate Capital Summary 2019-2028**

	2019-2028 Ten Year Capital Forecast											
Function	2018 Approved Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Total 2019-2028
<b>Corporate Services</b>												
Clerk & Council Services	\$19,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$250,000
Finance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Human Resources	\$30,200	\$70,850	\$70,850	\$70,850	\$70,850	\$71,500	\$71,500	\$71,500	\$72,600	\$72,600	\$72,600	\$714,600
Information Technology	\$248,000	\$234,000	\$237,000	\$243,000	\$247,000	\$252,000	\$256,000	\$260,000	\$265,000	\$270,000	\$275,000	\$2,539,000
General Administration	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Property – Admin. Bldg.	\$80,300	\$81,900	\$83,500	\$85,200	\$86,900	\$93,700	\$95,500	\$97,300	\$99,200	\$101,100	\$103,000	\$927,300
Property – Admin. Bldg. Debt Payments	\$706,539	\$706,539	\$706,539	\$706,539	\$706,539	\$706,539	\$706,539	\$706,539	\$706,539	\$706,539	\$706,539	\$7,065,390
<b>Sub-Total</b>	<b>\$1,084,039</b>	<b>\$1,118,289</b>	<b>\$1,122,889</b>	<b>\$1,130,589</b>	<b>\$1,136,289</b>	<b>\$1,148,739</b>	<b>\$1,154,539</b>	<b>\$1,160,339</b>	<b>\$1,167,239</b>	<b>\$1,175,239</b>	<b>\$1,182,139</b>	<b>\$11,496,290</b>
<b>Planning &amp; Community Development</b>												
Planning & Development	\$4,000	\$17,650	\$17,650	\$17,650	\$17,650	\$17,650	\$17,650	\$17,650	\$17,650	\$17,650	\$17,650	\$176,500
Trails	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$750,000
Economic Development	\$27,500	\$82,500	\$185,000	\$185,000	\$185,000	\$185,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$847,500
Tourism	\$17,500	\$19,500	\$19,500	\$20,500	\$22,000	\$22,000	\$22,000	\$22,500	\$22,500	\$22,500	\$22,500	\$215,500
Heritage	\$317,300	\$323,700	\$330,200	\$336,800	\$343,500	\$350,400	\$357,400	\$364,500	\$371,800	\$379,200	\$386,800	\$3,544,300
<b>Sub-Total</b>	<b>\$441,300</b>	<b>\$518,350</b>	<b>\$627,350</b>	<b>\$634,950</b>	<b>\$643,150</b>	<b>\$650,050</b>	<b>\$477,050</b>	<b>\$484,650</b>	<b>\$491,950</b>	<b>\$499,350</b>	<b>\$506,950</b>	<b>\$5,533,800</b>

	2019-2028 Ten Year Capital Forecast											
<b>Social Services</b>												
Social Services	\$44,000	\$44,350	\$44,750	\$45,150	\$45,550	\$45,950	\$46,400	\$46,800	\$47,300	\$47,700	\$48,150	\$462,100
Housing	\$1,342,604	\$1,369,500	\$1,396,900	\$1,424,800	\$1,453,300	\$1,482,400	\$1,512,000	\$1,542,000	\$1,573,100	\$1,604,600	\$1,636,700	\$14,995,600
Grey Gables	\$208,658	\$214,296	\$220,046	\$225,912	\$231,895	\$237,998	\$244,222	\$250,571	\$257,047	\$263,653	\$270,391	\$2,416,031
Grey Gables – Debenture Payments	\$73,234	\$73,234	\$73,234	\$73,234	\$73,234	\$73,234	\$73,234	\$73,234	\$73,234	\$73,234	\$73,234	\$732,340
Lee Manor	\$219,109	\$223,491	\$227,961	\$232,520	\$237,171	\$241,914	\$246,752	\$251,687	\$256,721	\$261,856	\$267,093	\$2,447,166
Rockwood Terrace	\$320,009	\$326,409	\$332,937	\$339,596	\$346,388	\$353,316	\$360,382	\$367,590	\$374,942	\$382,440	\$390,089	\$3,574,089
Long Term Care Redevelopment	\$1,361,010	\$1,361,010	\$1,361,010	\$1,361,010	\$1,361,010	\$1,361,010	\$1,361,010	\$1,361,010	\$0	\$0	\$0	\$9,527,070
<b>Sub-Total</b>	<b>\$3,568,624</b>	<b>\$3,612,290</b>	<b>\$3,656,838</b>	<b>\$3,702,222</b>	<b>\$3,748,548</b>	<b>\$3,795,822</b>	<b>\$3,844,000</b>	<b>\$3,893,192</b>	<b>\$2,582,344</b>	<b>\$2,633,483</b>	<b>\$2,685,657</b>	<b>\$34,154,396</b>

	2019-2028 Ten Year Capital Forecast											
Function	2018 Approved Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Total
<b>Transportation &amp; Public Safety</b>												
Paramedic Services	\$570,065	\$584,204	\$598,694	\$613,545	\$628,764	\$644,362	\$660,347	\$676,728	\$693,517	\$710,724	\$728,356	\$6,539,241
Paramedic Services – Debenture Payment	\$56,093	\$70,996	\$70,996	\$70,996	\$70,996	\$70,996	\$70,996	\$70,996	\$70,996	\$70,996	\$70,996	\$709,960
Construction, Resurfacing and Minor Capital	\$7,735,196	\$8,249,439	\$8,773,967	\$9,308,986	\$9,854,706	\$10,411,338	\$10,979,104	\$11,558,225	\$12,148,930	\$12,751,447	\$13,366,016	\$107,402,158
Facilities – Depots & Domes	\$300,000	\$306,000	\$312,100	\$318,400	\$324,700	\$331,200	\$337,800	\$344,600	\$351,500	\$358,500	\$365,700	\$3,350,500
Machinery	\$722,000	\$834,000	\$881,000	\$928,000	\$975,000	\$994,500	\$1,014,400	\$1,034,700	\$1,055,400	\$1,076,500	\$1,098,000	\$9,891,500
<b>Sub-Total</b>	<b>\$9,383,354</b>	<b>\$10,044,639</b>	<b>\$10,636,757</b>	<b>\$11,239,927</b>	<b>\$11,854,166</b>	<b>\$12,452,396</b>	<b>\$13,062,647</b>	<b>\$13,685,249</b>	<b>\$14,320,343</b>	<b>\$14,968,167</b>	<b>\$15,628,968</b>	<b>\$127,893,259</b>
<b>Net Levy Requirements</b>	<b>\$14,477,317</b>	<b>\$15,293,568</b>	<b>\$16,043,834</b>	<b>\$16,707,688</b>	<b>\$17,382,153</b>	<b>\$18,047,007</b>	<b>\$18,538,236</b>	<b>\$19,223,430</b>	<b>\$18,561,876</b>	<b>\$19,276,239</b>	<b>\$20,003,714</b>	<b>\$179,077,745</b>
<b>Change Increase / (Decrease)</b>		<b>\$816,251</b>	<b>\$750,266</b>	<b>\$663,854</b>	<b>\$674,465</b>	<b>\$664,854</b>	<b>\$491,229</b>	<b>\$685,194</b>	<b>(\$661,554)</b>	<b>\$714,363</b>	<b>\$727,475</b>	
<b>Corporate Annual Increase/Decrease 1% = 554,574</b>		<b>1.47%</b>	<b>1.35%</b>	<b>1.20%</b>	<b>1.22%</b>	<b>1.20%</b>	<b>0.89%</b>	<b>1.23%</b>	<b>(1.52%)</b>	<b>1.61%</b>	<b>1.31%</b>	

## Detail

The 2019-2028 Ten Year Capital Forecast has been broken down into four functions: Corporate Services, Planning and Community Development, Social Services, and Transportation and Public Safety. Along with the consolidated capital summary are attached summaries by these four functions detailing each project proposed in the 2019-2028 Forecast.

The consolidated package represents the corporate capital funding needs for 2019 in the amount of \$15,293,568, which is \$816,251 higher than the Net Capital funding in the 2018 approved budget.

The 2019-2028 Ten Year Capital Forecast is the first ten year capital forecast developed by staff. Previously staff has presented only five year capital plans. This ten year capital forecast has been developed in order to provide longer range forecasts and therefore provide better information for estimates on future funding requirements.

Staff has used assumptions in order to develop these ten year capital forecasts. These assumptions do have funding risks. Future funding items, where confirmed, such as funding from the proceeds of the province's carbon market, Federal Gas Tax funding, and the Ontario Community Infrastructure Fund, have only been confirmed for the short term, and therefore these funding levels could be subject to change.

The Ten Year Capital Forecasts are also using estimates for inflation, building condition cost assessments, condition assessment data, risk assessment and various studies. To project the timing of future capital projects and their costs, projects are prioritized based on a number of factors, including risk, legislative requirements, and what is the most effective timing of rehabilitation to maximize the lifecycle of the asset.

The capital needs of Rockwood Terrace have been reviewed and capital needs for this building have not been included past the year 2025, with the requirement for this building to be redeveloped by 2025.

The County's forecasted funding needs summarized in the above Table 1 – Corporate Capital Summary 2019-2028 and as well in the attached summaries, include both transfers of funds to reserve as well as funds from reserves. Funding from senior levels of government, or other municipalities, and or other partners, has also been included. The net balance remaining represents the funding required through taxation or the application of any one-time funding to proceed with these projects.

The 10 Year Capital Forecast for 2019-2028 and each capital project sheet can be viewed electronically at the following link [10 Year Capital Forecasts 2019-2028](#).

## Table 2 - Notable Items in 2019-2021 of the 2019-2028 Ten Year Capital Forecast

The following table provides a list of notable items that are being budgeted in the first three years of the ten year capital forecast. These items include items that are new to the capital program, where the timing of the projects has been changed from the 2018-2022 plan, and/or where budgeted amounts have been changed significantly.

Function / Department	Budget Item	Capital Budget Amount	Notable Change
<b>Corporate Services</b>			
Human Resources	Corporate Scheduling Software Replacement	\$40,000	Annual funding of \$40,000 to provide future funding to replace existing scheduling software. New to capital program.
Information Technology	Network Hardware Lifecycle Replacement	\$153,000	Implemented in 2018 Annual Budget. Annual funding for Network Hardware Lifecycle Replacement.
	Virtual Desktop Infrastructure	\$30,000	Annual funding for Virtual Desktop Infrastructure. New to capital program.
	Network Cabinets	\$20,000	2019 project. New to capital program.
Property – Administration Building	Meeting Room Tables and Chairs	\$20,000	2019-2021 New to capital program.
	HVAC Equipment Replacement	\$105,000	2021-2026 – \$17,500 annually over six years. New to capital program.
	Existing Generator Replacement	\$60,000	2019 project. New to capital program.
	Auto Floor Scrubber	\$15,000	2019 project. New to capital program.
	Carrier Controls System Upgrade	\$55,000	2020 project. New to capital program.



<b>Function / Department</b>	<b>Budget Item</b>	<b>Capital Budget Amount</b>	<b>Notable Change</b>
<b>Planning and Community Development</b>			
Economic Development	Skills Training, Trades & Innovation Initiative (Sydenham Campus)	\$1,032,500	2018 annual budget provided \$100,000 as “seed” money for this project. If acquiring Sydenham Campus is successful, capital improvements over the next ten years will be required based on current building condition assessments.
	Municipal Partnership Fund / Community Improvement Plans	\$180,000	The Municipal Partnership Fund was budgeted and launched in 2017. This program is planned to be suspended in order to fund a Community Improvement Plan Program beginning in 2019 with \$180,000 being provided over an estimated lifespan of 5 years.
<b>Function / Department</b>	<b>Budget Item</b>	<b>Capital Budget Amount</b>	<b>Notable Change</b>
Grey Roots	Building Automation Hardware Upgrade	\$30,000	2019 project. New to capital program
	Carrier Roof Top Unit	\$20,000	2019 project. New to capital program.
	Theatre Upgrade	\$22,000	2019 project. New to capital program.
	Building Automation Software Upgrade	\$6,000	2019 project. New to capital program.
Planning & Development	Official Plan Background Studies and Official Plan Update	\$10,000	Annual funding to fund any background studies, etc., prior to the 2028 update.
	Age-Friendly Community Strategy/Action Plan	\$75,000	2019 capital budget. New to capital program.

Function / Department	Budget Item	Capital Budget Amount	Notable Change
Tourism	Tourism Vehicle Replacement	\$2,000	Annual reserve funding beginning in 2019 in order to provide future funding for the replacement of the Tourism Vehicle in 2020.
<b>Social Services</b>			
Social Services (OW and Childcare)	Retaining Walls & Landscaping Repairs at Ontario Early Years Centre	\$54,200	2020 project. New to capital program. Project included in 2018 approved budget at a cost of \$39,000.
	Electrical and Lighting at EarlyOn Centre	\$21,700	2020 project. New to capital program..
	Ceiling Replacement at EarlyON Centre	\$44,700	2020 project. New to capital program
	Hot Water Hydronic Distribution System Repairs at EarlyON Centre	\$22,100	2021 project. New to capital program.
	Sidewalk EarlyON Centre	\$10,000	2021 project. New to capital program.
	Exterior Doors EarlyON Centre	\$5,600	2021 project. New to capital program.
Grey Gables	Front Entrance Door	\$10,000	2019 project. New to capital program.
	Retaining Wall	\$16,000	2019 project. New to capital program.
	Generator	\$120,000	2020 project. New to capital program.
	Hot Water Heater Replacement	\$12,500	2020 project. New to capital program.
	Painting – Common Rooms/Hallways	\$16,000	2021 project. New to capital program.

Function / Department	Budget Item	Capital Budget Amount	Notable Change
Lee Manor	Blanket/Towel Warmers	\$15,000	2019 project. New to capital program.
	Caulking / Sealant	\$12,000	2019 project. New to capital program.
	Replacement of Refrigerators in Dining Room and Serveries and Kitchen Holdover Fridge	\$35,000	2019 project. Additional amount for hold-over refrigerator in the kitchen.
	Driveway/Sidewalk Repair	\$15,000	2019 project. Cost higher than previous budget (\$3,000)
	Mechanical Air Makeup	\$80,000	2019 project. Previously scheduled for 2018, have engaged an engineer to provide the project specifications and estimated cost of replacement.
	Courtyard Renovations	\$135,000	2019 project. New to capital program. Project will provide an additional secure resident outdoor area with improved shade and drainage.
	Dietary Equipment	\$15,000 - \$20,000	Annual allocations redefined based on building condition assessment and kitchen equipment assessment. New to capital program.
	Floor Replacement	\$90,000	2020 project. Increase of \$75,000 in 2020 includes replacement of flooring in basement hallways.
Rockwood Terrace	Kitchen Equipment	\$35,000	2019 project. New to capital program.
	Medical Equipment	\$23,500	2019 & 2020 projects. New to capital program.
	Therapeutic (Relax) Chair	\$18,000	2020 project. New to capital program.
	Caulking of Building	\$23,200	2021 project. New to capital program.

Function / Department	Budget Item	Capital Budget Amount	Notable Change
	Elevators	\$11,000	2021 project. New to capital program.
	Blanket Towel Warmers	\$20,000	2021 project. New to capital program.

Function / Department	Budget Item	Capital Budget Amount	Notable Change
Housing	Exterior Suite Doors – Hanover 481 11 <sup>th</sup> St.	\$20,000	2020 project. Moved forward from 2022 capital budget year.
	Emergency Generator – Hanover 250 12 <sup>th</sup> Ave.	\$40,000	Moved from 2020 to 2021 capital budget year.
	Patio Door Replacement – Hanover 250 12 <sup>th</sup> Ave.	\$25,000	2021 project. New to capital program.
	Concrete Replacement and Screens – Hanover 250 12 <sup>th</sup> Ave.	\$30,000	2019 project. New to capital program.
	Windows – Golden Town – Meaford 121 William Street	\$40,000	2020 project. New to capital program.
	Lighting Common Areas – Golden Town – Meaford – 130 Albert St.	\$10,000	2020 project. New to capital program.
	Windows – Golden Town – Meaford 81 Victoria Street	\$75,000	2020 project. New to capital program.
<b>Transportation and Public Safety</b>			
Paramedic Services	Debenture Payment – Paramedic Service Base – Chatsworth	\$70,996	Increase of \$14,903 over the annual payment included in the 2018-2022 capital plan.
	Security System Replacement – Owen Sound Base	\$5,500	2021 project. New to capital program.
Transportation Services			

Function / Department	Budget Item	Capital Budget Amount	Notable Change
Transportation Services – Construction, Resurfacing and Minor Capital	Grey Road 5 Intersection Improvements: 6 <sup>th</sup> Street East at 9 <sup>th</sup> Avenue East, Owen Sound	\$102,000	2019 project. Moved forwards from 2021 capital budget year.
	Structure 109-353 Grey Road 109 Holstein	\$1,377,000	Project cost reduced from \$1,850,000 in 2018-2022 plan.
	Grey Road 9 Reconstruction: Artemesia Street – Highway 10	\$2,754,000	Project cost increased from \$590,000 in 2018-2022 plan.
	Grey Road 40 Pulverize & Pave: 700m east of Veterans Way north to Grey Road 12	\$5,532,500	Project cost increased from \$3,550,800 in 2018-2022 plan.
	Grey Road 15 Rehabilitation – 3 <sup>rd</sup> Ave. East to 400 m north of 32 <sup>nd</sup> Street East	\$2,244,000	Project cost increased from \$300,000 in 2018-2022 plan.
	Grey Road 15 Pulverize & Pave Rehabilitation: Tom Thompson Lane – 4.1 km North of Highway 26, South Limit Annan.	\$856,800	Project cost increased from \$576,960 in 2018-2022 plan.

Function / Department	Budget Item	Capital Budget Amount	Notable Change
	Grey Road 2 Microsurfacing: Dufferin County Line to Grey Road 4	\$300,000	2019 project. New to capital program.
	Grey Road 9 and Russel Street Intersection Improvements	\$102,000	2019 project. New to capital program.
	Grey Road 3 and Grey Road16 Intersection Improvements	\$1,040,000	2020 project. Moved back from 2018.

Function / Department	Budget Item	Capital Budget Amount	Notable Change
	Grey Road 9 Pulverize and Pave Rehabilitation: Grey Road 109 to Grey Road 23	\$2,913,200	Project cost increased from \$2,000,000 in 2018-2022 plan.
	Grey Road 13 Pulverize and Pave Rehabilitation: Grey Road 4 – South Limit of Eugenia	\$878,700	Project moved back from 2020 to 2026.
	Grey Road 7 Pulverize & Pave Rehabilitation: Grey Road 40 – Sideroad	\$1,352,600	Project cost increased from \$900,000 in 2018-2022 plan.
	Grey Road 3 Pulverize & Pave Rehabilitation: West Jct. Grey Road 5 – East Jct. Grey Road 5	\$676,300	Project cost increased from \$244,320 in 2018-2022 plan.
	Grey Road 17B Pulverize and Pave Rehabilitation: Highway 21 to Grey Road 17	\$5,722,200	Project cost increased from \$3,000,000 in 2018-2022 plan.
	Grey Road 17 Pulverize and Pave Rehabilitation: Concession 14 to Wolseley	\$2,281,600	2021 project. Moved forward from 2022. Project cost increased from \$1,500,000 in 2018-2022 plan.
	Grey Road 29 Pulverize and Pave Rehabilitation: 200m south of Church St. to Walters Falls to Holland Sydenham Townline	\$1,061,300	2021 capital budget. Moved forward from 2022. Project cost increased from \$700,000 in 2018-2022 plan.
	Grey Road 2 Pulverize and Pave – 18 <sup>th</sup> Sideroad to 24 <sup>th</sup> Sideroad.	\$1,379,600	Project cost increased from \$900,000 in 2018-2022 plan.
	Grey Road 9 Pulverize and Pave: Grey Road 23 – Southgate Sideroad 13	\$4,457,100	2021 capital budget. Project moved forward from 2022. Project cost increased from \$2,750,000 in 2018-2022 plan.
	Grey Road 10 Reconstruction: South Limit of Elmwood (Parker Street) – North Limit of Elmwood (300m North of Church Street)	\$1,804,500	2021 project. Project moved forward from 2022. Project cost increased from \$533,643 in 2018-2022 plan.





<b>Function / Department</b>	<b>Budget Item</b>	<b>Capital Budget Amount</b>	<b>Notable Change</b>
Transportation Services – Facilities – Depots and Domes	Patrol A Chatsworth – Bridge Crew Storage Shed	\$110,000	2020 project. New to capital program.
	Patrol A Chatsworth – Caulking and Overhead Doors	\$21,500	2021 project. New to capital program.
	Patrol B Clarksburg – Infra-Red Radiant Heaters	\$6,400	2019 project. New to capital program.
	Patrol B Clarksburg – Cold Patch Shed and Salt Dome Roofing Systems	\$110,000	2020 project. New to capital program.
	Patrol C Ayton – Paint Walls	\$5,500	2021 project. New to capital program.
	Transfer to Reserve – Future Patrol D Facility	\$156,000	Increased annual funding for future build project.
Transportation Services – Machinery	Purchase of Graders	\$400,000	2020 project. New to capital program. As per Report TR-CW-28-17.
	Three-Quarter-Ton Trucks	\$84,900	Moved from 2019 capital budget to 2021. Increased funding.

## Legal and Legislated Requirements

Section 291 of the *Municipal Act* provides parameters and limitations which preclude the adoption of budgets that extend more than five years. A multi-year forecast, is not encumbered by such limitation. A multi-year forecast is a useful budgeting tool to provide information to help guide annual budget decision-making.

## Financial and Resource Implications

The 2019-2028 Ten Year Capital Forecast as presented will require \$15,293,568 in taxation for the 2019 budget year or an additional \$816,251 in taxation, or a 1.47% levy increase.

To undertake all of the capital budget projects as presented in this corporate budget package, a budget increase would need to occur or the application of other one time funding sources would be required..

## Relevant Consultation

Internal (list) – Senior Management Team, Senior Managers and Finance Staff

External (list)

## Appendices and Attachments

[Attachment to FR-CW-17-18 Corporate Capital Forecast Summary 2019-2028](#)

[Attachment to FR-CW-17-18 Corporate Services Capital Forecast Summary 2019-2028](#)

[Attachment to FR-CW-17-18 Planning and Community Development Capital Forecast Summary 2019-2028](#)

[Attachment to FR-CW-17-18 Social Services Capital Forecast Summary 2019-2028](#)

[Attachment to FR-CW-17-18 Transportation and Public Safety Capital Forecast Summary 2019-2028](#)

[Attachment to FR-CW-17-18 Transportation Services Capital Projects Map 2019-2028](#)