



SUMMARY OF FIVE YEAR CAPITAL & EXTRA-ORDINARY EXPENDITURES Heritage

PROJECT	2014 Approved Budget	2015-2019 Five Year Capital & Extra-Ordinary Expenditures					TOTAL
		2015	2016	2017	2018	2019	
Grey Roots - Construction of Heritage Buildings and Period Village Completion							
Debenture Payment	350,210						
Grey Roots - Capital Improvements to Main Building (BCA)							
To Reserve - Grey Roots Building Improvements Reserve	28,600	99,500	101,500	103,600	110,000	132,500	547,100
Grey Roots - Capital Improvements to - Moreston Village Bldgs							
To Reserve - Grey Roots - Building Improvements Reserve		19,500	20,000	21,000	22,000	23,000	105,500
Grey Roots - Construction of a Church	170,000	475,000					475,000
From Reserve - Bequest		(104,713)					(104,713)
From Reserve - Church Reserve	(97,000)	(170,000)					(170,000)
Fundraising	(30,000)	(30,000)					(30,000)
Grey Roots - Digital Museum / Website	35,000	100,000					100,000
From Reserve - Grey Roots General Reserve	(25,000)						
Grey Roots - Construction of a General Store							
To Reserve - To Reserve		30,000	80,000	95,000			205,000
Grey Roots - Construction of a Print Shop			200,000				200,000
Grey Roots - Collections Management Plan	25,000		25,000				25,000
From Reserve - From Reserve	(25,000)		(25,000)				(25,000)
Grey Roots - Print Exhibit Gallery / Storage Renovation				20,000			20,000
From Reserve - Grey Roots General Reserve				(20,000)			(20,000)

PROJECT	2014 Approved Budget	2015-2019 Five Year Capital & Extra-Ordinary Expenditures					
		2015	2016	2017	2018	2019	TOTAL
Grey Roots - Grey County Gallery Update		50,000					50,000
To Reserve - Gallery Update			58,000	140,600	167,000	175,000	540,600
Grey Roots - Archives and Collections Shelving					55,000		55,000
Grey Roots - Railway and Railway Station							
To Reserve - Railway		10,000	25,000	125,000	135,000	160,000	455,000
Grey Roots - Construction of a Historic Machinery and Equipment Exhibit Building	88,000						
From Reserve - Grey Roots General Reserve	(40,000)						
Grey Roots - Sawmill	50,000						
From Reserve - From Reserve	(50,000)						
Grey Roots - Construct an Orange Lodge	125,000	125,000					125,000
Fundraising	(125,000)	(125,000)					(125,000)
NET LEVY REQUIREMENTS	479,810	479,287	484,500	485,200	489,000	490,500	2,428,487

1. Department / Function: Heritage

Details of Project/Study: Grey Roots - Construction of Heritage Buildings and Period Village Completion

2. Total Gross Cost of Proposed Capital Project/Study: \$10,940,247

Construction	Consultant/Contractor	Equipment	Other (Specify)
	\$10,940,247		

Budget estimate of costs to construct Grey Roots and move period buildings. Actual amount self-debentured was \$2,543,165.26. Debenture was to be for 10 years with the final payments in 2014.

Cost of Proposed Capital Project/Study in 2015-2019 Program:

	2015	2016	2017	2018	2019	Total
Gross	\$0	\$0	\$0	\$0	\$0	\$0
Net	\$0	\$0	\$0	\$0	\$0	\$0

3. Estimated Useful Life: 100 years

4. Location of Project/Study (if applicable):

Facility Name / Address	Municipality
Grey Roots Museum and Archives 102599 Grey Road 18	Township of Georgian Bluffs

5. Need or Benefit(s) of Project (including safety issues):

Project was budgeted in 2002. Building would house the museum, archives and tourism operations. A SuperBuild grant of \$2.2 million dollars was received for this project. Along with the County being the benefactor of a donation of land by Vera More and Barry More. The long term plan for the completion of the village concept was set for approximately 15 years. The heritage village concept is an integral part of the identity of our community, cultural heritage is what we value from the past, and what we want to preserve for future generations. The County plays a key role in conserving our cultural heritage.

6. Scheduling and Cost of Project/Study in 2014-2018 Capital Plan:

	2014	2015	2016	2017	2018	Total
Gross	\$350,207	\$0	\$0	\$0	\$0	\$350,207
Net	\$350,207	\$0	\$0	\$0	\$0	\$350,207

7. Consequences/Implications of Not Undertaking Project (including alternatives):

Council agreed to construct a Heritage and Tourism Centre called Grey Roots. New building permitted the museum, archives and tourism operations to grow. This multi-use facility and heritage village has been embraced by the Community and this has been demonstrated by the degree of fundraising and in-kind donations that have been received.

8. Identify Sources and Amounts of Funding

	Debenture Payment
2015	\$0
2016	\$0
2017	\$0

2018	\$0
2019	\$0
Total	\$0

9. Compliance with Council objective/strategic plan (if applicable):

Goal 3.3 of Corporate Strategic Plan - Champion arts, culture and heritage initiatives that support the sustainability, protection, and enhancement of the natural environment. The community input received in the development of the Corporate Strategic Plan noted that Grey Roots is a highly valued resource and service of the County.

10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):

Ongoing operational costs are required to operate the buildings and the village.

1. Department / Function: Heritage

Details of Project/Study: Grey Roots - Capital Improvements to Main Building (BCA)

2. Total Gross Cost of Proposed Capital Project/Study: \$547,100

Construction	Consultant/Contractor	Equipment	Other (Specify)
	\$547,100		

Cost of Proposed Capital Project/Study in 2015-2019 Program:

	2015	2016	2017	2018	2019	Total
Gross	\$99,500	\$101,500	\$103,600	\$110,000	\$132,500	\$547,100
Net	\$99,500	\$101,500	\$103,600	\$110,000	\$132,500	\$547,100

3. Estimated Useful Life: Ongoing for the life of the building

4. Location of Project/Study (if applicable):

Facility Name / Address	Municipality
Grey Roots Museum and Archive	Township of Georgian Bluffs

5. Need or Benefit(s) of Project (including safety issues):

All new buildings soon show signs of aging, and it is important that a plan be established to build funding for the capital maintenance and repairs which will eventually become necessary for the main building, its equipment and roof. As recommended in the 2011 Building Condition Assessment Study, sufficient annual contributions need to be made to reserve in order to ensure adequate funds are available for the replacement of building and equipment components in the future.

6. Scheduling and Cost of Project/Study in 2014-2018 Capital Plan:

	2014	2015	2016	2017	2018	Total
Gross	\$28,600	\$99,500	\$101,500	\$103,600	\$105,700	\$438,900
Net	\$28,600	\$99,500	\$101,500	\$103,600	\$105,700	\$438,900

7. Consequences/Implications of Not Undertaking Project (including alternatives):

Mechanical or structural failures to major components of the building and by not having sufficient funds being set aside will have serious impact on budgets.

8. Identify Sources and Amounts of Funding

	To Reserve - Grey Roots Building Improvements Reserve	Taxation
2015	\$99,500	\$0
2016	\$101,500	\$0
2017	\$103,600	\$0
2018	\$110,000	\$0
2019	\$132,500	\$0

Total	\$547,100	\$ 0
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9. Compliance with Council objective/strategic plan (if applicable):

1.6 Accelerate the commitment to lifecycle planning for long term investment in county owned capital assets.

10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):

The commitment to ensuring that adequate funds are available for future capital repairs is ramped up in 2015 in conjunction with repayment of the debenture debt. The potential for loss of operations, loss of revenue and poor marketability

1. Department / Function: Heritage

Details of Project/Study: Grey Roots - Capital Improvements to - Moreston Village Bldgs

2. Total Gross Cost of Proposed Capital Project/Study: \$105,500

Construction	Consultant/Contractor	Equipment	Other (Specify)
	\$105,500		

Cost of Proposed Capital Project/Study in 2015-2019 Program:

	2015	2016	2017	2018	2019	Total
Gross	\$19,500	\$20,000	\$21,000	\$22,000	\$23,000	\$105,500
Net	\$19,500	\$20,000	\$21,000	\$22,000	\$23,000	\$105,500

3. Estimated Useful Life: Ongoing for the life of the buildings

4. Location of Project/Study (if applicable):

Facility Name / Address	Municipality
Grey Roots Museum & Archives	Township of Georgian Bluffs

5. Need or Benefit(s) of Project (including safety issues):

Building condition assessments were completed on the period buildings in 2013 as part of the larger study of the County's social housing stock. Based on that analysis, the appropriate amount of funds has been determined and provided for in the five year forecast.

6. Scheduling and Cost of Project/Study in 2014-2018 Capital Plan:

	2014	2015	2016	2017	2018	Total
Gross	\$0	\$0	\$0	\$50,000	\$50,000	\$100,000
Net	\$0	\$0	\$0	\$50,000	\$50,000	\$100,000

7. Consequences/Implications of Not Undertaking Project (including alternatives):

Mechanical or structural failures to major components of the buildings and not having sufficient funds being set aside will have serious impacts on budgets.

8. Identify Sources and Amounts of Funding

	To Reserve - Grey Roots - Building Improvements Reserve
2015	\$19,500
2016	\$20,000
2017	\$21,000
2018	\$22,000
2019	\$23,000
Total	\$105,500

9. Compliance with Council objective/strategic plan (if applicable):

Goal 1.6 of Corporate Strategic Plan - Accelerate the commitment to lifestyle planning for long term investment in county owned capital assets.

10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):

The potential for loss of operations, loss of revenue and poor marketability.

Transfers to reserve to meet the needs identified in the building capital assessment (BCA) begin in 2015 in conjunction with the end of the debenture debt.

1. **Department / Function: Heritage**

Details of Project/Study: **Grey Roots - Construction of a Church**

2. **Total Gross Cost of Proposed Capital Project/Study: \$475,000**

Construction	Consultant/Contractor	Equipment	Other (Specify)
\$475,000			

Cost of Proposed Capital Project/Study in 2015-2019 Program:

	2015	2016	2017	2018	2019	Total
Gross	\$475,000	\$0	\$0	\$0	\$0	\$475,000
Net	\$170,287	\$0	\$0	\$0	\$0	\$170,287

3. **Estimated Useful Life:** Life of building

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Grey Roots Museum and Archives, 102599 Grey Road 18	Township of Georgian Bluffs

5. **Need or Benefit(s) of Project (including safety issues):**

Churches have historically been cornerstones of our communities and were an important part of the social fabric. The addition of a church will round out the experience of the visitor. A church has the added benefit of being able to generate revenue in that many individuals are looking for alternative locations to hold their weddings

6. **Scheduling and Cost of Project/Study in 2014-2018 Capital Plan:** The funds of \$170,000 have been deferred to 2015 for the church project

	2014	2015	2016	2017	2018	Total
Gross	\$170,000	\$305,000	\$0	\$0	\$0	\$475,000
Net	\$43,000	\$170,287	\$0	\$0	\$0	\$213,287

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

The visitor will not benefit from the complete experience of being in a heritage village. Additionally, there could be some loss of support in the community as Grey Roots has already received many of the internal needs of a church (ie pews, stained glass windows, etc) and has received a copy of the resolution supporting a cash donation from the sale of the former Desboro Church to Grey Roots for the construction of a church. The approved design of the church is set out in Report CCR-HC-25-09 and while the structure is to be stone like the Desboro church, it is not a replica of it. This will require some discussion with the Grey Presbytery as the resolution endorsed by it to provide funding (2/3's of proceeds of sale of Desboro church) to Grey Roots is to build a replica of the Desboro church.

8. **Identify Sources and Amounts of Funding**

	Taxation	From Reserve - Bequest	From Reserve - Church Reserve	Fundraising
2015	\$170,287	\$104,713	\$170,000	\$30,000
2016	\$0	\$0	\$0	\$0
2017	\$0	\$0	\$0	\$0
2018	\$0	\$0	\$0	\$0

2019	\$0	\$0	\$0	\$0
Total	\$170,287	\$104,713	\$170,000	\$30,000

9. Compliance with Council objective/strategic plan (if applicable):

Goal 3.3 of Corporate Strategic Plan - Champion arts, culture and heritage initiatives that support the sustainability, protection, and enhancement of the natural environment. The community input received in the development of the Corporate Strategic Plan noted that Grey Roots is a highly valued resource and service of the County.

10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):

There will be costs associated with the ongoing maintenance of a building. A church will enable interpreters to fully tell the story of the settlers of Grey County. There is the potential of additional revenue from renting the church out for weddings.

PROPERTY REPORT (Continued):

14.3.1.1 At the Trustee meeting for Chalmers United Church Keady on September 10, 2008 a motion was moved by Keith Klages and seconded by Ruth Bell that on recommendation of the congregation of Chalmers United Church Keady, approval be requested from Grey Presbytery for the sale of the Desboro United Church building and property. Carried. Signed by Mary Louise Twining, Secretary.

Motion #10: (Cathy Hird / Suzanne Abbott) That Grey Presbytery approves the sale of the Desboro United Church building and property with the stained glass windows removed and all church furnishings being negotiable. The listed price will be \$120,000.00. The net proceeds will be disbursed as following: 2/3 will be pledged to Grey Roots towards the replica build of the Desboro United Church, and 1/3 to Keady United Church for future capital projects. The stained glass windows will be pledged to the replica church build at Grey Roots.

MOTION CARRIED.

14.3.2 **Finance:**

Suzanne Abbott, Treasurer, reported as follows:

Assessments for 2008 are based on resident members only.

For example, Toronto Conference assessment for 2009 is \$26.28 and Grey Presbytery assessment will likely be in the \$3 to \$4 range and the estimated total being \$30.00 approximately for the budget for Grey Presbytery for 2009.

A new formula for assessments will apply in the year 2010 combining Residents and Non-Residents, so Pastoral Charges may want to look at their rolls in 2008 as this year will be the basis of the assessments for the year 2010.

It was suggested that Pastoral Charges try not to include capital items in their operating expenses.

Payments on assessments by the new Presbyteries will go directly to the Toronto Conference office.

Budget requests for 2009 from Grey Presbytery Committees, groups, or individuals should be submitted to Suzanne Abbott by October 15th, 2008.

14.4 **Grey Presbyterial UCW:**

Margaret Whetstone, Rep., Grey Presbyterial UCW, reported as follows:

Grey Presbyterial's Fall Event will be held in Durham United Church on Thursday, October 2nd at 12:00 noon beginning with a luncheon (no cost). The Knitting Circle from Flesherton will give a demonstration of the work they do and have a slide program of where these items are sent. They make prayer shawls and Pocket Pals known as Izzy Dolls. Muriel Lush from the Resource Centre will have a book display as well.

Toronto Conference U.C.W. is again hosting Togetherness Day at Caledon on Thursday, October 9th starting at 9:15 with coffee. The speaker is Wendy McDougal who will speak on the lighter side of aging. The cost is \$16.00. Tickets by September 25th.

1. Department / Function: Heritage

Details of Project/Study: Grey Roots - Digital Museum / Website

2. Total Gross Cost of Proposed Capital Project/Study: \$100,000

Construction	Consultant/Contractor	Equipment	Other (Specify)
		\$100,000	

Cost of Proposed Capital Project/Study in 2015-2019 Program:

	2015	2016	2017	2018	2019	Total
Gross	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Net	\$100,000	\$0	\$0	\$0	\$0	\$100,000

3. Estimated Useful Life: 10 years

4. Location of Project/Study (if applicable):

Facility Name / Address	Municipality
Grey Roots Museum and Archives	Township of Georgian Bluffs

5. Need or Benefit(s) of Project (including safety issues):

To be better prepared for the future Grey Roots needs to embrace new digital technologies as recommended by the business plan. The website is needing a major overhaul to remain current as well as to ensure compliance for accessibility. Included in this project is the update of the video Wish You Were Here, while it still remains quite popular, an updated film would be made more current to include an introduction to Moreston Village. In addition, embracing the recommendation will also ensure accessibility compliance with the AODA (Accessibility for Ontarians with Disabilities Act), specifically the Customer Service component of this Act, already in effect for public institutions.

6. Scheduling and Cost of Project/Study in 2014-2018 Capital Plan:

	2014	2015	2016	2017	2018	Total
Gross	\$35,000	\$100,000	\$0	\$0	\$0	\$135,000
Net	\$10,000	\$100,000	\$0	\$0	\$0	\$110,000

7. Consequences/Implications of Not Undertaking Project (including alternatives):

By not embracing this recommendation Grey Roots risks losing a large branch of its constituents, primarily youth. It will fall behind other museums and cultural institutions in innovative program offerings. It will lose gift shop sales. Its membership base will decline. Not embracing the recommendation impacts Accessibility compliance with provincial legislation already in effect for public institutions.

8. Identify Sources and Amounts of Funding

	Taxation	From Reserve - Grey Roots General Reserve
2015	\$100,000	\$0
2016	\$0	\$0
2017	\$0	\$0
2018	\$0	\$0

2019	\$0	\$0
Total	\$100,000	\$0

9. Compliance with Council objective/strategic plan (if applicable):

Goal 1.6 of Corporate Strategic Plan - Accelerate the commitment to lifecycle planning for long term investment in county owned capital assets. Goal 3.3 of Corporate Strategic Plan - Champion arts, culture and heritage initiatives that support the sustainability, protection, and enhancement of the natural environment. Goal 5.3 Explore innovative ways to more effectively and efficiently deliver services and programs, including consideration of partnerships.

10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):

There will be ongoing maintenance costs to the exhibit gallery and displays. There may be an impact on the County's Information Technology staff with some of the implementation..

1. Department / Function: Heritage

Details of Project/Study: Grey Roots - Construction of a General Store

2. Total Gross Cost of Proposed Capital Project/Study: \$205,000

Construction	Consultant/Contractor	Equipment	Other (Specify)
\$205,000			

Cost of Proposed Capital Project/Study in 2015-2019 Program:

	2015	2016	2017	2018	2019	Total
Gross	\$30,000	\$80,000	\$95,000	\$0	\$0	\$205,000
Net	\$30,000	\$80,000	\$95,000	\$0	\$0	\$205,000

3. Estimated Useful Life: Life of Building

4. Location of Project/Study (if applicable):

Facility Name / Address	Municipality
	Township of Georgian Bluffs

5. Need or Benefit(s) of Project (including safety issues):

It will address the lack of storage for the growing collection of artefacts by freeing up storage space. 2. It follows the direction of the Business Plan wherein it will increase the display of artefacts. 3. Interpretively speaking the General Store has the greatest potential of all the period and reproduction buildings to tell the stories of Grey County through the artefacts as the store will be stocked with hundreds, if not thousands, of artefacts. 4. It will greatly enhance the visitor experience by providing a contextual space within the store which will allow for an immersive sensory experience as well as an opportunity to interact with costume interpreters. Hands-on opportunities will be developed to provide a top quality experience. 5. The opportunity for visitors to purchase various and sundry items is also a revenue opportunity. 6. The General Store will be constructed with a second business in the back of the store – potentially it could be: a Barber Shop; a Leather Shop (horses, shoes, etc); a Carpentry Shop; Dressmaking Shop; or a Dentist Office. This also offers another experience to visitors, opportunities for volunteers to demonstrate their craft.

6. Scheduling and Cost of Project/Study in 2014-2018 Capital Plan:

	2014	2015	2016	2017	2018	Total
Gross	\$0	\$0	\$0	\$0	\$0	\$0
Net	\$0	\$0	\$0	\$0	\$0	\$0

7. Consequences/Implications of Not Undertaking Project (including alternatives):

Moreston Village needs continual growth and expansion to better tell the stories of Grey County.

8. Identify Sources and Amounts of Funding

	To Reserve - To Reserve	From Reserve - From Reserve
2015	\$30,000	\$0
2016	\$80,000	\$0

2017	\$95,000	\$0
2018	\$0	\$0
2019	\$0	\$0
Total	\$205,000	\$0

9. Compliance with Council objective/strategic plan (if applicable):

Goal 3.3. Champion arts, culture and heritage initiatives that support the sustainability, protection and enhancement of the natural environment. The community input received in the development of the corporate strategic plan noted that Grey Roots is a highly valued resource and service of the County.

10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):

Regular capital maintenance costs will need to be included in the levy. Additional revenues should be generated.

1. **Department / Function: Heritage**

Details of Project/Study: **Grey Roots - Construction of a Print Shop**

2. **Total Gross Cost of Proposed Capital Project/Study: \$200,000**

Construction	Consultant/Contractor	Equipment	Other (Specify)
\$200,000			

Cost of Proposed Capital Project/Study in 2015-2019 Program:

	2015	2016	2017	2018	2019	Total
Gross	\$0	\$200,000	\$0	\$0	\$0	\$200,000
Net	\$0	\$200,000	\$0	\$0	\$0	\$200,000

3. **Estimated Useful Life:** Ongoing for the life of the building

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Grey Roots Museum and Archives	Township of Georgian Bluffs

5. **Need or Benefit(s) of Project (including safety issues):**

The benefit of the addition of this period replica building is threefold. First, it will address the storage needs of Grey Roots' growing collection of artefacts by freeing up an area originally intended as artefact storage space. Second, it will add to the visitor experience at Grey Roots by providing a contextual exhibition and demonstration space for the museum's print shop equipment to be operated on site for visitors, providing an auditory and visual learning experience about early 20th century printing methods in Canada. Last, staff anticipates that by moving the equipment to such a building, the likelihood of recruiting younger volunteers to be trained to operate and maintain the (now historically obsolete and rare) machinery will be increased. This "passing of knowledge" is extremely important in order that it does not disappear with the current volunteers as they continue to progress into the later stages of their lives.

6. **Scheduling and Cost of Project/Study in 2014-2018 Capital Plan:**

	2014	2015	2016	2017	2018	Total
Gross	\$0	\$0	\$195,000	\$0	\$0	\$195,000
Net	\$0	\$0	\$195,000	\$0	\$0	\$195,000

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

The collection storage space will become increasingly crowded, resulting in storage conditions that do not meet museum standards and endanger the health of the collection and safety of the staff. The print shop continues to be operated in its current space by volunteers once per week because of the extinction of knowledge about how to safely operate and maintain it and that it will eventually become a static display only.

8. **Identify Sources and Amounts of Funding**

	Taxation
2015	\$0
2016	\$200,000
2017	\$0

2018	\$0
2019	\$0
Total	\$200,000

9. Compliance with Council objective/strategic plan (if applicable):

Goal 3.3 of Corporate Strategic Plan - Champion arts, culture and heritage initiatives that support the sustainability, protection, and enhancement of the natural environment. The community input received in the development of the Corporate Strategic Plan noted that Grey Roots is a highly valued resource and service of the County.

10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):

Regular capital maintenance costs will need to be included in the levy. There may be additional staff costs based on how the period buildings are interpreted. Additional admission revenues may be generated.

1. **Department / Function: Heritage**

Details of Project/Study: **Grey Roots - Collections Management Plan**

2. **Total Gross Cost of Proposed Capital Project/Study: \$25,000**

Construction	Consultant/Contractor	Equipment	Other (Specify)
	\$25,000		

Cost of Proposed Capital Project/Study in 2015-2019 Program:

	2015	2016	2017	2018	2019	Total
Gross	\$0	\$25,000	\$0	\$0	\$0	\$25,000
Net	\$0	\$0	\$0	\$0	\$0	\$0

3. **Estimated Useful Life: 12 to 15 years**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Grey Roots Museum and Archives	Township of Georgian Bluffs

5. **Need or Benefit(s) of Project (including safety issues):**

It is recommended that Grey Roots undertake a complete Collection Management Plan since collecting and maintaining a collection has a real cost to it (staff time, resources, space), having a document that guides the content of the collections and leads staff in a coordinated and uniform direction over time is of primary importance to any well-organized museum.

6. **Scheduling and Cost of Project/Study in 2014-2018 Capital Plan:**

	2014	2015	2016	2017	2018	Total
Gross	\$25,000	\$0	\$0	\$0	\$0	\$25,000
Net	\$0	\$0	\$0	\$0	\$0	\$0

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

Without a collecting plan museums suffer from undirected collecting, resulting in over-collection and duplication of objects, the collection of objects with low relevance to the museum's Mission, and gaps in the collection. The resulting collection of "stuff" is usually unrepresentative of the history and culture / people and place which it is supposed to represent. A collections plan refines and expands the value of the collection in a predetermined way. Plans are time-limited and identify specific goals to be achieved. They also provide a rationale for those choices, and specify how they will be achieved, who will implement the plan, when it will happen, and what it will cost. Since collecting and maintaining a collection has a real cost to it (staff time, resources, space), having a document that guides the content of the collections and leads staff in a coordinated and uniform direction over time is of primary importance to any well-organized museum.

8. **Identify Sources and Amounts of Funding**

	From Reserve - From Reserve
2015	\$0
2016	\$25,000

2017	\$0
2018	\$0
2019	\$0
Total	\$25,000

9. Compliance with Council objective/strategic plan (if applicable):

Goal 3.3 of Corporate Strategic Plan - Champion arts, culture and heritage initiatives that support the sustainability, protection, and enhancement of the natural environment. Goal 1.6 of Corporate Strategic Plan - Accelerate the commitment to lifecycle planning for long term investment in county owned capital assets.

10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):

N/A

1. Department / Function: Heritage

Details of Project/Study: Grey Roots - Print Exhibit Gallery / Storage Renovation

2. Total Gross Cost of Proposed Capital Project/Study: \$20,000

Construction	Consultant/Contractor	Equipment	Other (Specify)
	\$20,000		

Cost of Proposed Capital Project/Study in 2015-2019 Program:

	2015	2016	2017	2018	2019	Total
Gross	\$0	\$0	\$20,000	\$0	\$0	\$20,000
Net	\$0	\$0	\$0	\$0	\$0	\$0

3. Estimated Useful Life:

4. Location of Project/Study (if applicable):

Facility Name / Address	Municipality
Grey Roots Museum & Archives	Township of Georgian Bluffs

5. Need or Benefit(s) of Project (including safety issues):

As recommended in the business plan reorganizational plans for what is currently the print shop area is also based on the CCI Facility Assessment recommendations. Education and Interpretation spaces should be doubled by extending the current wall to allow for increased exhibit prep area, exhibit materials and education artefacts that are currently stored in several locations, to be stored together in one place. Currently exhibition cases and education objects are taking up room in areas that are designated specifically for artefact storage. The windows and the large sliding door would be removed (and replaced with a single or double doors) and boat storage racking built along that wall to allow for four watercraft to be stored efficiently and to museum standards (currently located in MU 1, MU 2, old storage depot. (Note, this is the only wall with enough length to accommodate the canoe). Currently the large canoe hanging above the fixed shelving in MU 2 does not allow for use of the space below, as there must be room to lower it to the ground. A 10 x 10' – 12 x 12' "room" will be created to store exhibition cases all together in one place at the farthest section of rolling unit tracks that will be eventually utilized for artefact storage in the future.

6. Scheduling and Cost of Project/Study in 2014-2018 Capital Plan:

	2014	2015	2016	2017	2018	Total
Gross	\$0	\$0	\$0	\$20,000	\$0	\$20,000
Net	\$0	\$0	\$0	\$0	\$0	\$0

7. Consequences/Implications of Not Undertaking Project (including alternatives):

Given that once the print shop equipment is relocated to the print shop building this area will now use more efficiently the area allocated for large artefacts as they are accumulating in the aisles and wherever free floor space is still available. This poses a threat to the preventative conservation of these artefacts, as staff has to move around them with ladders, exhibition cases and other large arefacts on dollies, which increases the risk of breakage, chipping, scratching and otherwise damaging these pieces.

8. Identify Sources and Amounts of Funding

	From Reserve - Grey Roots General Reserve
2015	\$0
2016	\$0
2017	\$20,000
2018	\$0
2019	\$0
Total	\$20,000

9. Compliance with Council objective/strategic plan (if applicable):

Goal 1.6 of Corporate Strategic Plan - Accelerate the commitment to lifecycle planning for long term investment in county owned capital assets.

Goal 3.3 of Corporate Strategic Plan - Champion arts, culture and heritage initiatives that support the sustainability, protection, and enhancement of the natural environment.

10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):

N/A

1. **Department / Function: Heritage**

Details of Project/Study: **Grey Roots - Grey County Gallery Update**

2. **Total Gross Cost of Proposed Capital Project/Study: \$590,600**

Construction	Consultant/Contractor	Equipment	Other (Specify)
	\$590,600		

Cost of Proposed Capital Project/Study in 2015-2019 Program:

	2015	2016	2017	2018	2019	Total
Gross	\$50,000	\$58,000	\$140,600	\$167,000	\$175,000	\$590,600
Net	\$50,000	\$58,000	\$140,600	\$167,000	\$175,000	\$590,600

3. **Estimated Useful Life: 10 - 15 years**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Grey Roots Museum and Archives,	Township of Georgian Bluffs

5. **Need or Benefit(s) of Project (including safety issues):**

The Grey County Gallery presents the history of Grey County's people, against a backdrop of the County's natural features; its forests, farmlands, waters, and rocks. Presentations are made through static displays, film and hands-on computer stations. The expected life of this exhibit is approximately 10 years and the gallery is in need of renewal. The total cost of the main gallery exhibit at time of construction was \$1,300,000

6. **Scheduling and Cost of Project/Study in 2014-2018 Capital Plan:**

	2014	2015	2016	2017	2018	Total
Gross	\$0	\$50,000	\$108,000	\$190,600	\$162,600	\$511,200
Net	\$0	\$50,000	\$108,000	\$190,600	\$162,600	\$511,200

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

The current exhibit if left static will become outdated and will require extensive funds to change.

8. **Identify Sources and Amounts of Funding**

	Taxation	To Reserve - Gallery Update
2015	\$50,000	\$0
2016	\$0	\$58,000
2017	\$0	\$140,600
2018	\$0	\$167,000
2019	\$0	\$175,000
Total	\$50,000	\$540,600

9. Compliance with Council objective/strategic plan (if applicable):

Goal 3.3 of Corporate Strategic Plan - Champion arts, culture and heritage initiatives that support the sustainability, protection, and enhancement of the natural environment. The community input received in the development of the Corporate Strategic Plan noted that Grey Roots is a highly valued resource and service of the County.

Recommendations from the Interpretive Plan completed in 2009 and the updated business plan in 2013 have also indicated that upgrading and refurbishing of the current exhibits be phased in through the five year capital.

10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):

In 2015 consulting work will be undertaken to determine the gallery design. The intent is to build the required funding through annual allocations to reserve in the upcoming years.

Dependent upon the gallery design and staff resources, gallery updates may be undertaken in smaller modules rather than a complete overhaul at once.

There will be ongoing maintenance costs to the exhibit gallery and displays.

1. **Department / Function: Heritage**

Details of Project/Study: **Grey Roots - Archives and Collections Shelving**

2. **Total Gross Cost of Proposed Capital Project/Study: \$55,000**

Construction	Consultant/Contractor	Equipment	Other (Specify)
		\$55,000	

Cost of Proposed Capital Project/Study in 2015-2019 Program:

	2015	2016	2017	2018	2019	Total
Gross	\$0	\$0	\$0	\$55,000	\$0	\$55,000
Net	\$0	\$0	\$0	\$55,000	\$0	\$55,000

3. **Estimated Useful Life: 50 years**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Grey Roots Museum and Archives	Township of Georgian Bluffs

5. **Need or Benefit(s) of Project (including safety issues):**

The business plan has identified the need for additional shelving units within the archives and collections storage area, with the addition the mobile design greatly increases the capacity of the archives and collections storage area. The shelving keeps material off the floor to protect it from flooding and provides a barrier above the materials to protect from the sprinkler system and other leaks. Beyond these preservation concerns, boxes can only be only stacked so high before productivity (having to move one box to get to another) and health and safety become an issue. At the moment, the furniture collection is stored on fixed shelving that does not utilize the current storage space efficiently. Given that museum storage 1 is 65% full and museum storage 2 is 80% full.. Space must be used more efficiently for large artefacts as they are accumulating in the aisles and wherever free floor space is still available. This poses a threat to the preventative conservation of these artefacts, as staff has to move around them with ladders, exhibition cases and other large arefacts on dollies, which increases the risk of breakage, chipping, scratching and otherwise damaging these pieces.

6. **Scheduling and Cost of Project/Study in 2014-2018 Capital Plan:**

	2014	2015	2016	2017	2018	Total
Gross	\$0	\$0	\$0	\$0	\$51,000	\$51,000
Net	\$0	\$0	\$0	\$0	\$51,000	\$51,000

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

Evidence of local history from the 20th century, and the ability to further collect, may be lost without proper storage shelving. Institutional support for the archives and collection activities will dwindle without measures and standards of accountability. Compact shelving is the best means for maximizing floor space and the investment in the Grey Roots facility, exceeding adding square footage for value. The compact nature of the shelves both allows for maximizing height as well as space for storage which would otherwise need to be used for access aisles with conventional shelving. Although compact shelving is more expensive than conventional shelves, savings are found with respect to heating and cooling and other building maintenance costs to maintain a larger space.

8. Identify Sources and Amounts of Funding

	Taxation
2015	\$0
2016	\$0
2017	\$0
2018	\$55,000
2019	\$0
Total	\$55,000

9. Compliance with Council objective/strategic plan (if applicable):

Goal 3.3 of Corporate Strategic Plan - Champion arts, culture and heritage initiatives that support the sustainability, protection, and enhancement of the natural environment. Goal 1.6 of Corporate Strategic Plan - Accelerate the commitment to lifecycle planning for long term investment in county owned capital assets.

10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):

N/A

1. **Department / Function: Heritage**

Details of Project/Study: **Grey Roots - Railway and Railway Station**

2. **Total Gross Cost of Proposed Capital Project/Study: \$1,000,000**

Construction	Consultant/Contractor	Equipment	Other (Specify)
\$545,000		\$455,000	

Cost of Proposed Capital Project/Study in 2015-2019 Program:

	2015	2016	2017	2018	2019	Total
Gross	\$10,000	\$25,000	\$125,000	\$135,000	\$160,000	\$455,000
Net	\$10,000	\$25,000	\$125,000	\$135,000	\$160,000	\$455,000

3. **Estimated Useful Life:**

4. **Location of Project/Study (if applicable):**

Facility Name / Address	Municipality
Grey Roots Museum and Archives	Township of Georgian Bluffs

5. **Need or Benefit(s) of Project (including safety issues):**

The heritage village concept is an integral part of the identity of our community. Cultural heritage is what we value from the past, and what we want to preserve for future generations. The County plays a key role in conserving our cultural heritage. The funds being requested recognize the phased in plan for the addition of a railway with railway station to the site and to complete the village experience as indicated in the Business Plan completed in 2013

6. **Scheduling and Cost of Project/Study in 2014-2018 Capital Plan:**

	2014	2015	2016	2017	2018	Total
Gross	\$0	\$70,000	\$95,000	\$165,000	\$150,000	\$480,000
Net	\$0	\$70,000	\$95,000	\$165,000	\$150,000	\$480,000

7. **Consequences/Implications of Not Undertaking Project (including alternatives):**

The addition of the railway will add to the visitors experience at Grey Roots, not proceeding with the overall completion could result in some loss of support in the community.

8. **Identify Sources and Amounts of Funding**

	To Reserve - Railway
2015	\$10,000
2016	\$25,000
2017	\$125,000
2018	\$135,000
2019	\$160,000
Total	\$455,000

9. Compliance with Council objective/strategic plan (if applicable):

Goal 1.6 of Corporate Strategic Plan - Accelerate the commitment to lifecycle planning for long term investment in county owned capital assets.

Goal 3.3 of Corporate Strategic Plan - Champion arts, culture and heritage initiatives that support the sustainability, protection, and enhancement of the natural environment.

10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):

Regular capital maintenance costs will need to be included in the levy. Additional admission revenues will be generated with the added attraction of an operating railway.



1. Department / Function: Heritage

Details of Project/Study: **Grey Roots - Construct an Orange Lodge**

2. Total Gross Cost of Proposed Capital Project/Study: \$125,000

Construction	Consultant/Contractor	Equipment	Other (Specify)
\$125,000			

Cost of Proposed Capital Project/Study in 2015-2019 Program:

	2015	2016	2017	2018	2019	Total
Gross	\$125,000	\$0	\$0	\$0	\$0	\$125,000
Net	\$0	\$0	\$0	\$0	\$0	\$0

3. Estimated Useful Life: Life of building

4. Location of Project/Study (if applicable):

Facility Name / Address	Municipality
Grey Roots Museum & Archives	Township of Georgian Bluffs

5. Need or Benefit(s) of Project (including safety issues):

The County was approached by a group from the community wanting to fund the entire cost of building a replica of an Orange Lodge at Grey Roots. The Orange Order played a significant role in the history of Canada, and Ontario specifically, being referred to as the "hub of the Empire". The earliest Canadian Orange Lodges were established in 1812. Grey County had 78 Orange Lodges. Interpretive uses of the Orange Lodge: to tell the story of the history of Orangeism as both the larger picture and the Grey County story, the building could also be used as a potential meeting space for both staff and outside groups, and for educational programming for school groups.

6. Scheduling and Cost of Project/Study in 2014-2018 Capital Plan:

	2014	2015	2016	2017	2018	Total
Gross	\$125,000	\$0	\$0	\$0	\$0	\$125,000
Net	\$0	\$0	\$0	\$0	\$0	\$0

7. Consequences/Implications of Not Undertaking Project (including alternatives):

The addition of more period buildings will add to the visitors experience at Grey Roots, not proceeding could result in some loss of support in the community.

8. Identify Sources and Amounts of Funding

	Fundraising	Fundraising - \$125,000
2015	\$125,000	\$0
2016	\$0	\$0
2017	\$0	\$0
2018	\$0	\$0
2019	\$0	\$0
Total	\$125,000	\$0

9. Compliance with Council objective/strategic plan (if applicable):

Goal 3.3 Champion arts, culture and heritage initiatives that support the sustainability, protection, and enhancement of the natural environment. The community input received in the development of the Corporate Strategic Plan noted that Grey Roots is a highly valued resource and service of the County.

10. Ongoing Financial/Staffing/Legal/IT Implications (if applicable):

Regular capital maintenance costs will be need to be included in the levy. There may be additional staff costs based on how the building is interpreted.