

To:	Chair and Members of the LTC Committee of Management
Committee Date:	January 12, 2021
Subject / Report No:	CAOR-CM-03-21
Title:	BSTU Proposal Update
Prepared by:	Kim Wingrove
Reviewed by:	Jennifer Cornell
Lower Tier(s) Affected:	
Status:	

Recommendation

1. That Report CAOR-CM-03-21 Behavioural Support Transitional Unit Proposal Update be received; and
2. That the Committee of Management direct staff to undertake further consultation and negotiation with the Southwest Local Health Integration Network (LHIN) and bring back a report to the next Committee of Management.

Executive Summary

On January 5, 2021 staff were advised that additional funding would be provided to Grey Gables to establish and operate a Behavioural Support Transition Unit. This was in response to a proposal submitted in March 2020. Staff are seeking Committee of Management's input into a response back to the SWLHIN.

Background and Discussion

Grey County has been engaged in discussions with the province and the Southwest LHIN for several years with the goal of establishing a Behavioural Support Transition Unit within a county long-term care home. A BSTU provides a specialized, safe environment to care for those residents suffering with acute responsive behaviours.

In September 2017 the COM received report LTCR-CM-20-17 regarding a Behavioural Support Transitional Unit at Lee Manor. Staff were directed to submit a proposal to the Ministry of Health and Long-Term Care that would convert a 30 bed resident home area at Lee Manor into a 16 bed BSTU and place 14 beds in abeyance.

Report LTCR-CM-30-17 (November 14, 2017) recommended that the decision to proceed with a

Behavioural Support Transition Unit (BSTU) at Lee Manor be rescinded. This was primarily due to the financial and service impacts of putting beds in abeyance.

County and SWLHIN staff continued to work together to find a way to meet the need for responsive behavior beds and in March 2018, report LTCR-CM-11-18 was presented to COM. Under this plan, an integrated model would be used where the unit would continue to have 30 beds with 16 BSTU residents and 14 other high need residents. Funding to cover both the implementation period where beds would be emptied, and one-time renovation costs were to be negotiated.

However, during the proposal assessment process there were a number of operational requests related to staffing made by both parties that could not be accommodated in the budget envelope. Ultimately, the negotiations reached an impasse and the proposal did not proceed further.

The SWLHIN and province again approached Grey County in December 2019 seeking to rework the proposal. It was at this point that the idea of locating the BSTU at Grey Gables was tabled. With its 22 bed resident home areas, a BSTU at Grey Gables could be dedicated to those who qualify. Furthermore, the project was to be documented as a proof of concept and centre of excellence for BSTU operation in a rural context. On March 10, 2020 COM received LTCR-CM-11-20 and provided approval to proceed with a Grey Gables BSTU proposal. This was submitted to the SWLHIN and the province.

On January 5, 2021, Grey County received the attached approval letter from Ontario Health West. It provides funding for creation of the BSTU at Grey Gables beginning November 2020 through to March 31, 2022. The County is to confirm acceptance of the funding by January 18, 2021.

Given the demands of responding the pandemic and delay in receiving notification of approval, staff are seeking the COM's support to continue discussions with the SWLHIN on a number of matters prior to executing an agreement with the province. These include:

- Project duration – 20% of the pilot project timeline will have expired
- Implementation plan – proposal had requested 3-month planning window, this will need to be extended due to the staffing implications of the pandemic response

Legal and Legislated Requirements

Grey County receives funding to operate long term care services under a Service Accountability Agreement (L-SAA) with the province.

The attached correspondence Schedule C - Designation of the Pilot Specialized Unit for Responsive Behaviours at Grey Gables notes the various regulations impacting BSTU creation and operating processes.

Financial and Resource Implications

Funding allocated to support the creation and operation of the BSTU at Grey Gables:

2020/21-	\$962,147
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2021/22 - \$1,286,691
 \$2,248,838

Funding requirements as per proposal:

One-time funding \$283,250

Year one expenses \$1,569,941

Relevant Consultation

Internal – Long Term Care management team, Finance

Appendices and Attachments

[LTCR-CM-20-17 Behavioural Support Transitional Unit](#)

[LTCR-CM-11-18 Behavioural Support Transitional Unit](#)

[LTCR-CM-11-20 Behavioural Support Transitional Unit Update](#)

[BSTU Proposal March 6, 2020](#)

[Jan 5/21 Letter from Hilary Anderson - Schedules A and C](#)