Committee Report

To: Chair Burley and Long Term Care Committee of Management Members

Committee Date: March 13, 2018

Subject / Report No: LTCR-CM-11-18

Title: Update – Behavioural Support Transition Unit

Prepared by: Lynne Johnson, Director of Long Term Care

Reviewed by: Kim Wingrove, Chief Administrative Officer

Lower Tier(s) Affected: All Grey County

Status: Recommendation adopted by Committee as presented per Resolution CM12-18; Endorsed by County Council March 22, 2018 per Resolution CC36-18;

Recommendation

1. That report LTCR-CM-11-18 regarding a Behavioural Support Transitional Unit at Lee Manor be received; and

2. That staff be directed to proceed with the proposal submission, within the allocated funding from the South West Local Health Integration Network for the creation and operation of a Behavioural Support Transitional Unit.

Executive Summary

- The need for a Behavioural Support Transition Unit in Owen Sound has been confirmed with the South West Local Health Integration Network
- The proposed integrated model approach can be operated within the funding allocation of $900,422 provided by the South West Local Health Integration Unit

Background and Discussion

Report LTCR-CM-30-17 (November 14, 2017) recommended that the decision to proceed with a Behavioural Support Transition Unit (BSTU) at Lee Manor be rescinded. At that time, new information had been identified that would have had a serious impact on local service delivery and County finances.

Further meetings have occurred with the Local Health Integration Network (LHIN) and staff conducted additional research on the possibility of an integrated approach.
By utilizing an integrated model, there is no requirement to place beds in abeyance: service delivery will be maintained and the previous financial concerns related to reducing occupancy have been addressed.

With the integrated approach, 16 beds will be designated and receive additional funding as a BSTU and 14 long term care beds, located in the same resident home area, will continue to be funded as per the current ministry funding policy. These 14 beds will accommodate residents who do not qualify for the enhanced services within the BSTU however the residents may have a history of responsive behaviours or have been served by the BSTU and identified as benefiting from a period of transition.

Legal and Legislated Requirements

The process to apply and operate a specialized unit within a long term care is outlined in the Long Term Care Homes Act, 2010. The Act also guides the admission and discharge for placement coordination.

The proposal for approval of a specialized unit is a joint submission to the Ministry of Health and Long Term Care from the LHIN and County. Several meetings have occurred to clarify and finalize the document which outlines the care delivery approach, admission and discharge planning, human resources and financial plan. The proposal also requests a period of ninety (90) days:

- Prior to the date of designation to finalized operational plans and execute the required contracts and agreements
- From the date of designation, to transition to a fully operational BSTU

Funding, for the BSTU, will commence on the date of designation and be used for eligible expenses including staff training and a gradual increase in staffing during the transition period.

Financial and Resource Implications

The BSTU beds will receive base funding at the same level as the regular long-stay beds. An additional $900,422 will be provided by the LHIN to enhance staffing levels and supplies and equipment that is necessary to support the specialized population.

Working within an integrated framework and the proposed budget, the home will be able to create a staffing plan that provides consistency of care and enhances the availability of full-time positions within the home.

Long Term Care and Finance Department Staff collaborated in the development of a budget as outlined in the following table.

<table>
<thead>
<tr>
<th><strong>Salaries and Wages</strong></th>
<th>676,329</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Benefits</strong></td>
<td>177,788</td>
</tr>
<tr>
<td><strong>Allied Health Professionals and Support Services (i.e. Social Worker, Occupational Therapist, Music Therapist)</strong></td>
<td>21,305</td>
</tr>
<tr>
<td>Description</td>
<td>Amount</td>
</tr>
<tr>
<td>-------------------------</td>
<td>---------</td>
</tr>
<tr>
<td>Salaries and Wages</td>
<td>$676,329</td>
</tr>
<tr>
<td>Specialized Training</td>
<td>$10,000</td>
</tr>
<tr>
<td>Supplies</td>
<td>$15,000</td>
</tr>
<tr>
<td>Total BSTU Expenses</td>
<td>$900,422</td>
</tr>
</tbody>
</table>

In addition to annualized funding, one-time funding will be available to offset some start-up capital expenses. The amount, of one-time funding, is undetermined at this time. Staff are continuing to assess the requirements and are working with the LHIN on the details. A report on on-time funding and recommended expenditures will be provided to the Committee at a later date.

**Relevant Consultation**
- Internal Long Term Care and Finance Staff
- External South West Local Health Integration Network

**Appendices and Attachments**
None