



2023 Draft Budget



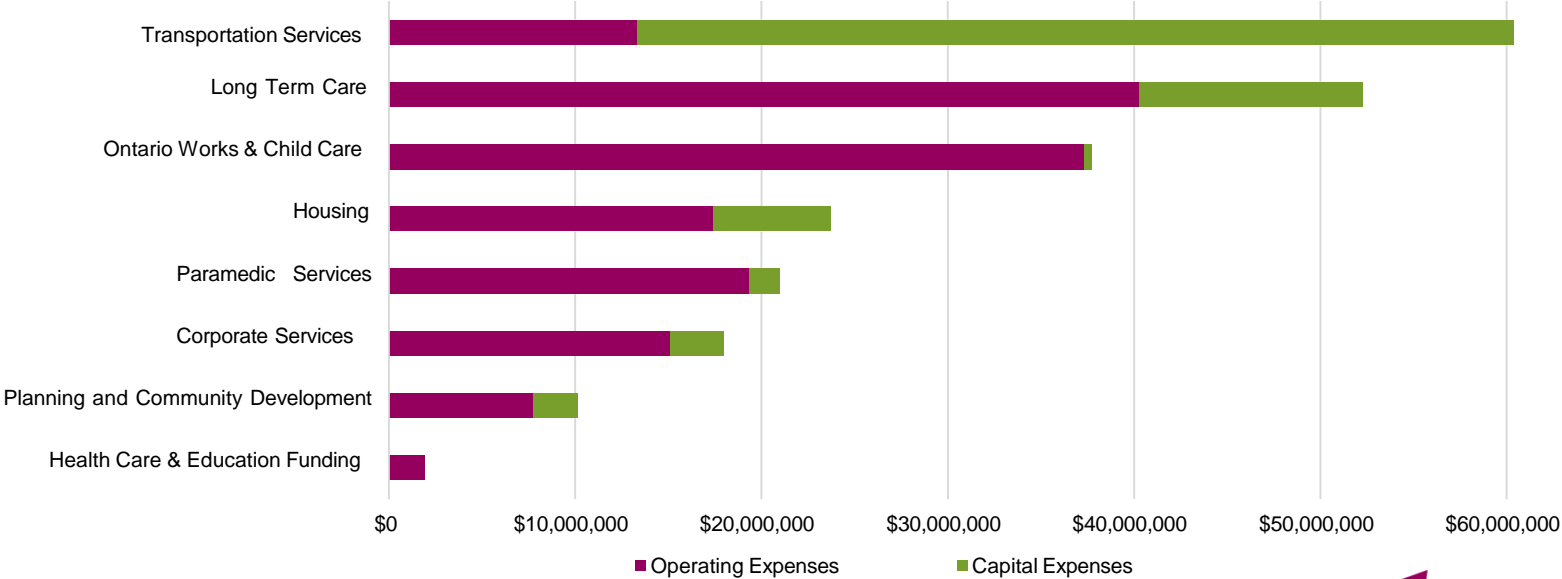
Executive Summary

Grey County covers a large geography of more than 4,500 km² and serves a permanent population of over 100,000. Grey County's annual budget supports the operation of provincially mandated programs and services, local initiatives necessary for the development of vibrant healthy communities and maintains assets valued historically at over \$497 million.

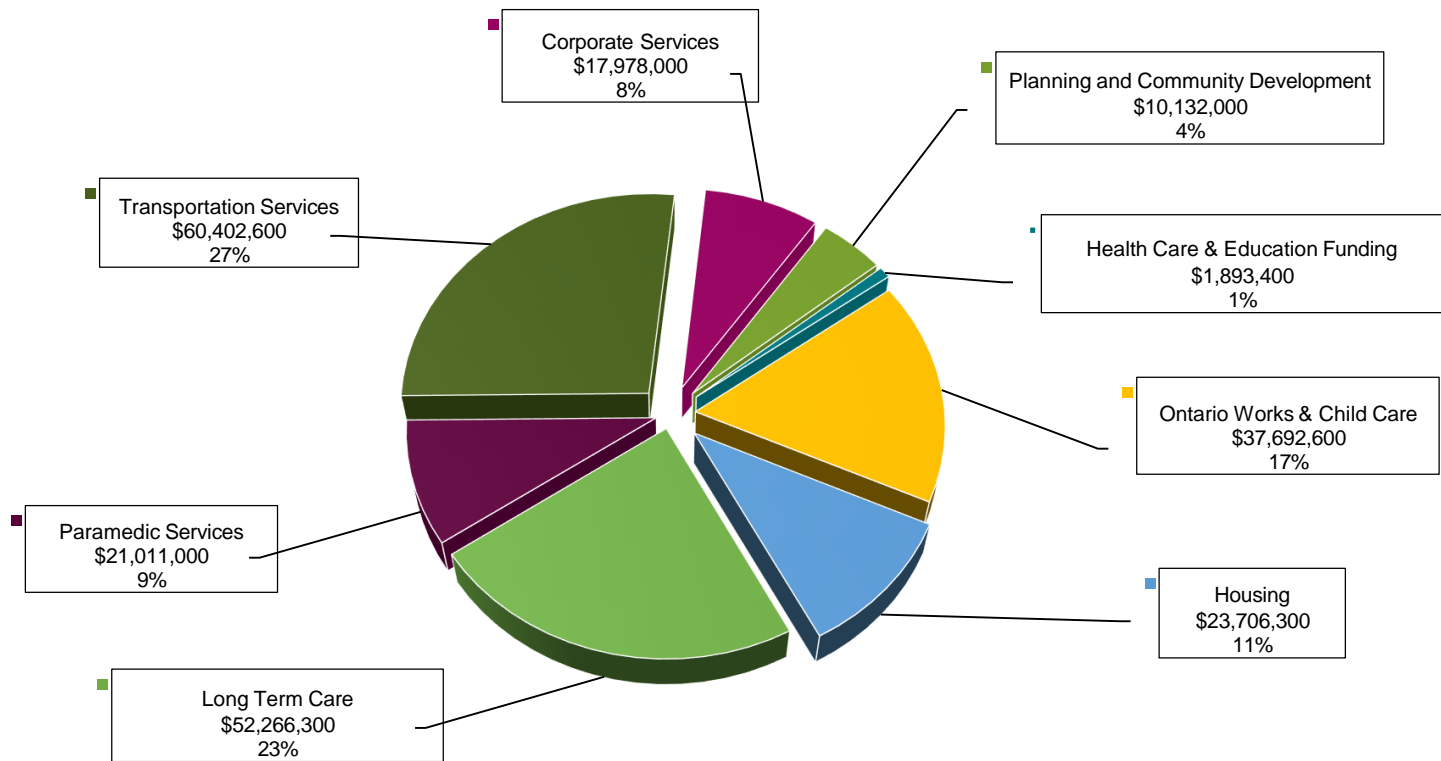
The 2023 Budget has operating and capital expenses of \$225.1 million. After operating and capital revenues, reserves and capital financing are calculated, \$67.9 million needs to be raised through taxes to maintain and enhance existing services.

Growth across Grey County has generated new assessment of \$1,591,700. This is included in County revenue, bringing the net levy increase for 2023 to 1.49% or \$1,000,000; this is a decrease from the \$2,450,000 or 3.66% presented January 12.

2023 Expenditures - By Department



2023 Budget
Resources Required to Deliver Services
2023 Gross Operating and Capital Expenditures - \$225.1 Million



Impacts to the 2023 Budget

Our goal in budgeting is to provide stable budgets and adequate service levels to our ratepayers through minimal levy increases. Changes to federal and provincial government funding, inflation, increased demands for service and other factors all impact the annual budgeting process. In 2023, Grey County expects to see costs rise more than they typically have in recent years. We know our residents and businesses face similar challenges.

Collective Bargaining: In 2023, Grey County will be involved in ongoing negotiation with one employee group and will start the bargaining process with another three. The budget includes estimated cost increases associated with new collective agreements.

Inflation: Last year Grey County experienced increases of 10% to 30% in various construction costs. Increases to the costs of labour, fuel, materials, asphalt, concrete, and other spending, all impacts the 2023 budget. The Non-Residential Building Cost Index increased 15.6% over 2021 in the third quarter last year. Staff expect to continue to see rising costs that are higher than normal in 2023.

Asset Management: Grey County's Asset Management Plan recommends increasing the investment for infrastructure by an additional 0.36% each year for 15 years, starting in 2023.

Bill 23 (*More Homes Built Faster Act*): Effects of the new legislation which took effect on November 28, 2022, are tough to predict until all regulations are released. There will be resourcing impacts from the loss of conservation authority's performing natural heritage reviews. As well, Grey County is no longer able to collect development charges for affordable housing builds.

In-Year Approvals: 2022 Council approved service enhancements that are fully costed in the 2023 budget.

Key 2023 Proposed Budget Investments

The 2023 budget has been developed to maintain current programs, enhance service levels, and support important projects as we adjust to changes in Provincial funding levels for some services. Some 2023 investments are highlighted below.

Maintaining Infrastructure

- Investing more than \$30 million into construction and resurfacing of Grey County roads
- Investing \$5.46 million for capital work on Housing projects
- Investing \$2.88 million to complete renovations for the 14th Street, Owen Sound Supportive Housing Building
- Purchasing four ambulances (two carried over from 2022), 11 automatic CPR machines and three power load stretchers

Investing in People

- Aligning staffing to meet operational requirements:
 - HR Business Partner to support Long-Term Care
 - IT Business Analyst Programmer
 - One full time and one contract Climate Change staff
 - Transitioning part time operations staff to six full time operators. Adding two technologists and two apprentices for succession planning purposes

- Continuing support for Georgian College and the Marine Emergency Duties Training and Research Centre
- Completing a Market Salary Review for all non-union staff to support recruitment, retention, and long-term planning

Investing in Quality of Life

- Continuing support for the Community Safety & Well-Being project in partnership with Bruce County
- Providing additional Long-Term Care staffing to focus on direct resident care and infection prevention as required by legislation
- Contributing \$622,700 to the Affordable Housing Fund to support the financial viability of future housing projects.
- Continuing to support the health needs of our vulnerable populations through remote visits for Community Paramedicine, Community Paramedicine for Long Term Care and SOS program.



Net Levy Requirements 2023

FUNCTION	2022			2023			Change 23 Levy to 22
	BUDGETS			BUDGETS			
			Combined	Operating	Capital	Combined	Increase / (Decrease)
	Net Operating Budget	Net Capital Budget	Net Tax Levy	Net Operating Budget	Net Capital Budget	Net Tax Levy	
TOTAL TO RAISE FROM TAXATION	\$49,442,500	\$15,916,500	\$65,359,000	\$53,046,200	\$14,892,900	\$67,939,100	\$2,580,100
Calculation of Tax Rate Increase			2023 Levy Increase Over 2022 Approved Budget			\$2,580,100	
			Less: Estimated New Assessment Growth			(\$1,591,700)	
			Add: Tax Ratio Adjustments Owen Sound			\$11,600	
for 2023	2022 New Growth		2023 Budgetary Levy Increase Net of New Growth			\$1,000,000	
1% = \$669,400	\$1,591,700		2023 Budgetary Increase over the 2022 Approved Budget			1.4939%	

The 2023 New Growth of \$1,591,700 is based on the Municipal Property Assessment Corporation's (MPAC) roll edition of assessment values.

2023 Budget's Estimated County Tax Impact

APPROXIMATE TAX INCREASE PER RESIDENTIAL PROPERTY ASSESSMENT*		
County Tax Rate Increase		
%	\$	per \$100,000
1.49	1,000,000	\$5.59

2023 Average Increase per Household Single Detached Home



The assessed value of every property in Grey County is established by MPAC. Property owners receive a notice of assessment each year that provides the current value of their property. As of December 2022, the median assessed value of all residential properties in Grey County is \$285,000.

Every property owner receives an annual property tax bill from their local municipality that represents the total of their County, education and lower tier municipal taxes.

Function Responsibilities

Grey County uses functions to discuss business and reports. Each function focuses on specific areas of municipal service.

Corporate Services	Planning and Community Development
<ul style="list-style-type: none"> • Finance - budgets, assessment, and taxation • Purchasing and asset management • County Clerk - general legislation and by-laws • Provincial Offences Administration (courts) • Risk management and emergency management • Human Resources • Records Management • Information Technology • Legal Services • Corporate Communications • Climate action 	<ul style="list-style-type: none"> • Planning matters (official plans, subdivision and condominium plans, etc.) • Forestry and Trail Management • Economic Development and Tourism and Culture • Business Enterprise Centre • Sydenham Campus - Regional Skills Training, Trades & Innovation Centre • Agriculture • Grey Roots Museum and Archives • Grey Transit Route (GTR)
Human Services	Transportation Services
<ul style="list-style-type: none"> • Ontario Works • Early Learning and Child Care • Long-Term Care (Lee Manor, Rockwood Terrace and Grey Gables) • Affordable housing, non-profit housing and homelessness prevention • Community and social support programs • Paramedic services • Community paramedicine program • Public access defibrillation 	<ul style="list-style-type: none"> • Engineering, maintenance and construction of roads, bridges, and culverts • Winter maintenance of roads • Traffic signals • Permits for entrances, right of way use • Mechanical repairs and maintenance of Transportation and Paramedic Services fleet, Grey Bruce Health Services' patient transfer vehicles and The Blue Mountains' fire vehicles

2023 Operating and Capital Budget – Net Levy Requirements

Function	2022 Net Levy	2023 Net Levy	Increase / (Decrease)	% Change of Levy
Corporate Services	\$12,522,700	\$12,251,600	\$(271,100)	(0.40)%
Planning & Community Development	\$4,710,400	\$5,248,000	\$537,600	0.80%
Human Services	\$26,570,500	\$28,126,200	\$1,555,700	2.32%
Transportation Services	\$21,555,400	\$22,313,300	\$757,900	1.13%
Funding Required	\$65,359,000	\$67,939,100	\$2,580,100	3.85%
Estimated New Assessment Growth and Tax Ratio Adjustments – Owen Sound	\$1,580,100		(\$1,580,100)	
Additional Funding to be Raised from Taxation Net Levy Increase	\$66,939,100	\$67,939,100	\$1,000,000	1.49%

The additional property tax revenue from new construction, often referred to as assessment growth, is incorporated into the 2023 budget based on the Municipal Property Assessment Corporation's (MPAC) roll edition of assessment values.

For 2023, a 1% levy increase equals approximately \$669,400.

Budget Changes – Corporate Services

Function	Budget Change	Notes
Council	\$5,500	<ul style="list-style-type: none"> • Net increase after adjustments to OMERS, COLA and professional and consulting fees for the integrity commissioner
Administration Departments	(\$205,400)	<ul style="list-style-type: none"> • Remove cost to update Strategic Plan (will instead be updated internally) and use funds for Climate Change Action Plan implementation previously presented as funded from reserves \$51,000 • Climate Change - decrease conferences and travel \$1,200 • Clerks - decrease furniture and Local Government Week \$2,000 • Finance decrease travel and consulting fees \$4,000 • Human Resources – defer noise survey to a future year and reduce transfer to reserve \$50,000 • Legal – decrease in travel, training and conferences \$4,400 • IT – decrease transfer to reserve and reduce phone system project \$20,000 • Insurance – renewal less than budgeted and reduce transfer to reserve \$72,800

Budget Changes – Corporate Services Continued

Function	Budget Change	Notes
Provincial Offences	(\$6,500)	<ul style="list-style-type: none"> Reduce staff training and travel
Property	(\$55,000)	<ul style="list-style-type: none"> Reduce transfer to bldg. mtce reserve
Sub Total	(\$261,400)	
Hospital Grants & Health Care Funding	(\$490,200)	<ul style="list-style-type: none"> Remove transfer to reserve for future health care funding
Georgian College - MED Training Centre	(\$200,000)	<ul style="list-style-type: none"> Fund the 9th year commitment from One Time Funding Reserve (anticipate this will result in funding the 10th year in 2024 also from One Time Funding Reserve)
Sub Total	(\$690,200)	
Total Reduction Corporate Services	(\$951,600)	

Budget Changes – Planning and Community Development

Function	Budget Change	Notes
Planning & Studies	(\$800)	<ul style="list-style-type: none"> Decrease subscriptions
Forestry & Trails	(\$80,000)	<ul style="list-style-type: none"> Fund invasive buckthorn project from One Time Funding Reserve \$70,000 Remove forest festival expenditures \$3,000 Reduce signage \$7,000
Economic Development & Tourism	(\$180,000)	<ul style="list-style-type: none"> Fund last year of CIP for member municipalities from One Time Funding Reserve
Grey Roots	(\$70,200)	<ul style="list-style-type: none"> Fund Grey Gallery update from reserve \$13,200 Reduce travel \$5,000 Reduce communications signage budget \$5,000 Reduce printing and radio expenses \$4,000 Remove contribution to reserve for heritage village \$43,000
Total Planning & Community Development	(\$331,000)	

Budget Changes – Human Services

Function	Budget Change	Notes
Total Housing	(\$12,400)	• Decrease transfer to reserve for affordable housing to maintain it at 2022 amount (\$635,000)
Total Grey Gables	(\$5,000)	• Reduce training \$2,000 • Reduce dietary maintenance \$3,000
Total Paramedic Services	(\$3,000)	• Reduce travel
Total Human Services	(\$20,400)	

Budget Changes – Transportation Services

Function	Budget Change	Notes
Total Transportation Services	(\$147,000)	• Increase transfer from reserve for capital projects



Questions?