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## Committee of Management

### October 8, 2019 – 9:30 AM

The Committee met on the above date at the County Administration Building with the following members in attendance:

Present: Chair Dwight Burley; Councillors Christine Robinson, Scott Mackey and John Woodbury;

Regrets: Warden Selwyn Hicks

#### Staff

Present: Kim Wingrove, Chief Administrative Officer; Renate Cowan, Jennifer Cornell and Karen Kraus, Executive Directors and Tara Warder, Deputy Clerk/Legislative Coordinator

## Call to Order

Chair Burley called the meeting to order at 9:37 AM.

## Declaration of Pecuniary Interest

There were no declarations of pecuniary interest.

## Closed Meeting Matters

*CM50-19* Moved by: Councillor Robinson      Seconded by: Councillor Mackey

**That the Long-Term Care Committee of Management does now go into closed session pursuant to Section 239 (2) of the Municipal Act, 2001 to discuss:**

- i. **Personal matters about an identifiable individual, including municipal or local board employees (Operations Report and Director Recruitment)**
- ii. **Labour Relations or employee negotiations (Operations Report and Director Recruitment)**

The Committee proceeded into closed session at 9:39 AM.

The Committee returned to open session at 10:33 AM.

The Committee of Management did not discuss the closed Operations Report during the closed session and deferred the matter to the closed session scheduled for later in the meeting.

Committee briefly recessed then reconvened.

## Application Process for New Long-Term Care Beds

Kim Wingrove noted that, last week, the Province opened up the application process for long-term care home development. The purpose of the presentation today is to inform the Committee of that process.

Ms. Wingrove spoke to the three priority program objectives, including integration and partnership, innovation and licensee diversification. The impact of the proposed project will be considered in terms of the location and local need, design and the benefits the home will provide to an integrated health system and community as a whole.

Ms. Wingrove spoke to expanded care models as well as program goals of increased care capacity, affordability and partnering in a campus of care with an Ontario Health Team or a postsecondary institution.

It was noted that currently staff has direction from Council to apply for a minimum of 90 beds and that the Committee of Management be consulted to determine the ideal allocation of the beds if approved.

The Committee discussed Resolution CW27-19 passed by Committee of the Whole on January 24, 2019 which directed staff to apply for a minimum of 90 beds. If the County wishes to change direction, it would require going through the reconsideration process. It was noted that the 28 beds allocated to Rockwood Terrace were awarded based on previous application work to propose a 128 bed home.

The time frame for the application was discussed. The deadline for applications is January 2020. Staff will strive to move forward the best they can. Staff have had discussions with the redevelopment group at Sienna and need their support for additional projects.

The Committee noted that if the focus is on getting more beds for Grey Gables, it keeps the process much simpler. There is a need to be functional, and it appears like 128 beds is a good number for a long term care facility.

Ms. Wingrove spoke to some costing in terms of the cost for new and redeveloped beds, as well as operating costs on an ongoing basis. It was noted that project costing to some extent will need to be included in the application, but further details will come later.

The Committee noted that there is opportunity here with the opening of the application process. It was noted that there is a need to communicate the progress to residents, staff and the public.

Ms. Wingrove outlined the next steps. She indicated that the original resolution to apply for a minimum of 90 beds still stands.

The Committee discussed the merits of applying for 96 beds to keep in multiples of 32.

*CM51-19* Moved by: Councillor Mackey Seconded by: Councillor Robinson

**Whereas Committee of the Whole passed Resolution CW27-19, endorsed by County Council February 14, 2019, directing staff to apply for a minimum of 90 additional long-term care beds and that Committee of Management would determine the optimal efficiency, financial impact and equity of the allocation of these beds should they be approved;**

**Now Therefore Be It Resolved that the Committee of Management recommends that direction be provided to staff further to Resolution CW27-19 and that an application be made to the Ministry of Health and Long-Term Care for 96 long-term care beds.**

Carried

## Redevelopment Update

Kim Wingrove noted that there has been an option to purchase signed between the County and the landowner. Ms. Wingrove then provided an update on the work that has been undertaken at the potential site.

The preliminary site report does not indicate any initial red flags for the site.

If there are any red flags that arise in the process, work will commence for the second site.

Property Appraisers will complete site inspections shortly and determine the appraised value of the land.

Staff believe a zoning amendment will be needed, which could be undertaken shortly after the property purchase.

There was a suggestion to formally thank the Minister for the beds received for Rockwood Terrace.

The Committee inquired as to the anticipated process and timelines for Rockwood Terrace redevelopment. Ms. Wingrove spoke to this.

There was a suggestion to have signage at the site when approvals are received.

## Reports

### LTCCR-CM-39-19 Rockwood Terrace Operations Report August 1-September 30, 2019

The results on the scorecard were reviewed. The Committee was updated on staffing announcements, nominations for the Colour It awards, and events at Rockwood Terrace. Further information summarizing complaints and compliments was provided.

*CM52-19* Moved by: Councillor Robinson Seconded by: Councillor Woodbury

**That LTCCR-CM-39-19 Rockwood Terrace Operations Report to the Committee of Management for the period of August 1-September 30, 2019 be received for information.**

Carried

### LTCCR-CM-40-19 Grey Gables Operations Report August 1-September 30, 2019

The results on the scorecard were reviewed. The Committee was updated on staffing announcements, nominations for the Colour It awards, and events at Grey Gables. Further information summarizing complaints and compliments was provided.

It was noted that the Task Force is further examining what is leading to unfilled shifts in long-term care.

There was a suggestion to share Colour It stories at Council meetings.

*CM53-19* Moved by: Councillor Mackey Seconded by: Councillor Woodbury

**That LTCCR-CM-40-19 Grey Gables Operations Report to the Committee of Management for the period of August 1-September 30, 2019 be received for information.**

Carried

### LTCCR-CM-41-19 Lee Manor Operations Report August 1-

September 30, 2019

The results on the scorecard were reviewed. The Committee was updated on staffing announcements, nominations for the Colour It awards, and events at Lee Manor. Further information summarizing complaints and compliments was provided.

The Committee was updated on the construction occurring at Lee Manor, as well as the status of the Behavioural Supports Unit.

*CM54-19* Moved by: Councillor Robinson Seconded by: Councillor Woodbury

**That LTCR-CM-41-19 Lee Manor Operations Report to the Committee of Management for the period of August 1-September 30, 2019 be received for information.**

Carried

## Closed Meeting Matters

*CM55-19* Moved by: Councillor Woodbury Seconded by: Councillor Mackey

**That the Long-Term Care Committee of Management does now go into closed session pursuant to Section 239 (2) of the Municipal Act, 2001 to discuss:**

- i. Personal matters about an identifiable individual, including municipal or local board employees (Director Recruitment and Operations report)**
- ii. Labour relations or employee negotiations (Operations Report and Director Recruitment)**

Carried

The Committee proceeded into closed session at 12:00 PM.

The Committee returned to open session at 12:32 PM.

## Other Business

There was no other business.

## Next Meeting Dates

**Tuesday, November 12, 2019 at 9:30 AM at the Grey County Administration Building**

Committee of Management  
October 8, 2019

On motion by Councillor Woodbury, the meeting adjourned at 12:33 PM

Dwight Burley, Chair